

Scotland Excel

To: Executive Sub Committee

On: 26 April 2019

Report by Director Scotland Excel

Update on the Contract Delivery Plan

1. Introduction

This report provides a progress update on the 2019/2020 contract delivery plan.

2. Progress to Date

As detailed in Appendices 1 - 3, the 2019/ 2020 contract delivery plan comprises framework renewals, new developments, framework extensions and frameworks with ongoing contract management only.

There are 68 current frameworks in the Scotland Excel contract portfolio, with 13 of these frameworks to be renewed before 31 March 2020 (Appendix 1).

The previous security services and equipment renewal framework has been split into two separate framework agreements. This will allow Scotland Excel to conduct further stakeholder engagement to consult on selection criteria and specifications for extended scope encompassing fire suppression, fire detection and sprinklers. The delivery date for the renewal framework for security services has been adjusted to September and the fire and security equipment framework is forecast to be delivered in October.

The forecast delivery date for building and timber has been adjusted to June to allow for Scotland Excel to conduct post tender negotiation to ensure best value delivered through fourth generation framework.

Scotland Excel plans to add a further eight new frameworks to its contract portfolio by 31 March 2020 (Appendix 2). The eight planned first generation frameworks include four being coordinated through the operational supplies and services team.

A further sixteen of the frameworks on the current portfolio have extension options that are likely to be exercised in 2019/2020 with two of these extensions already approved (Appendix 3).

The estimated forecast value of the Scotland Excel framework portfolio by 31st March 2020 will be approximately £1.9Billion.

Overall, efficiencies delivered to date in 2018/2019 are 4.2%, which is above the 2-4% forecast savings range.

In addition to the activity detailed in Appendices 1 -3, Scotland Excel is exploring the benefits of further collaborative procurement across high spend, critical service areas of adult social care and construction.

Scotland Excel has finalised the procurement strategy for care and support services. In 2019/2020, Scotland Excel will continue to work with a range of partners to implement the procurement strategy.

In 2019/ 2020, Scotland Excel will also deliver a new sourcing strategy for care home services for older people. This strategy, again co-produced with stakeholders, will build on current best practice and complement local strategic commissioning plans. Scotland Excel took over operational contract management of care home services for older people from COSLA on 1 April 2019.

The first generation new build residential construction framework is progressing well. The framework will support councils to deliver new affordable houses in line with Strategic Housing Investment Plans (SHIPs). The second stage of the two-stage tender procedure was issued in March 2019. The procurement exercise remains on course for going live in August 2019.

Work continues in conjunction with the Digital Office, to procure a replacement Social Work Care Case Management system. Working alongside council and social work colleagues, a detailed output specification has been developed. Consultation has also taken place with Scottish Government colleagues and suggested amendments have been incorporated to include The Public Bodies (Joint Working) Act 2014 which is a key piece of legislation, requiring Health Boards and Local Authorities to integrate their health and social care services and the strategy document now takes cognisance of self-directed support (SDS) which is a major change to the way people with social care needs are supported. The tender documents will be released for publication by the end of April 2019.

3. Conclusion

Members are invited to note the progress made to date.

Appendix 1 - List of contracts to be renewed in 2019/20

| Service | Estimated Annual Collaborative Contract Opportunity | Activity | Original Forecast Date | Previous Forecast Date | Delivered Date | Latest Forecast Date if Different | Forecast Savings Range | Delivered Savings Forecast | Comments |
|---|---|----------|------------------------------|---------------------------|-------------------|--------------------------------------|---------------------------|-------------------------------|---|
| Asbestos | 12,000,000 | Renew | Apr-19 | Jul-19 | | | 2% - 4% | | Evaluating |
| Online School Payments | 2,500,000 | Renew | Dec-18 | Dec-19 | | | 2% - 4% | | Plan delayed to incorporate additional requirements |
| Security Services and Cash Collection | 12,500,000 | Renew | Apr-19 | Aug-19 | | Sep-19 | 2% - 4% | | Tender development |
| Fire and Security Equipment | 7,500,000 | Renew | Oct-19 | | | | 2% - 4% | | Tender development |
| Building & Timber | 15,000,000 | Renew | Apr-19 | | | Jun-19 | 2% - 4% | | Evaluating |
| Care Homes For Adults With LD Inc Autism | 12,500,000 | Renew | May-19 | | | Sep-19 | 2% - 4% | | Strategy in development |
| Demolition | 16,000,000 | Renew | Aug-20 | | | | 2% - 4% | | Strategy in development |
| Community Meals | 4,000,000 | Renew | Sep-19 | | | | 2% - 4% | | Tender released |
| Plumbing and Heating Materials | 20,000,000 | Renew | Dec-19 | | | | 2% - 4% | | Strategy in development |
| Engineering Consultancy | 17,000,000 | Renew | Mar-20 | | | | 2% - 4% | | Strategy in development |
| Secure Care | 20,000,000 | Renew | Apr-20 | | | | N/A | | Strategy in development |
| Electrical Materials | 14,000,000 | Renew | Apr-20 | | | | 2% - 4% | | Strategy in development |
| Waste Disposal Equipment | 1,250,000 | Renew | Apr-20 | | | | 2% - 4% | | Strategy in development |

Appendix 2 – List of new contracts to be developed and delivered in 2019/2020

| Service | Estimated Annual Collaborative Contract Opportunity | Activity | Original Forecast Date | Previous Forecast Date | Delivered Date | Latest Forecast Date if Different | Forecast Savings Range | Delivered Savings Forecast | Comments |
|---|---|--------------|------------------------------|------------------------------|-------------------|--------------------------------------|---------------------------|----------------------------------|--|
| Care Home Services for Older People | 450,000,000 | New Contract | Jan-19 | | Apr-19 | | N/A | N/A | Scotland Excel took over operational contract management from COSLA on 1 April 2019 |
| Cleaning Equipment (OSS) | 2,500,000 | New Contract | Apr-19 | | Mar-19 | | 5.5% | 7.5% | Recommendations approved at Executive Sub Committee on 22 March 2019 |
| Vending Machines (OSS) | 1,250,000 | New Contract | May-19 | | Mar-19 | | 5.5% | 6.0% | Recommendations approved at Executive Sub Committee on 22 March 2019 |
| Social Care Case Management Solutions | 8,500,000 | New Contract | Nov-18 | May-19 | | Oct-19 | 5.5% | | Strategy in development |
| Swimming Pool Contractors (OSS) | 2,000,000 | New Contract | Oct-19 | | | | 5.5% | | Strategy in development |
| Care and Support | 102,250,000 | New Contract | Aug-19 | | | Jan-20 | N/A | | Strategy in development |
| Alcoholic Beverages (OSS) | 1,250,000 | New Contract | Aug-19 | | | | 5.5% | | Tender released |
| Bikeability Scotland Training Providers (OSS) | 300,000 | New Contract | Aug-19 | | | | N/A | | Strategy approved |
| New Build Residential | 375,000,000 | New Contract | Sep-19 | | | | 5.5% | | Tender released |
| Bread and Rolls (OSS) | 2,000,000 | New Contract | Oct-19 | | | | 5.5% | | Strategy approved |
| Building Related Professional Services | 20,000,000 | New Contract | Mar-20 | | | | 2% - 4% | | Strategy in development |

Appendix 3 – Contracts with extension options and contract management activity ongoing in 2019/2020

Contracts with extension options in 2019/20

| Contract Description | Est Annual Value |
|--|------------------|
| Bitumen Products | £12,000,000 |
| Bottled Gas (OSS) | £2,000,000 |
| Catering Machines (OSS) | £2,000,000 |
| Digital Publications and Services | £1,000,000 |
| Education & Office Furniture | £9,000,000 |
| Education Materials | £17,500,000 |
| Energy Efficiency Contractors | £200,000,000 |
| Frozen Foods | £25,000,000 |
| Laundry Equipment (OSS) | £1,100,000 |
| Library Books & Textbooks | £14,000,000 |
| Outdoor Play Equipment and Artificial Surfaces | £17,500,000 |
| Personal Protective Equipment | £10,000,000 |
| Pest Control (OSS) | £1,500,000 |
| Steeplejacks Services (OSS) | £1,750,000 |
| Swimming Pool Chemicals (OSS) | £1,250,000 |
| Water Coolers (OSS) | £1,500,000 |

Contracts which are shaded have been approved for extension

Contracts with no renewal or extension activity and contract management activity ongoing in 2019/20

| Contract Description | Est Annual Value | Contract Description | Est Annual Value |
|---|------------------|--|------------------|
| Boiler Maintenance | £10,000,000 | Organic Waste | £12,000,000 |
| Buildings Related Engineering Consultancy | £10,000,000 | Power Tools | £681,818 |
| Catering Sundries | £6,000,000 | Recyclable & Residual Waste | £40,000,000 |
| Children's Residential | £105,400,000 | Recycle and Refuse Containers | £12,500,000 |
| Commercial Catering Equipment (OSS) | £4,000,000 | Road Maintenance Materials | £2,500,000 |
| Customer Service Platform | £3,750,000 | Road Signage Materials | £1,250,000 |
| Domestic Furniture and Furnishings | £20,000,000 | Roadstone | £5,000,000 |
| Energy Advice (OSS) | £1,000,000 | Salt for Winter Maintenance | £16,250,000 |
| Fire Safety Products (OSS) | £2,500,000 | Social Care Agency Workers | £20,000,000 |
| First Aid Materials (OSS) | £2,000,000 | Street Lighting Bulk Renewal of Luminaires | £5,000,000 |
| Fostering | £25,000,000 | Street Lighting Materials | £35,000,000 |
| Fresh Meat, Cooked Meats & Fresh Fish | £10,000,000 | Technology Enabled Care | £6,300,000 |
| Groceries & Provisions | £30,000,000 | Trade Materials | £10,000,000 |
| Heavy Vehicles | £40,000,000 | Tyres for Vehicles & Plant | £6,500,000 |
| Hot Beverages (OSS) | £1,000,000 | Vehicle & Plant Hire | £15,000,000 |
| Janitorial Products | £12,000,000 | Vehicle Parts | £12,000,000 |
| Light and Heavy Plant | £10,000,000 | Vehicle Purchase RM6060 | £15,000,000 |
| Milk | £9,000,000 | Washroom Solutions and Sanitary Products | £3,500,000 |