

Scotland Excel

To: Chief Executive Officers Management Group

On: 17 September 2021

Consultation on the National Care Service

1. Introduction

The purpose of this paper is to provide CEOMG members with initial proposals for Scotland Excel's response to the consultation on the National Care Service (NCS). These initial proposals have been shared to provide structure to the discussion on the direction and content of Scotland Excel's consultation response.

2. Proposed Approach

The consultation document covers a wide scope of services across health and social care. CEOMG members are asked to consider and support the following proposals in respect of the overall approach:

- Scotland Excel should answer questions related directly to commissioning of services as well as those which have broader structural implications which will have an impact on commissioning;
- Scotland Excel should not respond to questions clearly out with the organisation's role and area of expertise;
- Scotland Excel should clearly articulate our current role, skills and experience and seek to ensure services currently provided by the organisation continue;
- In relation to other commissioning activity, Scotland Excel should propose to extend our current role and remit to help support improvement in commissioning practices including supporting market oversight activity, provision of market research and analysis and provision of a structure of standards and processes. This includes responding negatively to questions stating the NCS will take on commissioning related responsibilities and instead responding that Scotland Excel should lead in these areas; and
- Scotland Excel should respond negatively to questions stating the NCS will take on broader activities, in the absence of clear evidence to support such proposals, where such activities may have an impact on social care commissioning.

3. Response Detail

Appendix 1 (Draft response for review) reflects the full consultation question set which is split into three main categories:

- Propose not to respond – relevant questions left blank
- Propose to respond – initial draft response set out (red)
- Propose to respond – discussion required to inform response (purple)

CEOMG members are asked to consider each of these categories and provide support and guidance to help shape the organisation's response.

4. Issues

The most significant area of concern for Scotland Excel relates to the section 'Commissioning of Services' and proposals for national commissioning responsibility to sit within the NCS. It is therefore proposed that the final response focuses on this area and that the organisation seeks to demonstrate our skill and experience in this area in the introductory text accompanying the main response.

5. Next Steps

The proposed timeline for next steps is as follows:

Date	Action
17 September	Feedback provided by CEOMG
20 September (w/c)	Scotland Excel produces amended draft response following feedback
27 September (w/c)	Amended draft is shared with CEOMG members for comments
5 October	Deadline for CEOMG member comments
11 October (w/c)	Final proposed submission issued to Scotland Excel Executive Sub-Committee members and CEOMG members
22 October	Approval sought from Executive Sub-Committee
27 October (w/c)	Submission sent to Scottish Government.