Appendix 1

	2018/19	2018/19	2019/20	2020/21	2021/22
	Approved	Forecast Outturn	Proposed	Indicative	Indicative
Core Operational Expenditure					
Employee Costs	3,040,160	2,998,415	3,139,900	3,287,200	3,430,495
Property Costs	176,500	176,500	217,800	217,800	217,800
Supplies and Services	161,140	174,445	165,900	165,900	165,90
Contractors	-	-	2,800	2,800	2,800
Administration Costs	266,400	286,840	286,100	326,100	286,10
Payments to other Bodies	20,000	20,000	20,000	20,000	20,000
Supported Living/Care at Home	-	-	169,400	172,800	176,20
Required Saving	-	-	-	(89,710)	
Total Core Operating Expenditure	3,664,200	3,656,200	4,001,900	4,102,890	4,299,29
Core Operational Income					
Council Requisitions	3,484,200	3,484,200	3,553,900	3,660,500	3,770,30
18/19 Associate Income			80,000		
Temporary Reserve Use			120,000		
Other Income	90,000	82,000	75,000	114,000	153,60
Income from Projects			173,000	273,390	275,39
Rebates				55,000	100,00
Total Core Operating Income	3,574,200	3,566,200	4,001,900	4,102,890	4,299,29
Core Operating Deficit/(Surplus)	90,000	90,000	0	0	

Funded from Reserves					
Staff Costs	70,000	70,000	-	-	-
Office Furniture	20,000	20,000	-	-	-
Other Development Costs	0	0	-	-	-
Total Temporary Costs	90,000	90,000	0	0	0

Reserve Funding					
Total Reserves	291,664	291,664	201,664	201,664	201,664
Budgeted Drawdown	(90,000)	(90,000)	-	-	-
Projected Underspend	-	-	-	-	-
Budgeted Balance	201,664	201,664	201,664	201,664	201,664
Estimated Balance	201,664	201,664	201,664	201,664	201,664

Memorandum

Scotland Excel Projects			
Additional Costs	960,000	1,678,000	1,428,000
Additional Income	960,000	1,834,000	1,601,000
Net Expenditure	0	(156,000)	(173,000)
Opening Project Reserves	264,489	264,489	420,489
Opening Project Reserves Use of reserves	264,489 0	264,489 156,000	420,489 (373,000)