

To: Council

On: 13 December 2018

Report by: Director of Finance & Resources

Heading: A Prudential Framework for Capital Finance – Progress Report

1. Summary

- 1.1 The Local Government in Scotland Act 2003 and supporting regulations require local authorities to have regard to The Prudential Code for Capital Finance in Local Authorities ("the Prudential Code").
- 1.2 The Council set its prudential indicators for 2018/19 on 2nd March 2018. The purpose of this report is to consider the indicators as they stand at 12th October 2018, approximately halfway through the financial year, and revise them as appropriate

2. **Recommendations**

2.1 It is recommended that members consider this report and approve the changes to the prudential indicators as detailed in the report.

3. Background

- 3.1 The key objectives of the Prudential Code are to ensure, within a clear framework, that:
 - Capital investment plans are affordable, prudent and sustainable;

- Treasury management decisions are taken in accordance with good professional practice and in full understanding of the risks involved;
- That these risks will be managed to an acceptable level to the organisation;
- Capital investment plans are being made in light of the overall organisational strategy and resources, ensuring that decisions are being made with sufficient regard to the long run financial implications and potential risks to the authority.
- 3.2 To demonstrate that local authorities have fulfilled these objectives, the Prudential Code sets out the indicators that must be used and the factors that must be taken into account. The Code does not include suggested indicative limits or ratios. These are for the Council to set itself.

The prudential indicators required by the Code are designed to support and record local decision making. The system is specifically designed to support such local decision making in a manner that is publicly accountable. They are not designed to be comparative performance indicators.

3.3 Following consultation in 2017, CIPFA published an updated version of the Prudential Code. The updated Code includes a new requirement for local authorities to provide a Capital Strategy, which is to be a summary document approved by full Council covering capital expenditure and financing, treasury management and non-treasury investments. A Capital Strategy is being developed for approval by full Council in early 2019.

4 CAPITAL EXPENDITURE INDICATORS

- 4.1 The Council has a duty to determine and keep under review the maximum amount which it can afford to allocate to capital expenditure.
- 4.2 The Council is required to make estimates of the capital expenditure it plans to incur for the forthcoming financial year and at least the following two years. Separate estimates should be made for Housing and Non Housing services. The Capital Investment Programmes for Housing and Non Housing Capital Investment Programme were approved by Council on the 2nd March 2018, the resulting indicators were updated to reflect the approved programme incorporating the decisions taken by the council at the budget meeting.
- 4.3 Council approved the following as an indicator for capital expenditure:-

CAPITAL EXPENDITURE				
	2018/19	2019/20	2020/21	
	Estimate	Estimate	Estimate	
	£'000	£'000	£'000	
Non Housing*	62,076	95,987	84,530	
Housing	15,440	18,746	19,716	
Total	77,516	114,733	104,246	

*The 2018/19 Non Housing estimate excludes the estimated expenditure in relation to the Private Sector Housing Grant.

- 4.4 Total capital expenditure to 12th October 2018 is £23.477m, of which £18.812m relates to Non Housing and £4.665m relates to Housing.
- 4.5 A review of the updated capital spending plan for 2018/19 suggests that the indicators need to be revised as follows for the current year. Indicators for 2019/20 and 2020/21 will be reviewed in February 2019 alongside the budget proposals.

CAPITAL EXPENDITURE		
2018/19		
	Probable	
	£'000	
Non Housing	60,617	
Housing	15,728	
Total 76,345		

- 4.6 The net decrease of **£1.459m** in the planned Non Housing capital expenditure during 2016/17 is mainly attributable to the net effect of the following factors:
 - (i) The carry forward of programmed expenditure from 2017/18 totalling £21.178m.
 - (ii) The addition of £6.232m funding for projects approved during 2018/19.
 - (iii) The change in the cash flow profile of a number of programmes resulting in a net adjustment of £28.869m from 2018/19 into 2019/20 and future years as reported to relevant policy boards.
 - (iv) Reflection of anticipated under-spend on completing programmes.
- 4.7 The increase of **£0.288m** in the planned Housing capital expenditure during 2018/19 arises from the net effect of:-
 - (i) The carry forward of programmed expenditure from 2017/18 totalling £0.288m.

5 CAPITAL FINANCING REQUIREMENT INDICATOR

- 5.1 *Capital Financing Requirement*: The Council has available to it a number of ways of financing traditionally procured capital investment. The term "financing" does not refer to the payment of cash, but the resources that are applied to ensure that any underlying amount arising from capital payments is dealt with absolutely, whether at the point of spend or over the longer term. A number of financing options involve resourcing the investment at the time that it is incurred. These are:
 - Application of useable capital receipts
 - A direct charge to revenue for capital expenditure
 - The application of capital grants

- Up-front contributions from project partners
- 5.2 Capital expenditure which is not financed up front by one of the above methods will increase the Capital Financing Requirement of the Council.
- 5.3 Members approved the following as the indicator for the Capital Financing Requirement at the end of each of the next three years at the Council meeting on 2nd March 2018:

CAPITAL FINANCING REQUIREMENT				
	31/03/2019 Estimate	31/03/2020 Estimate	31/03/2021 Estimate	
	£m	£m	£m	
Non Housing	282	352	404	
Housing	131	138	146	
Total	413	490	550	

5.4 The revised projected capital financing requirement for 2018/19, based on the position at 12th October 2018 is noted in the table below. The 2019/20 & 2020/21 requirements will be reviewed in February 2019 alongside the budget proposals;

CAPITAL FINANCING REQUIREMENT	
	31/03/2019 Probable
	£m
Non Housing	258
Housing	112
Total	370

- 5.5 The decrease of £24 million in the probable Capital Financing Requirement at 31st March 2019 in Non Housing services arises from a lower requirement for prudential borrowing in 2018/19 as a result of the programmes re-profiled from 2018-19 into 2019-20 and beyond described in paragraph 4.6; and also a revision of the debt smoothing strategy through accelerated loan fund repayments in 2017-18.
- 5.6 The decrease of £19 million in the probable Capital Financing Requirement at 31st March 2018 in Housing services also arises due to a reduction in the estimated requirement for prudential borrowing in 2018-19. This is a result of income from the Right to Buy scheme in 2017-18 being higher than originally estimated as well as increased income in 2018-19 from grant awarded for Council House New Build and a revision of the debt smoothing strategy through accelerated loan fund repayments in 2017-18.

6 EXTERNAL DEBT INDICATORS

- 6.1 External debt is referred to as the sum of external borrowing and other long term liabilities (e.g. covenants). The prudential indicators for external debt are set and revised taking into account their affordability. It is through this means that the objective of ensuring that external debt is kept within sustainable prudent limits is addressed year on year.
- 6.2 External debt indicators are set at two levels: an *operational boundary* and an *authorised limit*. Both of these need to be consistent with the Council's plans for capital expenditure and financing and with its treasury management policy statement and practices.
- 6.3 *Operational Boundary:* This is the focus of day-to-day treasury management activity within the Council, and is an estimate of the most likely scenario in terms of cash flow. Risk analysis and risk management strategies have been taken into account; as have plans for capital expenditure, estimates of the Capital Financial Requirement and estimates of cashflow requirements for **all** purposes. It is possible that this boundary could be breached occasionally and this should not be regarded as significant. However, a sustained or regular trend would require investigation and action.
- 6.4 The Council has set for the current financial year and following two years an Operational Boundary for its total external debt, identifying separately borrowing from other long term liabilities.

OPERATIONAL BOUNDARY FOR EXTERNAL DEBT				
	31/03/2019 Estimate	31/03/2020 Estimate	31/03/2021 Estimate	
	£m	£m	£m	
Borrowing	339	419	480	
Other long-term liabiliites	74	71	69	
Total	413	490	549	

6.5 The probable outturn for the current financial year is anticipated at £370 million, a decrease in the Operational Boundary of £43 million. This is mainly as a result of a combination of a lower borrowing requirement in 2018-19 and revised debt smoothing position as outlined in paragraphs 5.5 and 5.6 in relation to the Capital Financing Requirement. There have been no breaches during the period from 1st April to 12th October which have required action. The 2019/20 and 2020/21 operational boundary will be reviewed in February 2019 alongside the budget proposals.

OPERATIONAL BOUNDARY FOR EXTERNAL DEBT		
	31/03/2019 Probable	
	£m	
Borrowing	296	
Other long-term liabilities	74	
Total	370	

- 6.6 *Authorised Limit*: This is based on the same assumptions as the Operational Boundary, with sufficient "headroom" to allow for unusual/exceptional cash movements. Headroom of approximately 5% has been added to the Operational Boundary to arrive at an authorised limit which is sufficient to allow for cash flow management without breaching the limit.
- 6.7 The Council has set for the forthcoming financial year and following two years an Authorised Limit for its total external debt, but identifying separately borrowing from other long term liabilities.

AUTHORISED LIMIT FOR EXTERNAL DEBT				
	31/03/2019	31/03/2020	31/03/2021	
	Estimate	Estimate	Estimate	
	£m	£m	£m	
Borrowing	356	440	504	
Other long-term liabiliites	74	71	69	
Total	430	511	573	

6.8 The revised anticipated authorised limit for this financial year is projected at £385 million, a decrease of £45 million to the estimate and in line with the operational boundary reduction as outlined in 6.5. The authorised limit will be reviewed on an annual basis and any changes will require approval by Council.

AUTHORISED LIMIT FOR EXTERNAL DEBT

	31/03/2019 Probable	
	£m	
Borrowing	311	
Other long-term liabilities	74	
Total	385	

7 LOAN FUND ADVANCES

- 7.1 Loans fund accounting arrangements have changed from the 1 April 2016 under the provisions of the Local Authority (Capital Finance and Accounting) (Scotland) Regulations 2016.
- 7.2 Repayment of loans fund advances are required to be made in line with the Scottish Government's statutory Guidance on Loans Fund Accounting.
- 7.3 The aim of prudent repayment is to ensure that the Council's net capital expenditure is financed over a period of years in which that expenditure is

expected to provide a benefit and that the repayment each year is reasonably commensurate with the period and pattern of benefits. Housing and Non-Housing advances and associated annual repayments are identified separately.

- 7.4 Members approved the 2018/19 policy on loan fund repayments on the 2nd March 2018. Statutory guidance requires the policy to be approved each year and the 2019/20 policy will be reviewed in February 2019 alongside the budget proposals.
- 7.5 The Council's current policy is as follows:

For pre-existing loans advances made up to 31st March 2016 and for forward capital expenditure plans made after 1 April 2016, the policy for the repayment of loan advances will be the Statutory Method (option 1), with loan fund advances being repaid by the annuity method.

The repayment of loan fund advances will therefore be equal to the annual amount determined in accordance with Schedule 3 of the Local Government (Scotland) Act 1975. The Council is permitted to use this option for a transition period only until 31st March 2021 at which time it must change its policy to use alternative approaches based on depreciation, asset life periods or a funding/income profile.

7.6 The Council's latest estimates of its loan fund account information are as follows:

LOAN FUND ACCOUNTING						
Year	Opening Balance £m	Advances to GF £m	Advances to HRA £m	Repayment by GF £m	Repayment by HRA £m	Closing Balance £m
2017-18 actual	270	23	7	(9)	(21)	270
2018/19	270	32	11	(3)	(15)	295
2019/20 - 23/24	295	150	38	(27)	(64)	392
2024/25 - 28/29	392	-	-	(65)	(27)	300
2029/30 -33/34	300	-	-	(75)	(20)	205
2034/35 -38/39	205	-	-	(52)	(17)	136
2039/40 - 43/44	136	-	-	(50)	(16)	70
2044/45 - 48/49	70	-	-	(35)	(5)	30
2049/50 -53/54	30	-		(21)	(1)	8
2054/55 -58/59	8	-	-	(6)	-	2
2059/60 - 63/64	2	-	-	(1)	-	1

8 TREASURY MANAGEMENT INDICATORS

8.1

The prudential indicator in respect of treasury management is that the local authority has adopted CIPFA *Treasury Management in the Public Services:*

Code of Practice and Cross-Sectoral Guidance Notes (the "Treasury Management Code").

8.2 Compliance with the Treasury Management Code requires a mid-year review of Treasury Management activity. This was reported to Finance and Resources Policy Board on 14th November 2018.

9 INDICATORS FOR AFFORDABILITY

- 9.1 A key measure of affordability is the incremental impact of investment decisions on the council tax or house rents. Estimates of the ratio of financing costs to net revenue stream provide an indication of how much of the Council's revenue is committed to the repayment of debt.
- 9.2 As reported to Council on 2nd March 2018 the ratios for the next 3 years are shown in the table below:

RATIO OF FINANCING COSTS TO NET REVENUE STREAM				
	2018/19	2019/20	2020/21	
	Estimate	Estimate	Estimate	
Non Housing	4.76%	5.08%	5.37%	
Housing	40.49%	39.88%	41.73%	

9.3 The revised ratios for 2018/19, based on the position at 12th October 2018 is noted in the table below. The 2019/20 & 2020/21 requirements will be reviewed in February 2019 alongside the budget proposals;

RATIO OF FINANCING COSTS TO NET REVENUE STREAM

	31/03/2019
	Probable
Non Housing	4.62%
Housing	42.77%

9.4 The increase in 2.28% within Housing is due to the revised debt smoothing strategy outlined in paragraph 5.6.

Implications of the Report

- Financial Prudential indicators are being monitored by the Director of Finance and Resources throughout the year. They are based directly on the Council's Capital and Revenue budgets, as detailed in the other reports considered by the Council on 2nd March 2018 and reported to the Council's Policy Boards on a regular basis.
- 2. HR & Organisational Development None
- 3. **Community/Council Planning** None
- 4. Legal None
- 5. **Property/Assets** None
- 6. Information Technology None
- 7. Equality & Human Rights -
 - (a) The Recommendations contained within this report have been assessed in relation to their impact on equalities and human rights. No negative impacts on equality groups or potential for infringement of individuals' human rights have been identified arising from the recommendations contained in the report. If required following implementation, the actual impact of the recommendations and the mitigating actions will be reviewed and monitored, and the results of the assessment will be published on the Council's website.
- 8. Health & Safety None
- 9. **Procurement -** None
- 10. Risk None
- 11. **Privacy Impact** None
- 12. **Cosla Policy Position** None

List of Background Papers

(a) Non-Housing Capital Investment Programme 2018/19 – 2020/21, Appendix 6: Prudential Framework for Capital Finance 2018-19 -2020/21 (estimates) and Treasury Management Strategy Statement 2018-19. Council, 2nd March 2018.

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