

To: Council

On: 28 September 2017

Report by: *Acting Director, Development & Housing Services*

Heading: *Paisley Museum Project*

1. Summary

- 1.1 In June 2017 the Leadership Board approved the submission of a funding application to the Heritage Lottery Fund (HLF) for £4.9m towards the total project costs of £42m for the Paisley Museum project.
 - 1.2 This report provides an update on the proposed next steps for the delivery of the Paisley Museum Project in line with the Council's cultural regeneration strategy following confirmation from HLF that the Council's application for £4.9 million of grant support has been successful. The report seeks authority to accept the grant from HLF, progress the project at the currently scoped level of £42 million and outlines the position on the remainder of the funding package to be secured. As outlined previously to Members, The Paisley Museum Project is expected to be delivered over the approved timescale of 2017-2022.
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2. Recommendations

It is recommended that the Council:

- 2.1 Note that the application to the Heritage Lottery Fund for £4.9 million towards the Paisley Museum Project approved by the Leadership Board in June 2017 was successful.
- 2.2 Authorise the Chief Executive to accept the HLF offer of grant and the associated terms and conditions on behalf of the Council.

- 2.3 Agree that the project, as outlined previously to the Leadership Board on 20th June 2017, be progressed by officers as part of the Council's overall capital investment programme.
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3. Background

- 3.1 Renfrewshire Council has committed a capital investment of £24.1m to the Paisley Museum project. Following Leadership Board approval in June 2017 a submission was made to HLF for £4.9m towards the total project costs of £42 million, with the balance of funding expected to be secured from the Scottish Government including a multi-year application to the Town Centre Regeneration Fund, Historic and Environment Scotland and a fundraising campaign.

As outlined previously to Members, the vision is to create a visitor experience of international quality, the signature project of Paisley's regeneration strategy, telling the inspirational stories of Paisley, its heritage and its pattern.

The planned outcomes for the project are:

- Cultural tourism developed as a result of the internationally recognised Paisley pattern being reconnected with its place
- Increased economic activity and investment in the town centre
- Perceptions transformed and civic pride restored
- Paisley's profile re-established as a creative, innovative, radical place, prepared to think differently, with the museum at its heart
- Local participation in sustained growth and development of the content and activity of the museum, building community confidence and ownership

4 Next Steps

4.1 Programme

An outline programme has been developed which was submitted as part of the HLF application. On appointment of the consultant teams a full detailed implementation programme will be and update at key milestone dates will be provided to appropriate future reporting cycles in addition to standard capital budget monitoring arrangements. It is anticipated that the full completion of the project will extend to 2022, providing a major legacy asset following the 2021 year of culture and a key asset to support the Council's wider and long-term regeneration ambitions for the town centre.

Implications of the Report

1. **Financial** – The financial commitment from the Council towards the £42 million project is £24.1 million which is deliverable from resources already committed by the Council to heritage regeneration projects within Paisley town centre, in addition to the £4.9 million now confirmed by HLF. Should other elements of the funding strategy fail to fully deliver the targeted contributions, in particular the fundraising strategy, there would be a requirement for the Council to build into its financial planning arrangements the impact of meeting the outstanding funding requirement in order to maintain delivery of the full project proposal.
2. **HR & Organisational Development** – Additional posts will be recruited to deliver the programme.
3. **Community Planning** –
 - Children and Young People** – the project aims to deliver one of the most accessible Museums in the country and run significant programmes to reach audiences irrespective of age or physical, health or financial position
 - Community Care, Health & Well-being** the project aims to deliver one of the most accessible Museums in the country and run significant programmes to reach audiences irrespective of age or physical, health or financial position
 - Empowering our Communities** - there will be new roles and opportunities for Museum Volunteers in the completed Museum and content will be developed in partnership with communities, ensuring that the museum has a strong community identity.
 - Greener** - the capital works will provide a significant opportunity to improve the efficiency of the buildings. A carbon management plan will be produced at a more detailed design stage.
 - Jobs and the Economy** - the project will significantly support the objectives to develop Renfrewshire a thriving place, supporting local places, businesses and communities
 - Safer and Stronger** - the project aims to deliver one of the most accessible Museums in the country and run significant programmes to reach audiences irrespective of age or physical, health or financial position
4. **Legal** – HLF grant will be awarded within the terms of the relevant Council policies and in compliance with the funder's terms and conditions of grant.

5. **Property/Assets** - The project significantly extends and refurbishes Paisley Museum.
6. **Information Technology** – Provision of ICT infrastructure in the new Museum will require specialist and sophisticated skills and will evolve during the future design phases.
7. **Equality & Human Rights** - The Recommendations contained within this report have been assessed in relation to their impact on equalities and human rights. No negative impacts on equality groups or potential for infringement of individuals' human rights have been identified arising from the recommendations contained in the report because for example it is for noting only. If required following implementation, the actual impact of the recommendations and the mitigating actions will be reviewed and monitored, and the results of the assessment will be published on the Council's website. (Report author to arrange this).
8. **Health & Safety** - none
9. **Procurement** – All commissions will be procured through the appropriate procedures set out in the Council's Standing Orders Relating to Contracts. The Services of the Central Procurement Unit have been engaged to develop a Procurement Strategy for the coming phases of the project if approved
10. **Risk** - In compliance with the HLF grant and in accordance with the Council's Project Management Framework, the Paisley Museum Redevelopment project will actively monitor key risks, budgets and issues associated with project delivery.
11. **Privacy Impact** - none
12. **Cosla Policy Position** – not applicable.

List of Background Papers

- a) *Report to Economy and Jobs Policy Board, 29 January 2014, Paisley Heritage Asset Strategy*
- b) *Report to Economy and Jobs Policy Board, 11 November 2015, Regeneration of Paisley Town Centre - Paisley Museum*
- c) *Report to Leadership Board, 8 June 2016, The Regeneration of Paisley Town Centre – Paisley Museum Project*
- d) *The Paisley Museum : Vision and Masterplan, and Outline Business Case prepared by Metaphor and BOP Consulting.*

- e) *Report to Leadership Board, 30 November 2016, The Regeneration of Paisley Town Centre – Paisley Museum Project*
- f) *Report Leadership Board, 20 June 2017, The Regeneration of Paisley Town Centre – Paisley Museum Project*

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