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**To:** Leadership Board

**On:** 15 September 2021

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**Report by:** Chief Executive, Director of Finance and Resources, and Chief Finance Officer Renfrewshire HSCP

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**Heading:** Revenue and Capital Budget Monitoring as at 25 June 2021

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## 1. Summary of Financial Position

- 1.1. The table below outlines the projected Revenue and Capital outturn position as at 31 March 2022 across all services reported to the Leadership Board. Further analysis on the expected variances for each service is provided in the Appendices to this report.
- 1.2. For the financial year 2021/22, the projected outturn position is split into Core (or business as usual) and COVID-19 related variances to help readers understand the impact of the pandemic on service finances.

| <b>Table 1: Revenue</b> |                                       |  |  |   |                                 |                              |
|-------------------------|---------------------------------------|--|--|---|---------------------------------|------------------------------|
| <b>Division</b>         | <b>Revised Annual Budget<br/>£000</b> | <b>Projected Outturn Core<br/>£000</b> | <b>Projected Outturn COVID-19<br/>£000</b> | <b>Total Projected Outturn<br/>£000</b> | <b>Budget Variance<br/>£000</b> | <b>Budget Variance<br/>%</b> |
| Adult Services          | 74,356                                | 72,916                                 | 0  | 72,916                                  | 1,440                           | 1.9%                         |
| Chief Executives        | 23,237                                | 21,101                                 | 2,835                                      | 24,936                                  | (1,699)                         | (7.3%)                       |

| <b>Table 2: Capital</b> |                                       |  |  |   |                                 |                              |
|-------------------------|---------------------------------------|--|--|---|---------------------------------|------------------------------|
| <b>Division</b>         | <b>Revised Annual Budget<br/>£000</b> | <b>Projected Outturn Core<br/>£000</b> | <b>Projected Outturn COVID-19<br/>£000</b> | <b>Total Projected Outturn<br/>£000</b> | <b>Budget Variance<br/>£000</b> | <b>Budget Variance<br/>%</b> |
| Chief Executives        | 54,864                                | 54,864                                 | 0  | 54,864                                  | 0                               | 0%                           |
| Leisure Services        | 3,418                                 | 3,418                                  | 0  | 3,418                                   | 0                               | 0%                           |

## **2. Recommendations**

Members are requested to:

- 2.1. Note the projected Revenue outturn position detailed in Table 1 above;
- 2.2. Note the projected Capital outturn position detailed in Table 2 above; and
- 2.3. Note the budget adjustments detailed at sections 4 and 6.

## **3. Revenue**

- 3.1. The Revenue Budget Monitoring report at Appendix 1 identifies a projected annual overspend of £0.259m (0.3% of total budget) for all services reporting to this Policy Board. Detailed division service reports can be found in Appendix 2, along with an explanation of each significant projected variance.
- 3.2. The projected outturn is based on information currently available and assumptions made by service budget holders.
- 3.3. The main reasons for the projected outturn position are indicated in the appendices showing both the subjective analysis (what the budget is spent on) and the objective analysis (which division is spending the budget).
- 3.4. The most significant areas to bring to member's attention relate to the projected impact of the COVID19 on both Renfrewshire Leisure and Renfrewshire HSCP:
  - RL is likely to continue to experience a degree of operational restrictions over the coming year following the Scottish Government route map out of the pandemic, as well as the potential impact from both temporary and more permanent behavioural changes across society that may emerge as the recovery process progresses across the country. There is therefore an expectation that RL will continue to experience increased costs and reduced revenue generation in the short to medium term. It is projected that the Council may require to provide RL with up to an additional £1.3m of financial support over 2021/22. The Board and management team of RL will continue to try to put in place appropriate mitigation measures over the course of the year and support the overall recovery of their operations and services as restrictions relax. However, the level of support from the furlough scheme secured last financial year will reduce as UK government support for the scheme unwinds over the course of 2021/22 and this is expected to result in a greater financial pressure being experienced in 2021/22 in comparison to 2020/21.

- Within adult services managed by Renfrewshire HSCP, the service continues to take significant action in response to the pandemic, including providing substantial levels of support to external care providers in order to ensure their ongoing financial sustainability. As at period 3, the service estimates that costs of £6.2m will be incurred specifically in relation to COVID-19 by the end of the financial year, with this cost predominantly being related to financial sustainability payments to private adult and elderly care providers.

The Scottish Government has again provided confirmation that all reasonable additional costs associated specifically with the crisis will be fully funded and funding will be allocated to the HSCP's on this basis, once all Covid related reserves have been fully utilised. In this context, additional costs specifically relating to the COVID response are not therefore included within this report with the clear expectation that these costs will be funded directly by the Scottish Government. Outwith COVID19 specific costs, the service is forecasting a £1.44m underspend on core service provision primarily due to vacancies across a range of service areas.

#### **4. Revenue Budget Adjustments**

- 4.1. Members are requested to note from Appendix 1 that budget adjustments totalling £0.824m have been processed since the start of the financial year. These relate mainly to:
- - £0.159m Adjustment reflecting the transfer of planning services to the Chief Executive's Service as agreed under the Placeshaping workstream of the Right for Renfrewshire programme
  - + £1.000m Future Paisley budget transferred from Miscellaneous services
  - +£1.504m Discretionary business grants budget drawn down from specific reserves carried forward from 2020/21

#### **5. Capital**

- 5.1. The Capital Investment Programme 2021/22 to 2025/26 was approved by the Council on 4<sup>th</sup> March 2021.
- 5.2. The Capital Monitoring report at Appendix 3 indicates movement in the approved capital programme for the Chief Executive's Service for the year of £17.787m which is explained further below.
- 5.3. The Capital Monitoring report at Appendix 3 indicates movement in the approved capital programme for Leisure Services of £0.944m.

- 5.4. Further detail, including reasons for significant variances, can be found at Appendix 3.
- 5.5. It is anticipated that due to both the impact of immediate COVID19 lockdowns as well as a second phase impact on the construction industry through constrained supply chain capacity for all major building materials coupled with heightened demand across the globe as economies emerge from pandemic lockdowns, there will be increasing financial pressures and potential time impacts in several of the Council's capital building projects. In this context and as previously planned, it is anticipated that consequential cost pressures arising from COVID19 will require to be addressed from the Covid specific reserve balances. Future reports will provide further detail as this issue develops more substantially over the coming weeks and months and such issues are progressed with individual contractors.

## **6. Capital Budget Adjustments**

- 6.1. Since the last report, budget changes in totalling £16.843m have arisen which reflect the following:

- **Chief Executives**

- City Deal Projects (£6.401m) largely to reflect changes in the timing of work in the Glasgow Airport Investment Area and Clyde Waterfront and Renfrew Riverside projects. This includes an adjustment to the funding for the Inchinnan cycleway approved as part of the full GAIA project; reflecting the unsuccessful bid for Sustrans funding which has been offset and replaced from temporary headroom in approved City Deal loan charge resources. This temporary headroom in the current financial year reflects the impact of the overall programme rephasing, referred to above along with positive cashflow impact of accelerated payment of City Deal grant by the Scottish Government.
- Paisley Venues and Infrastructure Projects (£8.348m) to reflect changes in timing of work expected to take place at the Learning & Cultural Hub and Paisley Town Hall into future years
- AMID's project (£3.038m) to reflect the changes of the timing of work expected to take place on the District Heating Network Project and Netherton Square contracts.

- **Leisure Services**

- Leisure Investment & Grass Pitches £0.846m carried forward from 2020/21
- Community Halls Refurbishment £0.098m for updated cashflows received for the project.

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## Implications of this report

1. **Financial** – The projected budget outturn position for Leadership Board Revenue budget is an overspend of £0.259m. Income and expenditure will continue to be monitored closely for the rest of the financial year and, where necessary, steps will be taken to mitigate any overspend.

The projected outturn position for Leadership Board Capital budget is breakeven. The Capital programme will continue to be monitored closely for the rest of the financial year.

Any changes to current projections in either Revenue or Capital budgets will be reported to the board as early as possible, along with an explanation for the movement.

2. **HR and Organisational Development**

None directly arising from this report.

3. **Community/Council Planning**

None directly arising from this report.

4. **Legal**

None directly arising from this report.

5. **Property/Assets**

Capital projects will result in new assets (City Deal) and refurbishment and improvement to Cultural Infrastructure and Public Realm assets.

6. **Information Technology**

None directly arising from this report.

7. **Equality and Human Rights**

The recommendations contained within this report have been assessed in relation to their impact on equalities and human rights. No negative impacts on equality groups or potential for infringement of individuals' human rights have been identified arising from the recommendations contained in the report because for example it is for noting only. If required following implementation, the actual impact of the recommendations and the mitigating actions will be reviewed and monitored, and the results of the assessment will be published on the Council's website.

8. **Health and Safety**

None directly arising from this report.

9. **Procurement**

None directly arising from this report.

- 10. Risk**  
The potential risk that the Council will overspend its approved budgets for the year will be managed at a Council-wide level by the Chief Executive and Directors.
- 11. Privacy Impact**  
None directly arising from this report.
- 12. Cosla Policy Position**  
N/a.
- 13. Climate Risk**  
None directly arising from this report.

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### **List of Background Papers**

Non-housing Capital Investment Programme, Prudential Framework and Treasury Management Strategy, and Capital Strategy 2021/22 to 2023/24  
Council, 4th March 2021.

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**RENFREWSHIRE COUNCIL**  
**REVENUE BUDGET MONITORING STATEMENT 2021/22**  
**1 April 2021 to 25 June 2021**

**POLICY BOARD : LEADERSHIP BOARD**

| Objective Summary         | Approved Annual Budget | Budget Adjustments | Revised Annual Budget | Projected Outturn Core Business | Projected Outturn COVID-19 | Total Projected Outturn | Budget Variance (Adverse) or Favourable |               |
|---------------------------|------------------------|--------------------|-----------------------|---------------------------------|----------------------------|-------------------------|---|---------------|
|                           | £000                   | £000               | £000                  | £000                            | £000                       | £000                    | £000                                    | %             |
| Adult Services            | 74,359                 | (3)                | 74,356                | 72,916                          | 0                          | 72,916                  | 1,440                                   | 1.9%          |
| Chief Executive's Service | 20,906                 | 2,331              | 23,237                | 22,101                          | 2,835                      | 24,936                  | (1,699)                                 | (7.3%)        |
| <b>NET EXPENDITURE</b>    | <b>95,265</b>          | <b>2,328</b>       | <b>97,593</b>         | <b>95,017</b>                   | <b>2,835</b>               | <b>97,852</b>           | <b>(259)</b>                            | <b>(0.3%)</b> |

| Subjective Summary                 | Approved Annual Budget | Budget Adjustments | Revised Annual Budget | Projected Outturn Core Business | Projected Outturn COVID-19 | Total Projected Outturn | Budget Variance (Adverse) or Favourable |               |
|------------------------------------|------------------------|--------------------|-----------------------|---------------------------------|----------------------------|-------------------------|---|---------------|
|                                    | £000                   | £000               | £000                  | £000                            | £000                       | £000                    | £000                                    | %             |
| Employees                          | 38,385                 | 2,775              | 41,160                | 41,192                          | 1,681                      | 42,873                  | (1,713)                                 | (4.2%)        |
| Premises Related                   | 821                    | 0                  | 821                   | 951                             | 109                        | 1,060                   | (239)                                   | (29.1%)       |
| Transport Related                  | 841                    | 0                  | 841                   | 532                             | 0                          | 532                     | 309                                     | 36.7%         |
| Supplies and Services              | 14,668                 | 1                  | 14,669                | 14,641                          | 1,333                      | 15,974                  | (1,305)                                 | (8.9%)        |
| Third Party Payments               | 60,563                 | 3,548              | 64,111                | 63,212                          | 2,543                      | 65,755                  | (1,644)                                 | (2.6%)        |
| Transfer Payments                  | 7,877                  | (994)              | 6,883                 | 5,374                           | 2,724                      | 8,098                   | (1,215)                                 | (17.7%)       |
| Support Services                   | 116                    | 0                  | 116                   | 100                             | 1                          | 101                     | 15                                      | 12.9%         |
| Depreciation and Impairment Losses | 0                      | 0                  | 0                     | 0                               | 0                          | 0                       | 0                                       | 0.0%          |
| <b>GROSS EXPENDITURE</b>           | <b>123,271</b>         | <b>5,330</b>       | <b>128,601</b>        | <b>126,002</b>                  | <b>8,391</b>               | <b>134,393</b>          | <b>(5,792)</b>                          | <b>(4.5%)</b> |
| Income                             | (28,006)               | (3,002)            | (31,008)              | (30,985)                        | (5,556)                    | (36,541)                | 5,533                                   | 17.8%         |
| <b>NET EXPENDITURE</b>             | <b>95,265</b>          | <b>2,328</b>       | <b>97,593</b>         | <b>95,017</b>                   | <b>2,835</b>               | <b>97,852</b>           | <b>(259)</b>                            | <b>(0.3%)</b> |





**RENFREWSHIRE COUNCIL**  
**REVENUE BUDGET MONITORING STATEMENT 2021/22**  
**1 April 2021 to 25 June 2021**

**POLICY BOARD : LEADERSHIP BOARD - ADULT SERVICES**

| Objective Summary                | Approved Annual Budget | Budget Adjustments | Revised Annual Budget | Projected Outturn Core Business | Projected Outturn COVID-19 | Total Projected Outturn | Budget Variance (Adverse) or Favourable |             |
|----------------------------------|------------------------|--------------------|-----------------------|---------------------------------|----------------------------|-------------------------|---|-------------|
|                                  | £000                   | £000               | £000                  | £000                            | £000                       | £000                    | £000                                    | %           |
| Older People                     | 48,495                 | (1,045)            | 47,450                | 46,535                          |                            | 46,535                  | 915                                     | 1.9%        |
| Physical or Sensory Difficulties | 6,297                  | (12)               | 6,285                 | 6,363                           |                            | 6,363                   | (78)                                    | (1.2%)      |
| Learning Difficulties            | 16,008                 | 1,061              | 17,069                | 16,695                          |                            | 16,695                  | 374                                     | 2.2%        |
| Mental Health Needs              | 2,879                  | (20)               | 2,859                 | 2,711                           |                            | 2,711                   | 148                                     | 5.2%        |
| Addiction Services               | 680                    | 13                 | 693                   | 612                             |                            | 612                     | 81                                      | 11.7%       |
| <b>NET EXPENDITURE</b>           | <b>74,359</b>          | <b>(3)</b>         | <b>74,356</b>         | <b>72,916</b>                   | <b>0</b>                   | <b>72,916</b>           | <b>1,440</b>                            | <b>1.9%</b> |

| Objective Heading                | Key Reasons for Projected Variance  |
|----------------------------------|---|
| Older People                     | Underspends in employee costs reflecting vacancies due to recruitment issues. Under occupancy in external care homes due to COVID pandemic. |
| Physical or Sensory Difficulties | Reduction in income from supported living clients and Other Local Authorities due to reduced client demand.                                 |
| Learning Difficulties            | Underspends in employee costs reflecting vacancies due to recruitment issues.   |
| Addictions                       | Underspends in employee costs reflecting vacancies due to recruitment issues.   |
| Mental Health Needs              | Underspends in employee costs reflecting vacancies due to recruitment issues.   |

**RENFREWSHIRE COUNCIL**  
**REVENUE BUDGET MONITORING STATEMENT 2021/22**  
**1 April 2021 to 25 June 2021**

**POLICY BOARD : LEADERSHIP BOARD - ADULT SERVICES**

| Subjective Summary                 | Approved Annual Budget | Budget Adjustments | Revised Annual Budget | Projected Outturn Core Business | Projected Outturn COVID-19 | Total Projected Outturn | Budget Variance (Adverse) or Favourable |               |
|------------------------------------|------------------------|--------------------|-----------------------|---------------------------------|----------------------------|-------------------------|---|---------------|
|                                    | £000                   | £000               | £000                  | £000                            | £000                       | £000                    | £000                                    | %             |
| Employees                          | 32,238                 | 222                | 32,460                | 32,323                          | 1,681                      | 34,004                  | (1,544)                                 | (4.8%)        |
| Premises Related                   | 353                    | 0                  | 353                   | 395                             | 109                        | 504                     | (151)                                   | (42.8%)       |
| Transport Related                  | 840                    | 0                  | 840                   | 530                             |                            | 530                     | 310                                     | 36.9%         |
| Supplies and Services              | 1,732                  | (2)                | 1,730                 | 1,630                           | 2                          | 1,632                   | 98                                      | 5.7%          |
| Third Party Payments               | 60,441                 | 3,548              | 63,989                | 63,090                          | 2,543                      | 65,633                  | (1,644)                                 | (2.6%)        |
| Transfer Payments                  | 5,746                  | (3,246)            | 2,500                 | 2,359                           | 1,220                      | 3,579                   | (1,079)                                 | (43.2%)       |
| Support Services                   | 70                     | 0                  | 70                    | 54                              | 1                          | 55                      | 15                                      | 21.4%         |
| Depreciation and Impairment Losses | 0                      | 0                  | 0                     | 0                               | 0                          | 0                       | 0                                       | 0.0%          |
| <b>GROSS EXPENDITURE</b>           | <b>101,420</b>         | <b>522</b>         | <b>101,942</b>        | <b>100,381</b>                  | <b>5,556</b>               | <b>105,937</b>          | <b>(3,995)</b>                          | <b>(3.9%)</b> |
| Income                             | (27,061)               | (525)              | (27,586)              | (27,465)                        | (5,556)                    | (33,021)                | 5,435                                   | 19.7%         |
| <b>NET EXPENDITURE</b>             | <b>74,359</b>          | <b>(3)</b>         | <b>74,356</b>         | <b>72,916</b>                   | <b>0</b>                   | <b>72,916</b>           | <b>1,440</b>                            | <b>1.9%</b>   |

**RENFREWSHIRE COUNCIL**  
**REVENUE BUDGET MONITORING STATEMENT 2021/22**  
**1 April 2021 to 25 June 2021**

**POLICY BOARD : LEADERSHIP BOARD - CHIEF EXECUTIVE'S SERVICE**

| Objective Summary                            | Approved Annual Budget | Budget Adjustments | Revised Annual Budget | Projected Outturn Core Business | Projected Outturn COVID-19 | Total Projected Outturn | Budget Variance (Adverse) or Favourable |               |
|--|------------------------|--------------------|-----------------------|---------------------------------|----------------------------|-------------------------|---|---------------|
|  | £000                   | £000               | £000                  | £000                            | £000                       | £000                    | £000                                    | %             |
| Chief Executive and Management               | 366                    | (101)              | 265                   | 266                             |                            | 266                     | (1)                                     | (0.4%)        |
| Policy and Commissioning                     | 4,497                  | 0                  | 4,497                 | 4,510                           |                            | 4,510                   | (13)                                    | (0.3%)        |
| Marketing and Communications                 | 2,616                  | 480                | 3,096                 | 3,053                           |                            | 3,053                   | 43                                      | 1.4%          |
| City Deal & Infrastructure                   | 0                      | 0                  | 0                     | 421                             |                            | 421                     | (421)                                   | 0.0%          |
| Economy & Development                        | 2,035                  | 1,502              | 3,537                 | 2,016                           | 1,504                      | 3,520                   | 17                                      | 0.5%          |
| Leisure Services (incl Renfrewshire Leisure) | 11,392                 | 450                | 11,842                | 11,835                          | 1,331                      | 13,166                  | (1,324)                                 | (11.2%)       |
| <b>NET EXPENDITURE</b>                       | <b>20,906</b>          | <b>2,331</b>       | <b>23,237</b>         | <b>22,101</b>                   | <b>2,835</b>               | <b>24,936</b>           | <b>(1,699)</b>                          | <b>(7.3%)</b> |

| Objective Heading                            | Key Reasons for Projected Variance  |
|--|---|
| City Deal and Infrastructure                 | The adverse variance reflects the projected revenue costs required to deliver the Cultural Infrastructure Programme which will be drawn down from earmarked reserves as required.   |
| Leisure Services (incl Renfrewshire Leisure) | The adverse variance reflects the projected costs to support Renfrewshire Leisure with a revised level of requisition resulting from the continued limitations on service delivery over the coming year (in following the Scottish Government route map out of the pandemic). |

**RENFREWSHIRE COUNCIL**  
**REVENUE BUDGET MONITORING STATEMENT 2021/22**  
**1 April 2021 to 25 June 2021**

**POLICY BOARD : LEADERSHIP BOARD - CHIEF EXECUTIVE'S SERVICE**

| Subjective Summary                 | Approved Annual Budget | Budget Adjustments | Revised Annual Budget | Projected Outturn Core Business | Projected Outturn COVID-19 | Total Projected Outturn | Budget Variance (Adverse) or Favourable |               |
|------------------------------------|------------------------|--------------------|-----------------------|---------------------------------|----------------------------|-------------------------|---|---------------|
|                                    | £000                   | £000               | £000                  | £000                            | £000                       | £000                    | £000                                    | %             |
| Employees                          | 6,147                  | 2,553              | 8,700                 | 8,869                           | 0                          | 8,869                   | (169)                                   | (1.9%)        |
| Premises Related                   | 468                    | 0                  | 468                   | 556                             | 0                          | 556                     | (88)                                    | (18.8%)       |
| Transport Related                  | 1                      | 0                  | 1                     | 2                               | 0                          | 2                       | (1)                                     | (100.0%)      |
| Supplies and Services              | 12,936                 | 3                  | 12,939                | 13,011                          | 1,331                      | 14,342                  | (1,403)                                 | (10.8%)       |
| Third Party Payments               | 122                    | 0                  | 122                   | 122                             | 0                          | 122                     | 0                                       | 0.0%          |
| Transfer Payments                  | 2,131                  | 2,252              | 4,383                 | 3,015                           | 1,504                      | 4,519                   | (136)                                   | (3.1%)        |
| Support Services                   | 46                     | 0                  | 46                    | 46                              | 0                          | 46                      | 0                                       | 0.0%          |
| Depreciation and Impairment Losses | 0                      | 0                  | 0                     | 0                               | 0                          | 0                       | 0                                       | 0.0%          |
| <b>GROSS EXPENDITURE</b>           | <b>21,851</b>          | <b>4,808</b>       | <b>26,659</b>         | <b>25,621</b>                   | <b>2,835</b>               | <b>28,456</b>           | <b>(1,797)</b>                          | <b>(6.7%)</b> |
| Income                             | (945)                  | (2,477)            | (3,422)               | (3,520)                         | 0                          | (3,520)                 | 98                                      | 2.9%          |
| <b>NET EXPENDITURE</b>             | <b>20,906</b>          | <b>2,331</b>       | <b>23,237</b>         | <b>22,101</b>                   | <b>2,835</b>               | <b>24,936</b>           | <b>(1,699)</b>                          | <b>(7.3%)</b> |

RENFREWSHIRE COUNCIL  
CAPITAL INVESTMENT STRATEGY - NON-HOUSING SERVICES  
1st April to 25th June 2021  
POLICY BOARD: LEADERSHIP

| Project Title  | Prior Years<br>Expenditure<br>to 31/03/2021*<br>£000 | Current Year 2021-22                  |   |                                      |   |  |           | Full Programme - All years                       |  |  |           |
|--|--|---------------------------------------|---|--------------------------------------|---|--|-----------|--|--|--|-----------|
|  |  | Approved<br>Budget<br>2021-22<br>£000 | Budget<br>Adjustments<br>in 2021-22<br>£000 | Revised<br>Budget<br>2021-22<br>£000 | Projected<br>Outturn<br>2021-22<br>£000 | Budget Variance (Adverse) or<br>Favourable |           | Total Approved<br>Budget<br>to 31-Mar-26<br>£000 | Projected<br>Outturn<br>to 31-Mar-26<br>£000 | Budget Variance (Adverse) or<br>Favourable |           |
|  |  |                                       |   |                                      |   |  |           |  |  |  |           |
| <b>LEISURE SERVICES</b>                                    |  |                                       |   |                                      |   |  |           |  |  |  |           |
| Leisure Investment Programme                               | 52,278   | 0                                     | 322   | 322                                  | 322                                     | 0  | 0%        | 52,600   | 52,600                                       | 0  | 0%        |
| Grass Pitches & Changing Facilities                        | 3,677  | 0                                     | 524   | 524                                  | 524                                     | 0  | 0%        | 4,201  | 4,201  | 0  | 0%        |
| Community Halls Refurbishment                              | 64   | 2,474                                 | 98  | 2,572                                | 2,572                                   | 0  | 0%        | 2,636  | 2,636  | 0  | 0%        |
| Lagoon Internal Play Centre                                | 0  | 0                                     | 0   | 0                                    | 0                                       | 0  | 0%        | 500  | 500  | 0  | 0%        |
| <b>Total Leisure Services</b>                              | <b>56,019</b>  | <b>2,474</b>                          | <b>944</b>                                  | <b>3,418</b>                         | <b>3,418</b>                            | <b>0</b>                                   | <b>0%</b> | <b>59,937</b>                                    | <b>59,937</b>                                | <b>0</b>                                   | <b>0%</b> |
| <b>CHIEF EXECUTIVES</b>                                    |  |                                       |   |                                      |   |  |           |  |  |  |           |
| <b>City Deal Projects</b>                                  |  |                                       |   |                                      |   |  |           |  |  |  |           |
| Glasgow Airport Investment Area                            | 32,237   | 6,446                                 | 4,506                                       | 10,952                               | 10,952                                  | 0  | 0%        | 43,053   | 43,053                                       | 0  | 0%        |
| Clyde Waterfront & Renfrew Riverside                       | 15,789   | 28,528                                | -10,907                                     | 17,621                               | 17,621                                  | 0  | 0%        | 105,823  | 105,823                                      | 0  | 0%        |
| Airport Access   | 2,934  | 0                                     | 0   | 0                                    | 0                                       | 0  | 0%        | 141,991  | 141,991                                      | 0  | 0%        |
| <b>Economic Development</b>                                |  |                                       |   |                                      |   |  |           |  |  |  |           |
| GAIA Regeneration  | 2,109  | 1,891                                 | 0   | 1,891                                | 1,891                                   | 0  | 0%        | 5,500  | 5,500  | 0  | 0%        |
| AMIDS: Public Realm Phase 1 Netheron Square                | 217  | 1,586                                 | -657  | 929                                  | 929                                     | 0  | 0%        | 2,983  | 2,983  | 0  | 0%        |
| AMIDS: District Heating Network                            | 0  | 5,273                                 | -2,381                                      | 2,892                                | 2,892                                   | 0  | 0%        | 6,454  | 6,454  | 0  | 0%        |
| <b>Paisley Venues &amp; Town Centre Infrastructure</b>     |  |                                       |   |                                      |   |  |           |  |  |  |           |
| Paisley Art Centre Redevelopment                           | 238  | 219                                   | -4  | 215                                  | 215                                     | 0  | 0%        | 3,050  | 3,050  | 0  | 0%        |
| Paisley Town Hall Redevelopment                            | 2,950  | 7,042                                 | -703  | 6,339                                | 6,339                                   | 0  | 0%        | 22,050   | 22,050                                       | 0  | 0%        |
| Flexible Outdoor Facility/Travel & Accessibility Infrastru | 342  | 1,610                                 | -541  | 1,069                                | 1,069                                   | 0  | 0%        | 9,450  | 9,450  | 0  | 0%        |
| Playing Fields and Sports Development                      | 405  | 568                                   | -116  | 452                                  | 452                                     | 0  | 0%        | 7,500  | 7,500  | 0  | 0%        |
| Paisley Museum   | 7,320  | 11,801                                | -3,228                                      | 8,573                                | 8,573                                   | 0  | 0%        | 43,100   | 43,100                                       | 0  | 0%        |
| Town Centre Capital Fund                                   | 1,275  | 3,387                                 | -2,676                                      | 711                                  | 711                                     | 0  | 0%        | 4,237  | 4,237  | 0  | 0%        |
| Paisley Learning & Cultural Hub                            | 1,710  | 2,581                                 | -727  | 1,854                                | 1,854                                   | 0  | 0%        | 7,000  | 7,000  | 0  | 0%        |
| Townscape Heritage CARS 2                                  | 1,676  | 1,719                                 | -353  | 1,366                                | 1,366                                   | 0  | 0%        | 4,099  | 4,099  | 0  | 0%        |
| <b>Total Chief Executives</b>                              | <b>69,202</b>  | <b>72,651</b>                         | <b>(17,787)</b>                             | <b>54,864</b>                        | <b>54,864</b>                           | <b>0</b>                                   | <b>0%</b> | <b>406,290</b>                                   | <b>406,290</b>                               | <b>0</b>                                   | <b>0%</b> |
| <b>TOTAL LEADERSHIP BOARD</b>                              | <b>125,221</b>                                       | <b>75,125</b>                         | <b>(16,843)</b>                             | <b>58,282</b>                        | <b>58,282</b>                           | <b>0</b>                                   | <b>0%</b> | <b>466,227</b>                                   | <b>466,227</b>                               | <b>0</b>                                   | <b>0%</b> |

\*Rolling programmes have a prior year year expenditure of £0 as the expenditure is not directly linked from one year to the next as a singular project.

| Objective Heading                             | Key Reasons for Potential Variance   |
|---|--|
| City Deal Projects/City Deal Related Projects | The programme has been delayed as a result of the Covid-19 pandemic with net projected expenditure of £25.525m slipping into future years to reflect revised timescales. |
| Paisley Venues & Town Centres Infrastructure  | As as result of the Covid-19 pandemic, a total £13.211m of programmed expenditure has been reprofiled into future years to reflect revised timescales.                   |