
To: Renfrewshire Integration Joint Board

On: 14 September 2018

Report by: Chief Officer

Heading: Moving Forward Together – NHSGGC Transformation Strategy

1. Purpose

- 1.1 To update members on the development of NHS Greater Glasgow and Clyde's transformation strategy 'Moving Forward Together'
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2. Recommendation

It is recommended that the IJB:

- Note the content of this report.
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3. Background

- 3.1 Renfrewshire IJB noted a report in November 2017 on work to develop a transformation programme for NHS Greater Glasgow and Clyde, known as the 'Moving Forward Together' strategy.
- 3.2 The paper noted that Moving Forward Together was a Health Board led programme, although officers from across the six Health and Social Care Partnerships were involved in the core project team and programme board.
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4. Moving Forward Together Strategy

- 4.1 The Moving Forward Together strategy was approved by NHS Greater Glasgow and Clyde in June 2018, and is available at <http://www.nhsggc.org.uk/media/248849/item-9-18-24.pdf>
- 4.2 The Moving Forward Together strategy describes a new system of care, organised in the most effective way to provide safe, effective person-centred and sustainable care to meet the current and future needs of the population and able to provide best value. This new system will be designed to:

- support and empower people to improve their own health
- support people to live independently at home for longer
- empower and support people to manage their own long-term conditions
- enable people to stay in their communities accessing the care they need
- enable people to access high quality primary and community care services close to home
- provide access to world class hospital-based care when the required level of care or treatment cannot be provided in the community
- deliver hospital care on an ambulatory or day case basis whenever possible
- provide highly specialist hospital services for the people of Greater Glasgow and Clyde, and for some services in the West of Scotland.

4.3 The Moving Forward Together Strategy identifies the six Integration Joint Boards within the NHS Greater Glasgow and Clyde area as key partners in delivering the vision of this strategy.

5. **Implementation**

5.1 The Moving Forward Together Strategy document describes 'next steps' for implementation as:

Phase One: July to October 2018 (Setting Priorities and Scoping Change)

- Seek IJB confirmation that this framework aligns with their strategic plans
- Establish priority changes which support delivery of the Vision
- Develop and establish a structure based on the priorities and commission work streams and short life working groups

Phase Two: November to December 2018 (Develop Detailed Options)

- Develop prioritised options for the delivery of changes with stakeholders
- Complete option appraisals on proposed changes
- Develop business cases for preferred changes
- Assess whole system impact and coherence
- Seek NHSGGC Board and IJB approval, as appropriate, for first tranche of proposed changes

Phase Three: January 2019 onwards

- Continue to develop implementation plans for approved priority changes
 - Continue to assess impact and benefit realisation
 - Extend scope to next priority areas
- 5.2 The project and programme management arrangements for these stages remain under discussion, however it is clear there will remain a role for Health and Social Care Partnerships in future activity.
- 5.3 In addition, the Moving Forward Strategy provides additional context for the development of the IJB Strategic Plan 2019-22 which is currently underway.

Implications of the Report

1. **Financial - None**
2. **HR & Organisational Development – None**
3. **Community Planning – None**
4. **Legal – None**
5. **Property/Assets – None**
6. **Information Technology – None**
7. **Equality & Human Rights –** The recommendations contained within this report have been assessed in relation to their impact on equalities and human rights. No negative impacts on equality groups or potential for infringement have been identified arising from the recommendations contained in the report. If required following implementation, the actual impact of the recommendations and the mitigating actions will be reviewed and monitored, and the results of the assessment will be published on the HSCP's website.
8. **Health & Safety – None**
9. **Procurement – None**
10. **Risk – None**
11. **Privacy Impact – None.**

List of Background Papers – Transformational Strategy Programme
(Renfrewshire IJB, 24 November 2017)

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