

Notice of Meeting and Agenda Community Care, Health & Wellbeing Thematic Board

Date	Time	Venue
Wednesday, 08 March 2017	14:00	CMR 1, Council Headquarters, Renfrewshire House, Cotton Street, Paisley, PA1 1AN

KENNETH GRAHAM
Head of Corporate Governance

Membership

Councillors I McMillan and M Brown (Renfrewshire Council); D Leese, Lead Officer and Chief Officer, F MacKay I Beattie, R Robertson, C Walker and H Cunningham, Health & Social Care Partnership; J Ferrie, Engage Renfrewshire; S McLellan, RAMH & Forum for Empowering Communities; M Gallacher, Scottish Fire and Rescue Service; A Kennedy, Police Scotland; A Campbell, West College Scotland; A Bonar, University of the West of Scotland; D Goodman, Renfrewshire Carers; J McKellar, Renfrew Leisure Limited; Dr A Van der Lee, GP Representative; D Reid, Renfrewshire ADP; R Telfer, Scottish Care; S McDonald, Active Communities; G Fitzpatrick and L Muirhead (both Renfrewshire Council).

Chair

Councillor I McMillan.

Members of the Press and Public

Members of the press and public wishing to attend the meeting should report to the customer service centre where they will be met and directed to the meeting.

Further Information

This is a meeting which is open to members of the public.

A copy of the agenda and reports for this meeting will be available for inspection prior to the meeting at the Customer Service Centre, Renfrewshire House, Cotton Street, Paisley and online at www.renfrewshire.cmis.uk.com/renfrewshire/CouncilandBoards.aspx

For further information, please either email democratic-services@renfrewshire.gov.uk or telephone 0141 618 7112.

Items of business

Apologies

Apologies from members.

Declarations of Interest

Members are asked to declare an interest in any item(s) on the agenda and to provide a brief explanation of the nature of the interest.

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|-------------|---|----------------|
| 1 | Minute of Previous Meeting | 5 - 8 |
| | Minute of previous meeting held on 25 October 2016. | |
| 2 | Rolling Action Log | 9 - 10 |
| | Report by Director of Finance & Resources. | |
| 3 | Hearty Lives Final Report | 11 - 18 |
| | Report by Head of Strategic Planning & Health Improvement, Renfrewshire Health & Social Care Partnership. | |
| 4 | Challenging the Impact of Loss, Loneliness and Isolation in Renfrewshire | 19 - 20 |
| | Report by Chief Executive, RAMH. | |
| 5(a) | Community Planning Governance Arrangements | 21 - 36 |
| | (a) Report by Head of Policy & Commissioning, Chief Executive's Services, Renfrewshire Council; and | |
| | (b) Discussion and workshop on the new governance structure. | |

Minute of Meeting Community Care, Health & Wellbeing Thematic Board

Date	Time	Venue
Tuesday, 25 October 2016	14:30	CMR 1, Council Headquarters, Renfrewshire House, Cotton Street, Paisley, PA1 1AN

PRESENT

Councillor I McMillan (Renfrewshire Council); D Leese, Lead Officer and Chief Officer, R Robertson and C Walker, Health & Social Care Partnership; J McLaughlin, DWP; S McLellan, Forum for Empowering Our Communities; M Gallacher, Scottish Fire and Rescue Service; A Campbell, West College Scotland; D Goodman, Renfrewshire Carers; D Reid, Renfrewshire ADP; G Fitzpatrick, Renfrewshire Council.

CHAIR

Councillor McMillan, Chair, presided.

IN ATTENDANCE

S Marklow, D McAllion, S Tkencenko and C MacDonald (all Renfrewshire Council)

APOLOGIES

F MacKay, I Beattie, and H Cunningham, Health & Social Care Partnership; J Ferrie, Engage Renfrewshire; A Kennedy, Police Scotland; J McKellar, Renfrew Leisure Limited; Dr A Van der Lee, GP Representative; and G Fitzpatrick and L Muirhead (both Renfrewshire Council).

DECLARATIONS OF INTEREST

In relation to Item 3, S McLellan declared an interest in the Community Connectors Pilot Programme. However, as he considered the interest to be insignificant he did not consider it necessary to leave the meeting.

1 **MINUTE OF PREVIOUS MEETING**

There was submitted the Minute of the meeting of the Community Care, Health & Wellbeing Thematic Board held on 14 September 2016.

DECIDED: That the Minute be noted.

2 **ROLLING ACTION LOG**

The Rolling Action Log was submitted for approval.

DECIDED:

(a) That completed action CCH&WB.04.09.14(10) - Community Planning Update be removed from the Action Log; and

(b) That the Rolling Action Log be approved.

3 **COMMUNITY CONNECTORS**

There was submitted a report by the Community Link Team Manager, Renfrewshire Health & Social Care Partnership relative to the Community Connectors partnership programme.

The report indicated that in August 2015, Renfrewshire HSCP approved funding from the Integrated Care Fund (ICF) for four pilot projects designed as infrastructure investment projects, building capacity in the local third and community sectors to engage in health and well being activity. The HSCP's interim Integrated Care Fund Sub Group worked with four third sector organisations to develop the projects as a partnership pilot programme.

The report identified the pilot projects involved in the programme and highlighted the successful outcomes and the progress to date.

DECIDED: That the progress to-date and the need for work to connect people to non-medical sources of support and activities in the community as a means of preventative work be noted.

4 **INTEGRATED CARE FUND - GOVERNANCE ARRANGEMENTS**

There was submitted a report by the Head of Strategic Planning and Health Improvement relative to the new governance arrangements for the Integrated Care Fund and the establishment of the new Third Sector, Providers and Community Group.

The report advised that in light of the new strengthened strategic financial planning approach being introduced by the Health and Social Care Partnership (HSCP), it had been agreed that the Integrated Care Fund (ICF) be managed in line with all other IJB funding streams. It was noted that the new Finance and Planning Group would plan for and manage Renfrewshire's ICF allocation as part of its wider, strategic approach to integrated service and financial planning which would work in collaboration with the IJB's Strategic Planning Group.

The report also intimated that a Third Sector, Providers and Community Group would be established to ensure that communities of interest continued to have a strong voice in influencing the work of the HSCP. This would build on the previous Public Partnership Forum which was the primary mechanism by which the Community Health Partnership engaged, communicated and maintained contact with the community, stakeholders, service users and carers. The new group would act as an appropriate interface forum, to provide strong engagement with the HSCP's strategic commissioning process; to influence the effective use of IJB resources and make recommendations on the allocation of resources available in line with local priorities.

DECIDED:

- (a) That the new governance arrangements for the Integrated Care Fund be noted; and
- (b) That the establishment of a new Third Sector, Providers and Community Group be noted.

5 PLANNING FOR ACUTE HEALTH SERVICES

There was submitted a report by the Head of Strategic Planning and Health Improvement providing an update on the commissioning process for unscheduled hospital care, building on the work of the Renfrewshire Development Programme, and informed by the National Clinical Strategy.

The report advised that the Scottish Government's National Clinical Strategy had set out a framework for the development of health services across Scotland for the next 15 years. It gave a high level, evidence-based perspective of why change was needed but did not give prescriptive details of exactly what developments were required. It focused on the delivery of healthcare services to meet assessed needs, rather than on initiatives to improve health.

The Renfrewshire Development Programme (RDP) was a service improvement and development programme which involved the Royal Alexandra Hospital, 13 local Paisley GP practices, community health and Renfrewshire social care services. It has developed and assessed new service models which aimed to improve the quality of healthcare, improve the interface between hospital and community care, shorten length of stay, reduce avoidable admissions and maintain or improve rates of re-admission. The report also outlined the programme's initiatives and summarised the key findings of the project.

The report advised that the NHS Board was responsible for the overall planning for acute services, working with Integrated Joint Boards (IJBs) on planning the delivery of unscheduled care and on the shaping of the primary care and community services which were critical to the delivery of acute care. The IJBs were responsible for strategic planning for the health and social care services and for the strategic commissioning of unscheduled care services. Renfrewshire's first Strategic Commissioning Plan had been developed which highlighted the need to establish a real focus on changing the way our population used hospital services. Work was ongoing with Acute Planning colleagues and other Health and Social Care Partnerships to develop a set of acute commissioning intentions.

DECIDED:

- (a) That the National Clinical Strategy be noted;

- (b) That the evaluation of the Renfrewshire Development Programme be noted; and
- (c) That the commissioning arrangements for unscheduled care be noted.





6 **SCOTTISH INDEX OF MULTIPLE DEPRIVATION 2016: RENFREWSHIRE BRIEFING**

The Data Analytics & Research Officer, Chief Executive's Service, Renfrewshire Council, gave a presentation relative to an overview of the Scottish Index of Multiple Deprivation (SIMD).

The presentation gave a brief overview of the main points; drew attention to the Data Zones within the application; highlighted the areas of deprivation within Renfrewshire; detailed health deprivation within Renfrewshire; and outlined the next steps.

DECIDED: That the presentation be noted.

RENFREWSHIRE COUNCIL COMMUNITY CARE, HEALTH & WELLBEING ROLLING ACTION LOG

	Action is on track
	Areas for concern that will impact on completion date if not fixed.
	Action required to bring up to satisfactory level
	Past deadline date and action required.

KEY

Action No.	Action	Action Owner	Status	Expected Date of Completion	Actual Date of Closure	Update & Comments
<u>CCH&WB.04.09.14 (6)</u>	<u>Integrated Care Fund 2015/16</u> Integrated Care Fund Plan to be submitted to a future meeting.	Lead Officer		Future Meeting		<u>CCH&WB.20.05.15(4)</u> Update provided at meeting <u>CCH&WB.08.09.15(9)</u> Presentation and update provided at meeting <u>CCH&WB.19.11.15(6)</u> Verbal update given by R Robertson and noted. <u>CCH&WB.25.10.16(4)</u> Report noted and also noted the establishment of a new Third Sector, Providers and Community Group. <u>CCH&WB.20.05.15(6)</u> Update provided at meeting.
<u>CCH&WB.04.09.14 (9)</u>	<u>Renfrewshire Development Programme/Clinical Services Review</u> Update to be submitted to a future meeting.	CHP		Future Meeting		<u>CCH&WB.19.11.15(2)</u> Update to be given at meeting on 11 Feb. <u>CCH&WB.25.11.16(5)</u> Report noted.



To: The Community Care, Health and Wellbeing Thematic Board

On: 8th March 2017

Report by:

Head of Strategic Planning and Health Improvement, Renfrewshire CHP

HEARTY LIVES FINAL REPORT

1. Summary

- 1.1 Hearty Lives Renfrewshire was a British Heart Foundation funded project delivered by Active Communities (Scotland) Ltd. It was set up in 2014 as a partnership project led by the Paisley Heart Town Steering Group and aimed to address some of the known health inequalities in Renfrewshire. The project targeted young people aged 11-18 in St Benedict's High School and Linwood High School to reduce the coronary heart disease risk factors of low physical activity, poor eating habits, smoking and low self-esteem.
- 1.2 The project was funded from June 2013 – June 2016. The aim of the attached report is to give a snapshot of the journey, the approach, the impact and the learning of the 3 year project.
- 1.3 The project is now run in all 11 Renfrewshire schools and funded until June 2018.

2. Recommendations

It is recommended that the Board:

- Notes the Year 3 Report.

HEARTY LIVES RENFREWSHIRE



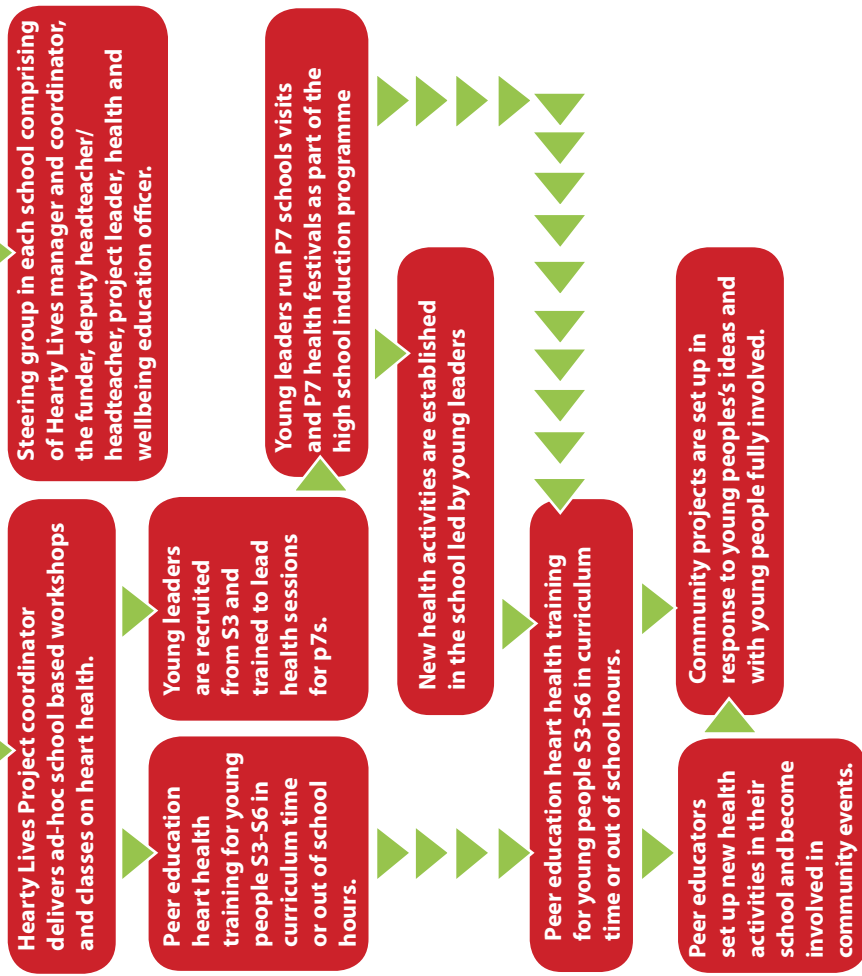


Hearty Lives Renfrewshire was a British Heart Foundation funded project delivered by Active Communities (Scotland) Ltd. It was set up in 2014 as a partnership project led by the Paisley Heart Town Steering group and aimed to address some of the known health inequalities in Renfrewshire. The project targeted young people aged 11-18 primarily in Linwood to reduce the Coronary Heart Disease risk factors of low physical activity, poor eating habits, smoking and low self-esteem.

The project was funded from June 2013 – June 2016. The aim of this report is to give a snapshot of the journey, the approach, the impact and the learning of the 3 year project.

THE JOURNEY OF HEARTY LIVES

PROJECT LEADERS RECRUITED IN THE TWO SCHOOLS.



THE HEARTY LIVES APPROACH – YOUTH LED, COMMUNITY LED AND ASSET BASED

Youth led	Listening, responding, flexible approach
Asset based	Focussing on the strengths and potential of the young people
Community led	Working in and with the community
Peer to Peer	Peer education in action
Awareness raising	Classes, assemblies, events
Skills development	Young leader training, peer education training, sports leader awards, governing body awards, saltire awards, dynamic youth awards
Fun and informal	Engaging and listening to young people, responding to their needs
Embed in the curriculum	Teachers trained as HILC tutors, Hearty Lives educational resource for school staff, linking to curriculum outcomes
Informed choice	Youth work approach, giving the facts and leaving young people to make their choices
Link to the community	Parkour Club, Girls on the Run, community events
Flexible	Responding to feedback and making changes as often as required
Young people not engaged with other school opportunities	Targeting those harder to reach
Behaviour change focus	Real time application, small changes are positive
Young people have ownership and contribute to the design	Hearty Lives youth committee, Linwood Parkour youth committee
Build confidence	Training, opportunities, ideas into action (smoothie café, lunchtime clubs)
Partnership working	Strategic steering group of agency partners, operational steering group in schools
Review and evaluation	Reflect, gather feedback, make changes, outcome focussed, year 1 and year 2 reports, working with Leeds Beckett University and Evaluation Support Scotland.

EVIDENCE OF IMPACT; A SNAPSHOT

YOUNG PEOPLE FEEL FULLY INVOLVED AND ARE FULLY INVOLVED IN THE PROJECT



'It gets the young people involved and they like to lead the activities 'cause it's different to normal lessons' - Teacher

'It brings us workers closer together and we get to spend more time together and we know how to keep ourselves healthy'

- Nathan, S5

'It gives you a chance to be part of a team'

- Emily, S5

'The way it's been run is a sustainable model as the kids want to take ownership and can continue to lead it just with the teacher and other partners in the community overseeing it' - Teacher

YOUNG PEOPLE HAVE INCREASED KNOWLEDGE AND AWARENESS OF (HD) RISK FACTORS



'I've learnt that if you eat unhealthy it clogs up your arteries' - Ryan, S2

'Through observations I have seen significant changes in pupils' diet, attitude to sugary drinks and unhealthy food'

- Teacher

'We wanted to let the younger ones know what smoking does to you' - Peer Educator, S5

Over 2600 young people have been part of heart health workshops/events/assemblies/clubs/classes.

YOUNG PEOPLE ARE INVOLVED IN ACTIVITIES ON A REGULAR BASIS WHICH WILL REDUCE (HD) RISK FACTORS



- 30 young people (max capacity) aged 10-17 are registered at Linwood Parkour Club. 70% regular attendance.
- 21 girls aged 11-15 attend Girls on the Run. 75% regular attendance.
- 40 young people in S1/S2 are registered at Healthy Heroes lunchtime club. 70% regular attendance.
- 50 young people on average attending the weekly smoothie café
- 15 young people in S4 attending weekly table tennis lunchtime club. 90% regular attendance
- 10 S1 girls attending weekly lunchtime dance club. 80% regular attendance.

'Its making activities available that the children wouldn't have been able to do without Hearty Lives' - Youth worker

YOUNG PEOPLE REPORT INCREASED CONFIDENCE AND SELF ESTEEM



The Parkour Club has given me much more confidence working with children and myself and it's got me a job as well'

- Sean, age 17

'HL means a lot to me because I started with no confidence and over the year I've grown a lot of confidence and I've enjoyed more sports than I ever thought I would'

- Megan, S6

'It's built my confidence a lot' - Aidan, S6

'It's really built my confidence and been a really good experience' - Sam, S6

'I love to be a part of HL because it gives me confidence to work with people more and I learn a lot about how to stay healthy more'

- Emma, S5

YOUNG PEOPLE FEEL EMPOWERED TO TAKE OWNERSHIP FOR THEIR HEALTH AND WELLBEING



'Hearty Lives has taught me a lot about myself about how I can get more healthier and fitter but also through the peer mentoring I've learnt a lot about how I can help my fellow peers in school and out in the community to live a healthier life'

- Lucy, S6

'It's made me want to do something that keeps me fit' - Sean, S5



YOUNG PEOPLE HAVE CHANGED THEIR BEHAVIOUR



'Hearty lives has changed my perspective on a lot of things, mostly sugary drinks, especially energy juice.....ever since I joined Hearty Lives I've not touched energy juice since' - Ryan, S2

'I have stopped taking sugar in my tea' - Female, S2

'I try to eat more fruit and veg.' - Ryan, S2

'I stopped smoking' - Male, S2

'When viewing the percentage of young people achieving >30 minutes physical activity per weekend day, a notable increase was observed. Almost 10% more young people were meeting this threshold when compared to baseline data.'

- Leeds Beckett University

YOUNG PEOPLE ARE MORE INVOLVED IN THEIR LOCAL COMMUNITY

- 30 peer educators taking up one off volunteering opportunities (events/workshops/stalls etc) with Active Communities out-with school hours.
- 4 young leaders volunteering at Linwood Parkour Club every Tuesday night
- 2 young leaders volunteering at Girls on the Run every Saturday morning
- 2 young leaders volunteering at the Feel good about Youth Club every Thursday after school.
- 2 young people employed as sessional youth workers with Active Communities as a result of their Hearty Lives volunteering.



'If it wasn't for Hearty Lives there wouldn't be a Parkour Club and I wouldn't be employed as a youth worker' - Sean, 17

YOUNG PEOPLE HAVE ACHIEVED NEW SKILLS AND AWARDS/QUALIFICATIONS

Linwood High School Hearty Lives peer educators won 'Youth Group of the Year' at the 2015 Positive about Youth Awards in Renfrewshire Daryn Black won 'Young Sports Coach of the Year' at the 2015 Positive about Youth Awards in Renfrewshire for his work with Linwood Parkour Club.

- 109 young people took part in young leader training and developed leadership skills.
- 65 young people completed Health Issues in the Community (HIC) short courses.
- 45 young people completed heart health peer education training.
- 32 Saltire Awards.
- 6 Sports Leader UK awards in leading Parkour/Freerunning.
- 4 Youth Achievement Awards.
- 1 Parkour UK 1st4sport Level 1 certificate in Coaching Parkour/Freerunning (QCF).



Hearty Lives Renfrewshire won a Heart Hero award in the Impact category from the British Heart Foundation in 2015.



'Its opened up a lot for me, especially now since I'm coaching' - Daryn, 17

CASE STUDY 1

This young person in S3 signed up to be part of an 8 week elective block of classes we ran in Linwood High school in 2014. The young person's behaviour was very challenging. He did not want to engage with the Hearty Lives workers, sat under the desk, wouldn't take off his headphones, left the classroom, swore at us and was incredibly disruptive. Week by week his behaviour improved, he started to engage more, ask questions, took an interest and became more involved. He eventually looked forward to the elective and the good fun atmosphere. At the end of the block he asked to stay on and volunteer with us. He helped us run a stall at an event we did in the school, wearing his Hearty Lives t-shirt. Now, with 2 friends, he runs a weekly Hearty Lives smoothie café in a classroom in the school. He hasn't missed a week of this café.

When we ran a 2nd elective block in 2015 for a new group of young people, he asked the deputy headteacher if he could do the elective again. His deputy headteacher said 'He really needs this pick me up in school at the moment. He has gained much from working with you last block.' He joined the elective for another 8 weeks and enjoyed being part of it and assisted with the delivery of some exercises.

In April 2015 he applied to be a Hearty Lives Young Leader, went through the training programme after school and was part of a team of young people that delivered health workshops out in the feeder primary schools.

He continued to volunteer at the weekly smoothie café for the next school year and in June 2016 was part of the team who helped the new S3 young leaders lead their own health festival for the next round of p7s.

His involvement in Hearty Lives has been viewed as something really positive in his school life. He came with us to the BHF annual conference in Edinburgh in June 2015 to collect our Heart Hero award in the Impact Category. He presented the Hearty Lives project coordinator with a bunch of flowers at our celebration event in June 2016; something we would never have foreseen back in 2014!

CASE STUDY 2

This young person became involved with Hearty Lives when we ran a weekly girls fitness after school club in St Benedict's High school. She was very quiet, shy and self-conscious. As we got to know her every week through our various exercise classes, she built up a good relationship with staff and her confidence grew. When we launched our young leader programme in April she talked to us about applying to be a young leader and whether she could do it. With a bit of reassurance she did apply, went through the training programme after school and was part of a team of young people that delivered health workshops out in a primary school and a health festival for 120 p7s.

For the last two years this young person has volunteered within Hearty Lives and Active Communities. She volunteers at our youth club in Ferguslie Park working with primary school pupils, at our Clubbercise classes in the communities of Ferguslie and Johnstone and with our Girls on the Run Project in Linwood. Along with a friend she runs her own lunchtime club every week for younger pupils in her school as well as volunteering at our Healthy Heroes lunchtime club.

She joined the Hearty Lives Committee last year and with 7 others delivered a fun presentation on tobacco awareness at assemblies in her school and at an NHS event on national no-smoking day. She has currently logged over 340 hours of volunteering and has achieved numerous Saltire Awards for this.

When this young person agreed to be interviewed for our Hearty Lives Celebration DVD it was clear how much she has grown in confidence and self-esteem. She was very nervous about the interview but said it was something she wanted to do for herself to prove she could do it. In that interview she said 'I've gained so many skills from it [Hearty Lives] but mostly I've gained a lot of confidence in myself.'



CASE STUDY 3

We met this young person when Hearty Lives first started when he approached us in school along with 3 friends enquiring about the possibility of a Parkour club in the area. The group worked with the Hearty Lives coordinator to write a funding application and came to the council meeting when the bids were being assessed. We received the funding and he became a young volunteer at a weekly Hearty Lives Parkour club which meets on Tuesday evenings. He showed real commitment and enthusiasm.

He left school in S5 with no positive destination. We were able to offer a group of our young Parkour volunteers the chance to go through their Sports Leader UK Award in leading Parkour/ Freerunning which he took part in and passed. We were then able to offer him work on a sessional basis as a trainee assistant youth worker at one of our youth clubs. He gained work experience and grew in confidence as the weeks progressed.

We successfully received funding for this young person to go to Edinburgh for 4 days to undertake his Parkour UK 1stdsport Level 1 certificate in Coaching Parkour/Freerunning (QCF). He is now employed as a trainee assistant coach at the Parkour Club. He also works in other Active Communities projects, most recently in our Mini Active programme for 2-4-year olds and their parents. He is now at college and also has a part-time job.

In 2015 we were delighted to see him receive the Young Sports Coach of the Year Award at the Positive about Youth awards in Renfrewshire for his coaching at Linwood Parkour Club. He has grown from a quiet and shy individual, not thriving in the school environment, to a confident, reliable and excellent role model for other young people. He is passionate about his sport and has contagious enthusiasm. He is an asset to our team.



LEARNING

EVALUATION

Evaluation and evaluation tools were built into Hearty Lives Renfrewshire from the start of the project. Our logic model kept us focussed. We produced quarterly reports to the British Heart Foundation and produced a report on each year of the project to ensure we were staying on track and to evidence outcomes.

It became quite clear early on in the project that collecting robust questionnaire data within school based environments was not ideal. We used the method as it was part of the data required by our national evaluators but whilst it was easy enough to get baseline data, follow up questionnaires at 3/6/12 months was incredibly difficult. Indeed Leeds Beckett University noted 'the volume of participants with pre-post data was low in contrast to those with some baseline data. This reflects the difficulty in capturing questionnaire within these school-based cohorts'. As well as this, staff were also noticing young people were verbally reporting health behaviours that they weren't or wouldn't note down on their questionnaires.

In light of these difficulties with questionnaires, our independent evaluators from Leeds spent one week in Renfrewshire to conduct ethnographic observations and complete baseline surveys (with pupils and staff). These methods were helpful in obtaining information about programme reach and participation. Qualitative data analysis took the form of interviews with Stakeholders (Stakeholders being participants, teachers, and external partners). Interviews with transcribed and themed using thematic analysis. This form of evaluation worked well with the project.

PARTNERSHIP

The partnership of the school, the Hearty Lives team and the wider Active Communities team worked well. Stakeholders and participants have recognised the benefit of an external provider delivering the programme.

The project leader played a crucial role in the school, understanding the school systems and the methods of working as well as promoting and assisting with the activities on offer. Project leaders were trained in Health Issues in the Community and were therefore able to deliver this course themselves in year 3.

There were challenges to the project leader role due to the nature of school timetabling which meant that the Hearty Lives team were heavily involved in the school delivery right up until the end of the project. Therefore we didn't 'phase out' in the way we would have initially intended which was with the project leader leading on the young leader training, health festivals and lunchtime activities.

Moving forward, a robust service level agreement detailing what is expected of each partner would provide extra clarity to the project.

FLEXIBILITY



One of the key ingredients to the success of Hearty Lives was the flexibility of the programme. This project was youth led and to be youth led, it had to be flexible. Our resource pack was deliberately produced at the end of the project after 3 years of 'testing' what worked best when delivering heart health workshops. We listened to what young people liked or didn't like about something and changed it accordingly e.g. St Benedict's young leaders didn't like the young leader training being spread out over 4 weeks so we changed it to a training day instead the next year. Young people have shaped the programme and worked with us to develop new ways to introduce the health message in visual and interactive ways.

NOT A QUICK FIX!

Hearty Lives is not a quick fix. It is a behaviour change programme through which we are giving young people the knowledge and understanding to make informed choices about their health and wellbeing. Unhealthy habits that have been built up over years, sometimes generations, do not take a day to change and Hearty Lives has always recognised and positively acknowledged the small changes made by young people involved with the project. There's more to be done to support young people maintain healthy behaviours long term and further empower young people to take action on health issues in their school and community.



To: COMMUNITY CARE, HEALTH & WELLBEING THEMATIC BOARD

On: 8 March, 2017

Report by:

Stephen McLellan, Chief Executive, RAMH
and member of Forum for Empowering Communities Thematic Board.

TITLE:

**CHALLENGING THE IMPACT OF LOSS, LONELINESS
AND ISOLATION IN RENFREWSHIRE**

1. Summary

A survey by the Office for National Statistics showed that in Britain we are less likely to have strong friendships or know our neighbours than inhabitants of any other country in the EU. The UK is described as the loneliest country in Europe.

Feeling Lonely increases the risk of: Dementia, Heart conditions, Depression, Sleep Disruption, raised Blood Pressure and lowers our Immune system. Research suggests that the financial pressure on our health and social care system from loneliness is substantial.

It is the intention of the group to consult with local individuals across Renfrewshire, and garner potential interventions and solutions to the issues which create a sense of loneliness and unwanted isolation.

2. Recommendations

- 2.1 The Board are asked to note the establishment of a consultation process to identify key issues which contributes to issues of Loss, Isolation and Loneliness in Renfrewshire.
- 2.2 If it proves beneficial to consider developing interventions which will help mitigate the consequences of Loss, Loneliness and Isolation, the Board is asked to endorse the working group to seek external and complementary funding to augment existing resources to further combat Loss, Isolation and Loneliness.

3. Background

3.1 Substantial evidence now indicates that individuals lacking social connections are at risk of premature mortality.

The influence of social relationships on risk of death is comparable with well-established risk factors for mortality such as smoking, alcohol consumption and exceeds the influence of other risk factors such as physical activity and obesity. Poor social connectedness is regarded as being as detrimental to good health as smoking 15 cigarettes each day.

There is a strong case for prioritizing tackling loneliness and social isolation and for promoting social connectedness (Dr. Trevor Lakey, NHS GGC).

3.2 Renfrewshire's Tackling Poverty Commission promoted representation of statutory and 3rd sector organisations and has encouraged joint working between entities engaged in challenging the causes and determinants of poverty. Following the opportunity to come together to share experience and knowledge, a sub group was established. This group is exploring key areas where there is greatest scope for joint action. Currently, participants include: RAMH, CAB Renfrewshire, ROAR, LEAP (Local Energy Action Plan) as well as colleagues from the HSCP (Health Promotion) and Renfrewshire Council, Economic Development section.

3.3 It is the intention of the group to consult with local individuals across Renfrewshire, and garner potential interventions and solutions to the issues which create a sense of loneliness and unwanted isolation. It is proposed that a minimum of 2 public events are hosted in Paisley and Johnstone / Linwood to seek the views of local people, in association with individualised surveys of people who are disengaged and harder to reach. It is further proposed that a follow up event for professionals operating across sectors will be facilitated, to represent the findings of the initial public events. It is acknowledged that particularly isolated individuals, who may hold the most intuitive knowledge of the cause and impact of Loneliness are particularly challenged in attending. The entities involved in coordinating the events will take every step to sensitively encourage participation.

3.4 If it proves beneficial to consider developing interventions which will help mitigate the consequences of Loss, Loneliness and Isolation, the group would propose seeking external and complementary funding to augment existing resources to further combat Loss, Isolation and Loneliness.

Author: Stephen McLellan, RAMH. stephen@ramh.org 0141 847 8900

To: Community Care, Health and Wellbeing Board

On: 8 March 2017

Report by:

David Amos, Head of Policy and Commissioning, Renfrewshire Council

Community Planning Governance Arrangements

1. Summary

- 1.1 Following discussion with Conveners and Lead Officers of Community Planning Thematic Boards and agreement by Renfrewshire Council Planning Partnership Board and Renfrewshire Council, community planning structures in Renfrewshire will be changed from the second quarter of 2017.
- 1.2 The review of community planning arrangements recognised that much good work has been achieved through the community planning Boards since they were established in 2013. In terms of the Community Care, Health and Wellbeing Board, it was recognised that significant progress had been made in delivering the outcomes of this theme. The three year progress report submitted to the Community Planning Partnership Board in September 2016 recorded particular progress in a number of areas:
 - There has been a substantial and continued reduction in the number of bed days lost due to delays in discharges despite stability in the number of emergency admissions, readmissions and Accident and Emergency attendances for people over 65. This demonstrates significant achievement against a challenging target. As at March 2015/16, Renfrewshire had the third lowest delayed discharge bed rate per 1,000 population by local authority of residence behind Inverclyde and East Renfrewshire.
 - The gap between minimum and maximum (male) life expectancy in the communities of Renfrewshire has reduced by 1.6 years to 14.8 years from 16.4 years recorded as the baseline in 2010 meaning Renfrewshire are actually ahead of the year 3 milestone of 15.3 years.
 - In the Health and Wellbeing Survey 2014, 92% of people in Renfrewshire indicated they have a positive perception of their quality of life against a year 3 milestone of 75%. This is an improvement on the baseline figure of 71% achieved during 2012.
- 1.3 The purpose of the changes to the community planning structures is to build on the existing strengths of Renfrewshire Community Planning Partnership, take account of changes to the partnership landscape since 2013 and further strengthen and streamline community planning meeting arrangements. The report agreed by Renfrewshire Community Planning Partnership on 7 December 2016 is attached for information.

- 1.4 Engagement with communities on development of the LOIP/Locality Plans will take place in February/March and May/June 2017. The Local Outcome Improvement Plan and Locality Plans will require to be signed off by all community planning partners by September 2017 prior to publication by 1 October 2017.
- 1.5 The remaining round of the existing community planning Board structure will play a key role in shaping the priorities of the new LOIP and ensuring that the positive elements of existing partnership working and delivery transition effectively to the new working arrangements. The Community Care, Health and Wellbeing Board is asked to consider at the meeting the following questions:
 - What should the areas of focus be around the Community Care, Health and Wellbeing agenda for the new Local Outcome Improvement Plan and community planning groups?
 - How can the new governance arrangements maintain effective representation of organisations contributing to the Community Care, Health and Wellbeing opportunities?
 - Is there other learning from the Community Care, Health and Wellbeing Thematic Board that should be considered in the transition to the new governance arrangements?
- 1.3 The key features in the new structure are the establishment of a Renfrewshire Community Planning Partnership Executive Group and a Renfrewshire Community Planning Oversight Group, which will replace the existing Community Planning Partnership Board and that the remits of the current Thematic Boards will be taken forward within the revised structure.
- 1.4 The Jobs and Economy; Community Care, Health and Wellbeing; Children and Young People; Greener; and Safer and Stronger Boards will be discontinued within the new structure. The Economic Leadership Panel, Renfrewshire Health and Social Care Partnership Strategic Planning Group and Public Protection Chief Officers Group will take forward the remits of the Safer and Stronger; Jobs and Economy; and Community Care, Health and Wellbeing Thematic Boards. Renfrewshire Forum For Empowering Communities will continue with an enhanced role and an Improving Life Chances Group will be established to take forward the remit of the Children and Young People Thematic Board and Tackling Poverty Steering Group. The work programme of the Greener Renfrewshire Thematic Board will be mainstreamed across the work of the other groups in the structure.
- 1.5 Work will take place over the first six months of 2017 to finalise the detail of new arrangements and ensure an effective transition to the new arrangements in the second quarter of 2017.

2. Recommendations

- 2.1 It is recommended that the Community Care, Health and Wellbeing Thematic Board:

- (a) Notes the changes to the governance structure of Renfrewshire Community Planning Partnership and, in particular, the discontinuation of the Community Care, Health and Wellbeing Board, subject to ensuring that all the business of the Community Care, Health and Wellbeing Board is fully covered by the Health and Social Care Partnership Strategic Planning Group.
- (b) Agrees to participate in work taking place during the first six months of 2017 to finalise details of the new arrangements and ensure an effective transition to new working arrangements for activity within the current Community Care, Health and Wellbeing Action Plan to the new arrangements under the Health and Social Care Partnership Strategic Planning Group.

3. Background

- 3.1 Renfrewshire Community Planning Partnership Board agreed at its meeting on 7 December 2016 a revised proposed governance structure for Renfrewshire Community Planning Partnership (see Appendix 1 attached). As part of Renfrewshire Council's governance arrangements, the proposed structure was approved by Renfrewshire Council on 15 December 2016. Changes to the governance arrangements will be implemented in the second quarter of 2017.
- 3.2 The new governance arrangements were developed following discussions on the effectiveness of current community planning arrangements with Lead Officers and conveners of each of the Community Planning Thematic Boards and proposed arrangements were sense-checked before submission to the Community Planning Partnership Board on 7 December 2016.
- 3.3 Reflecting discussions with Lead Officers and conveners across the community planning themes about streamlining structures where possible, the remit of the Community Care, Health and Wellbeing Board will be taken forward in the new structure by the Health and Social Care Partnership Strategic Planning Board. The Improving Life Chances Board will also have a focus on the contribution of partner organisations to health improvement, in addition to its remit regarding the children and young people and the tackling poverty remits .

Author: Stuart Graham, Renfrewshire Council Chief Executive's Service, 0141 618 7408

To: Renfrewshire Community Planning Partnership Board

On: 7 December 2016

Report by:

David Amos, Head of Policy and Commissioning, Renfrewshire Council

Review of Community Planning Governance Arrangements

1. Summary

- 1.1 Current community planning governance arrangements have been in place in Renfrewshire since 2013, with a well established structure of a Community Planning Partnership board and thematic boards in place to drive and strengthen partnership working across the priority areas identified with Renfrewshire Community Plan and Single Outcome Agreement. As recently reported to the Partnership Board in September 2016 through the 3 year performance progress report, there is clear evidence that partnership working through community planning is making a positive difference to local people.
- 1.2 It is recognised however that the partnership landscape has evolved since 2013. For example, local health and social care services have been brought together to form a Health and Social Care Partnership, a new Public Protection Chief Officers Group has been established and, significant programmes of partnership working have been taken forward in relation to the Tackling Poverty Programme, the bid for UK City of Culture 2021 and the Glasgow City Region City Deal with others planned in relation to economic regeneration. Strategic Partnership Agreements have also been formally signed between Renfrewshire Council and the University of the West of Scotland and West College Scotland, recognising the maturity of partnership working that exists between these organisations.
- 1.3 Significant statutory changes have also been introduced through The Community Empowerment (Scotland) Act 2015. These require community planning partnerships to review existing governance structures and processes, strengthen the involvement of statutory partners and local communities and, ensure there is more focus on joint working to reduce inequalities. Recent draft guidance issued by the Scottish Government suggests that “effective community planning focuses on where partners’ collective efforts, can add most value for their local communities, with particular emphasis on reducing inequalities”.
- 1.4 In response to this changing landscape, a review of existing community planning governance arrangements has been undertaken by Renfrewshire Community Planning Partnership Board over the past 6 months. Led by the Head of Policy and Commissioning within Renfrewshire Council, the review considered the views of key stakeholders including members of the Partnership Board, convenors of the thematic boards, lead officers within the Partnership and Engage Renfrewshire as the third sector interface organisation for Renfrewshire.

- 1.5 The stakeholder feedback highlighted the need for the existing governance structure to be significantly streamlined to ensure the time invested by partners was focused on joint strategic priorities and build in flexibility to adapt to new strategic priorities as they emerge. Feedback also highlighted the need to achieve a better balance across partner organisations in relation to the allocation of lead roles for the development and oversight of work programmes aligned to the shared community planning partnership boards, was that it was often difficult to gain an appropriate level of oversight between the thematic boards and make appropriate linkages between areas of work.
- 1.6 Following consideration of the findings of the review, a proposed revised governance structure has been developed in consultation with community planning partners which is outlined in Section 4 of this report. The proposed structure will require a degree of change to existing structures, utilising all appropriate opportunities to streamline and refocus existing partnership activities, groups and formal structures. The revised structure proposed will facilitate enhanced political scrutiny and strategic leadership through the establishment of a Community Planning Oversight Group chaired by the Leader of Renfrewshire Council, with a Community Planning Executive Group chaired by the Chief Executive of Renfrewshire Council
- 1.7 Subject to the approval of the revised governance arrangements by full Council, Council officers will work with partners to plan for the implementation of the new arrangements in the second quarter of 2017. Council approval is also being sought to carry out a review of the Council's local area committee arrangements to consider opportunities to strengthen mechanisms for engagement with local communities, complement the proposed new community planning governance structures and, facilitate the new legislative requirements of the Community Empowerment (Scotland) Act 2015. This review would be carried out in consultation with community planning partners

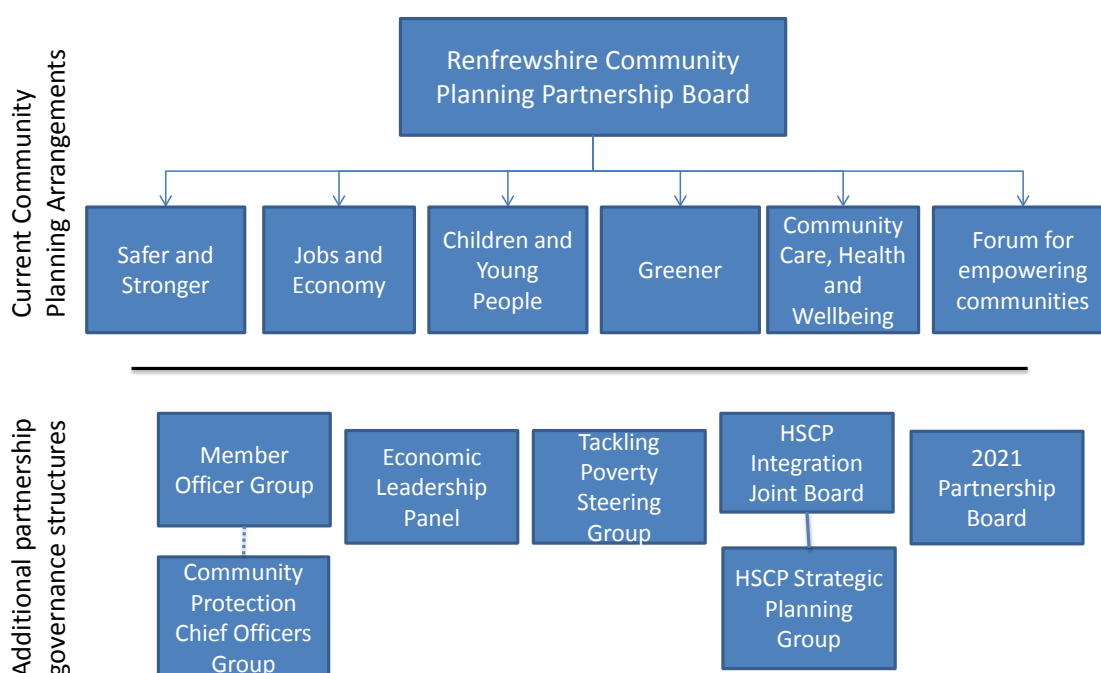
2. Recommendations

- 2.1 It is recommended that members of the board:
 - (a) Agree the proposed governance structure for Renfrewshire Community Planning Partnership for recommendation to Council for approval, as outlined in Section 4 and Appendix 1;
 - (b) Note that implementation of the proposed governance structure will be submitted to full Council for approval on 15 December 2016;
 - (c) Note that officers will work with partnership organisations to plan for the implementation of the new arrangements in the second quarter of 2017;
 - (d) Note that subject to approval by full Council, a review of the arrangements for community level governance, including local area committees, will be undertaken, and that community planning partners will be consulted as part of this process.

3. Background

- 3.1 The current Community Planning governance structure in Renfrewshire was established in 2013. The Community Planning Partnership is led by Renfrewshire Community Planning Partnership which is chaired by the Leader of Renfrewshire Council. Six thematic boards report to the Partnership Board, chaired by the conveners of linked policy boards e.g. Housing and Community Safety, Environment Policy Board, Finance and Resources, Economy and Jobs and Education and Children policy boards and the chair/vice chair of the Integration Joint Board.
- 3.2 Since 2013, a number of partnership groups or boards have been established in response to new or emerging priority areas of activity such as the Tackling Poverty Programme, the Paisley for UK City of Culture 2021 bid and the Glasgow City Region City Deal, with others planned in relation to economic regeneration. The integration of local health and care services to form Renfrewshire Health Social Care Partnership and the Integration Joint Board, has also impacted existing community planning structures with some degree of overlap being experienced with the focus of the existing thematic boards. Diagram 1 below highlights the current complex arrangements relating to these major areas of partnership working within Renfrewshire.

DIAGRAM 1 : Current Community Planning and Partnership Arrangements



- 3.3 Strategic Partnership Agreements have also been formally signed between Renfrewshire Council and the University of the West of Scotland and West College Scotland, recognising the maturity of partnership work that exists between these organisations.
- 3.4 In addition, in 2015 the Community Empowerment (Scotland) Act was also passed which requires community planning partnerships to review and update planning and governance arrangements which maximise the potential benefits of the provisions of the legislation.

3.5 The Act places community planning on a statutory footing and clarifies its purpose as being to improve outcomes and reduce inequalities. It widens the number of statutory partners that should be involved in community planning as follows:

- Local authority (Renfrewshire Council)
- Health Board (NHS Greater Glasgow and Clyde)
- Scottish Enterprise
- Police Scotland
- Regional College (West College Scotland)
- Regional Further and Higher Education body (University of the West of Scotland)
- Scottish Fire & Rescue
- Scottish Environment Protection Agency
- Scottish Natural Heritage
- Regional Transport Partnership (Strathclyde Partnership For Transport)
- Integration Joint Board (Renfrewshire Health and Social Care Partnership)
- Historic Environment Scotland
- Scottish Sports Council (Sportscotland)
- National Park authority (not applicable in Renfrewshire)
- VisitScotland
- Skills Development Scotland

3.6 The 2015 Act also requires Community Planning Partnerships to:

- Prepare and publish a Local Outcomes Improvement Plan (LOIP) which sets out the local outcomes which the Community Planning Partnership will prioritise for improvement by October 2017
- Identify smaller areas within the local authority area which experience the poorest outcomes, and prepare and publish locality plans to improve outcomes on agreed priorities for these communities (the outcomes prioritised for improvement in a locality plan may differ from those in the Local Outcomes Improvement Plan) by October 2017.

3.7 Recent draft guidance in relation to the Act indicates that “effective community planning focuses on where partners’ collective efforts, can add most value for their local communities, with particular emphasis on reducing inequalities”.

Review of community planning arrangements

3.8 In light of emerging policy priorities and subsequent need to streamline new and existing partnership arrangements, a review of existing community planning governance arrangements has been undertaken by Renfrewshire Community Planning Partnership Board over the past 6 months.

3.9 Led by the Head of Policy and Commissioning within Renfrewshire Council, the review considered the views of key stakeholders including members of the Partnership Board, conveners of the thematic boards, lead officers across the Partnership and Engage Renfrewshire as the third sector interface organisation for Renfrewshire.

3.10 The key findings based on the views of stakeholders can be summarised as follows:

- There is a shared recognition that partnership working is strong and mature in Renfrewshire and is making a difference to local people.
- Whilst partnership working was felt to be strong, most stakeholders suggested that further work needed to be done to widen out ownership of specific initiatives or priorities, in order that other community planning partners could assume the lead role as opposed to the Council. The preparation of a new Renfrewshire Local Outcome Improvement Plan by October 2017 provides an opportunity to refresh priorities and partner lead roles
- Significant time and resource pressures are being experienced by all partners and there is an increased need to maximise strategic value for all partners from the time invested in community planning
- The partner and governance landscape has changed (Integration of health and social care services, Community Protection Chief Officers Group, 2021 UK City of Culture bid, Tackling Poverty) and there is an increasing need to avoid duplication of activity across thematic boards and other governance structures.
- Convenors of the thematic boards noted that it was challenging in their role to have oversight of the range of activities being progressed across the Partnership and to identify links and more opportunities for cross working between Thematic boards
- A recognition that there is limited pooling of budgets or joint investments around community planning priorities and that there were felt to be opportunities to explore this further should new governance arrangements support this.

4 Revision to governance arrangements

- 4.1 In response to the findings of the review, officers have worked with community planning partners to develop proposals for revised community planning governance arrangements which are illustrated in Diagram 2 below. Implementation will require a significant degree of change to existing structures, utilising all appropriate opportunities to streamline and refocus existing partnership activities, groups and formal structures.
- 4.2 The establishment of a Renfrewshire Community Planning Oversight Group provides an enhanced strategic role for Elected Members to scrutinise, inform and challenge the work of Renfrewshire Community Planning Partnership. In line with the feedback provided by the conveners of the current thematic boards, it will allow elected members to have strategic oversight across the breadth of community planning activities. The Oversight Group will be chaired by the Leader of Renfrewshire Council, with the conveners of the Education and Children, Economy and Jobs, Environment Policy Board, Finance and Resources, Housing and Community Safety Policy Board and the chair/vice chair appointed to the Integration Joint Board. A place will also be allocated to an elected member from the opposition.

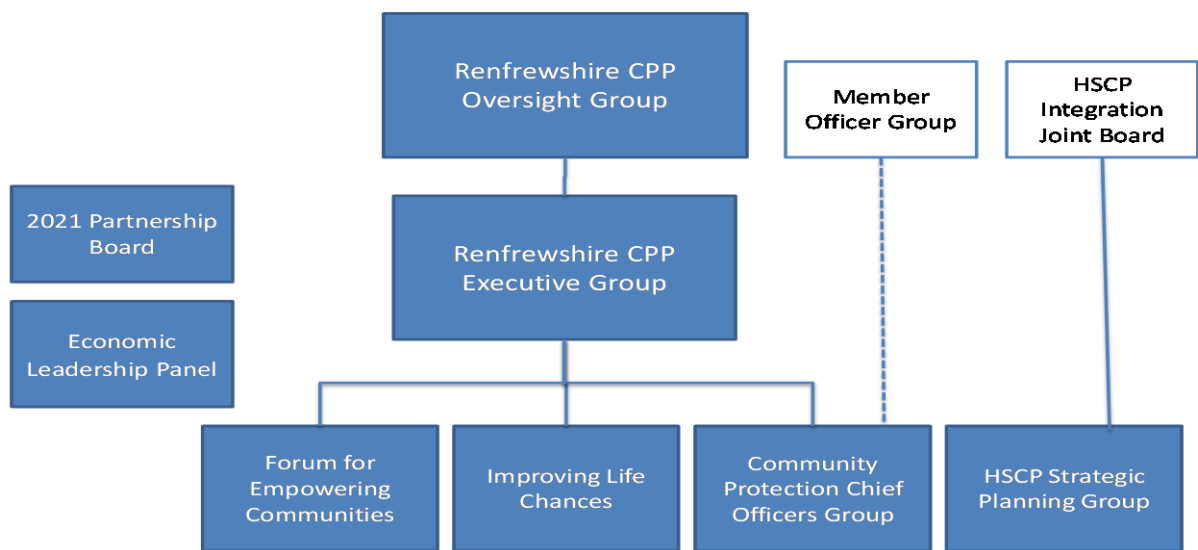


DIAGRAM 2: Proposed Community Planning and Partnership arrangements

4.3 Under the new arrangements, a Community Planning Executive Group would be established comprised of Chief Executive level officers from across the Partnership, strengthening the connection between policy direction and resourcing and promoting shared leadership in the development of the Local Outcome Improvement Plan and Locality Plans, as required in the Community Empowerment (Scotland) Act 2015.

4.4 It is also proposed that the community planning groups will be amended to incorporate existing and emerging partnership arrangements where appropriate and to provide greater strategic focus and reduce duplication, recognising that some groups will maintain their own independent status outwith the formal community planning structure. The three groups shown below fall into the latter category and take forward the remits of the existing Safer and Stronger, Jobs and the Economy and Community Care, Health and Wellbeing thematic boards. Appropriate links will be developed between these and the Executive Group within the new structure:

- Economic Leadership Panel
- Renfrewshire Health and Social Care Partnership Strategic Planning Group Partnership
- Public Protection Chief Officers Group

4.5 Further proposed changes include:

- The Forum for Empowering Communities will continue, but be given an enhanced role in order to maximise opportunities for engaging with communities emerging from the Community Empowerment Act 2015.
- An Improving Life Chances group will be established to take forward the remit of Children and Young People and Tackling Poverty Steering Group.
- The work programme of the Greener Thematic Board will be mainstreamed across the work of the other groups, ensuring that the positive contribution of the board and its sub group is recognised and continued where appropriate.

- 4.6 It is proposed that the Forum for Empowering Communities and Improving Life Chances groups are chaired by senior officers within partner organisations, significantly extending and sharing the leadership role for community planning to other community planning partners, as is intended within the 2015 Act. If appropriate, the membership of the other linked groups referred to in para 4.4 will be considered in light of the changes being proposed and adjusted in accordance with their existing decision making processes. Further information regarding the proposed role and membership of each of the boards and groups is detailed in Appendix 1.
- 4.7 Work will be carried out during the first 6 months of the 2017 with CPP partners to finalise the detail of the new arrangements and ensure they are implemented in the second quarter of 2017. This will aim to ensure that the significant achievements, priorities and momentum of the existing thematic boards are carried forward into the new arrangements.
- 4.8 Feedback on the mechanisms for community level input to governance arrangements, including the operation of the Council's local area committees, was also provided during the review and this highlighted the potential for changes to be made which would strengthen local community involvement in the community planning process, as required by the Community Empowerment Act 2015. Subject to the approval of new governance arrangements for community planning as set out in this report, it is proposed that a subsequent review of community level input to CPP governance arrangements should also be carried out by the Council's Head of Policy and Commissioning to explore this opportunity in consultation with community planning partners.

New Governance Arrangements**Renfrewshire Community Planning Oversight Group**

The Renfrewshire Community Planning Oversight Group would provide oversight, scrutiny and challenge by Renfrewshire Council Elected Members to the activity and performance of Renfrewshire Community Planning Partnership. The Board would meet twice per year.

Proposed Membership

- Leader, Renfrewshire Council
- Convenors of Housing and Community Safety, Environment, Economy and Jobs, Education and Children and Finance and Resources Policy Boards
- Chair/Vice-Chair of Integration Joint Board
- Elected Member of the Opposition of Renfrewshire Council

Proposed Role

- (a) Provide oversight to the strategic work of the Community Planning Executive Group in directing the Council's contribution to the work of Renfrewshire Community Planning Partnership. This will be done by scrutinising the work commissioned by the Executive Group through Community Planning groups and providing challenge as necessary to policy direction, resourcing, performance and impact of this work.
- (b) Agree outcomes and targets for the Local Outcome Improvement Plan and Locality Plans with the Community Planning Executive Group, following periodic Direction Setting exercises.
- (c) Considering any future changes to partnership working and governance structures in Renfrewshire prior to their establishment.
- (d) In addition to strategic-level involvement in setting direction, reviewing and scrutinising progress, members may be involved as appropriate within individual work programmes.

Community Planning Executive Group

The Community Planning Executive Group would consist of Chief Officers of key community planning partners with significant budgets/resources and be responsible for coordinating partnership strategy development and resourcing plans. It is proposed that the Community Planning Executive Group would meet four times per year.

Proposed Membership

- Chief Executive, Renfrewshire Council
- Chief Superintendent, Police Scotland
- Director of Public Health, NHS Greater Glasgow and Clyde
- Chief Officer, Renfrewshire Health and Social Care Partnership,
- Area Commander, Scottish Fire and Rescue
- Chief Executive, Engage Renfrewshire
- Chief Executive, Renfrewshire Chamber of Commerce
- Principal, West College Scotland
- Principal, University of the West Of Scotland
- Chief Executive, Renfrewshire Leisure Limited
- Area Director, Scottish Enterprise
- Area Director, Skills Development Scotland.

Proposed Role

The key roles of the Executive Group would be:

- (a) Lead periodic Direction Setting exercises that prioritise policy areas for change and set outcomes and targets for the Local Outcome Improvement Plan and Locality Plans.
- (b) Develop a strategic approach to achieve the agreed outcomes and targets and commission work programmes to deliver these, through the Community Planning groups. This would include agreeing any allocation of pooled budgets or resources to support these programmes and ensuring that community planning activity is integrated with each partner's organisational and budgetary planning.
- (c) Scrutinise and review the performance and outcomes of the commissioned work programmes and provide direction as necessary.
- (d) Report to the Renfrewshire Community Planning Oversight Group regarding collective performance of the commissioned work programmes and the impact being made on outcome targets. Use feedback from Oversight Group members to provide further direction to work programmes as necessary.
- (e) Commission any future changes to partnership working and governance structures, prior to their establishment.

Community Planning Groups

Proposed changes to the thematic group structure is shown in the table below. Work would be undertaken by the Executive Group to update existing thematic boards and to establish links to separately incorporated boards such as the Public Protection Chief Officers Group, Renfrewshire Economic Panel and Renfrewshire Health and Social Care Partnership Strategic Planning Group.

Proposed Community Planning Group	Purpose of Change
Renfrewshire Economic Panel	The Executive Group to establish links to the Renfrewshire Economic Panel. The Panel is scheduled to be established from March 2017 and will oversee the implementation of the Economic Framework and facilitate the role and contribution of the private sector in driving investment and the creation of job opportunities.
Public Protection Chief Officers Group	The Executive Group to establish links to the Public Protection Chief Officers Group currently in existence, with linkages to those partnership groups which also report to Safer and Stronger Thematic Board.
Renfrewshire Forum For Empowering Communities	Continued and enhanced role for the Forum to ensure that the third sector and communities have a voice and influence in shaping partnership decisions and activity.
Improving Life Chances	The Improving Life Chances Board would bring together the work of the Children and Young People Board and the Tackling Poverty Steering Group. An additional focus would be the contribution of partner organisations to health improvement, reducing inequalities and addressing the attainment gap.
Renfrewshire Health and Social Care Partnership Strategic Planning Group	Removing the Community Care, Health and Wellbeing Board would reduce a layer of duplication, subject to ensuring that all the business of the Community Care, Health & Wellbeing Board is fully covered by the Health and Social Care Partnership Strategic Planning Group. The Integration Joint Board, which is a statutory group, will be represented within the Oversight Group.

Proposed Role

- (a) Links to be established to the updated boards:- Forum for Empowering Communities and Improving Life Chances Board and to separately incorporated groups such as the Public Protection Chief Officers Group, Renfrewshire Economic Panel and Renfrewshire Health and Social Care Partnership Strategic Planning Group
- (b) Implement work activity as commissioned by the Community Planning Executive Group.
- (c) Develop a work programme and rolling action log, with outcomes and targets, and report progress on a regular basis to the Executive Group.

Proposed Membership

Membership of the Forum for Empowering Communities and Improving Life Chances Board would consist of senior officers from core partner agencies for each theme, with additional partners as appropriate. Appropriate partner agencies would chair these two boards, with support from a lead officer from Renfrewshire Council. The membership arrangements for the Public Protection Chief Officers Group, Renfrewshire Economic Panel and Renfrewshire Health and Social Care Partnership Strategic Planning Group would be agreed in accordance with the existing established arrangements.

