

Item 9

To: Shadow Integration Joint Board

On: 20th March 2015

Report by: Chief Officer Designate, Renfrewshire Health and Social Care Partnership

Heading: Development of the Strategic Plan

1. Purpose of Paper

- 1.1 The purpose of this paper is to present members of the Shadow Integration Joint Board (IJB) an outline of the proposed approach to developing the Strategic Plan for Renfrewshire IJB. The paper also sets out the planned approach to establishing the membership of a Shadow Strategic Planning Group to take forward initial work on the development of a Strategic Plan ahead of the formal creation of the Integration Joint Board

2. Background

- 2.1 The Public Bodies (Joint Working) (Scotland) Act 2014 places a duty on IJBs to develop a strategic plan. The Scottish Government has produced Strategic Commissioning Plans Guidance to set out how strategic commissioning needs to operate in order for integration to deliver on its potential to improve outcomes for local people.
- 2.2 This legislation requires the production of a strategic commissioning plan which takes into account the integration planning and delivery principles of the Act and the national health and wellbeing outcomes. The first Strategic Plan must be prepared for approval by the IJB once formally constituted in order to allow functions to be delegated to it..
- 2.3 When preparing the Strategic Plan, in terms of the legislation the IJB must have regard to:
- The integration delivery principles
 - The national health and wellbeing outcomes

- The potential impact of any changes on other integration authorities.

There is also an obligation under the legislation to plan on a minimum of two localities for each IJB area.

3. The Strategic Planning Group

3.1 The legislation states that the IJB must establish a Strategic Planning Group to agree a proposed framework for the plan and then take forward development of a draft for approval by the IJB once formally constituted.

3.2 The Strategic Planning Group must have the following representation:

- Users of health care
- Carers of users of health care
- Commercial providers of health care
- Non-commercial providers of health care
- Health professionals
- Social care professionals
- Users of social care
- Carers of users of social care
- Commercial providers of social care
- Non-commercial providers of social care
- Non-commercial providers of social housing
- Third sector bodies carrying out activities related to health or social care

3.3 It is proposed that in advance of the formal establishment of the IJB a Shadow Strategic Planning Group is created to begin work on developing the Strategic Plan ahead of the statutory timeline. It is proposed that the Shadow Strategic Planning Group be chaired by the Chief Officer Designate who will ensure that there is broad representation across communities of interest (different care groups) and geographic communities. The Shadow Strategic Planning Group will have its first meeting no later than the end of May.

3.4 Officers will now establish a process for identifying and appointing appropriate members of the Shadow Strategic Planning Group. As a first step, existing stakeholder groups will be considered in order to identify potential members and address any gaps in terms of the statutory requirements which become evident. It is proposed that the appointment of members of this group be arranged by the Chief Officer Designate in consultation with the Chair and Vice-Chair of the IJB, prior to approval by the Shadow IJB at its 19th June 2015 meeting.

4. Format of the Plan

- 4.1 The national guidance states that strategic commissioning plans must be reviewed at least every three years but is not prescriptive in relation to content or format, though it is expected to include some statements in relation to resources, local needs, and the link between investment and outcomes. It suggests that IJBs develop an easy-read overarching summary of the Strategic Plan, providing details of the vision.
- 4.2 Renfrewshire's IJB Strategic Plan will cover the three year period from 1st April 2016 to 31st March 2019. It will build on existing work on strategic commissioning across the care groups and will be written in the context of Renfrewshire's 10-year Community Plan. It will be reviewed and updated annually.
- 4.3 The Strategic Plan will take account of the needs of care groups, prescribed stakeholders and localities, and address the nine national health and wellbeing outcomes. It will specifically cover the following:
- Early intervention and prevention
 - Shifting the balance of care (including the interface with acute services)
 - Improving services for
 - frail and vulnerable adults (including older people)
 - people with mental ill health
 - people with addictions
 - people with learning disabilities
 - people with physical disabilities or sensory impairment
 - people impacted by domestic violence
 - Improving children's health, and interface with children's social work services
 - Improving quality, efficiency and effectiveness (including person centred care)
 - Tackling inequalities
 - Finance and resources
- 4.4 The Strategic Plan will be informed by existing and developing joint strategic commissioning plans, and available local and national evidence.

5. Timelines and Milestones

- 5.1 The Shadow Strategic Planning Group will report on its work to the meeting of the Shadow IJB on 19 June 2015. At that time it is hoped that there will be an indication from the Scottish Government of the date of creation of the Integration Joint Board. That will enable a timeline to be submitted to the meeting outlining the important milestones that require to be met in terms of the legislation for approval of the Strategic Plan

6. Engagement and Consultation

- 6.1 The Act, as reflected in the Integration Scheme, commits Renfrewshire IJB to developing a communication and engagement plan within 6 months of the formation of the IJB. We will work with stakeholders to develop a meaningful engagement process and plan. We will build on existing engagement and consultation mechanisms, including the CHP's Public Partnership Forum (PPF) and Engage Renfrewshire. A public engagement event took place on 19 March 2015 to start this work.
- 6.2 The Act is comprehensive in describing who should be consulted in developing the Strategic Plan. This consultation will form part of our wider engagement approach.
- 6.3 The IJB communication and engagement plan will have a wider purpose beyond the focus of consulting by the Strategic Plan. Once established, it will provide a framework for sustained engagement with stakeholders and service users/patients in all aspects of our work.

7. Other Planning Work Underway

- 7.1 In addition to the development of the Strategic Plan, work is also underway to scope and develop plans for the other key elements of integration, which the Council and the Health Board committed to in Renfrewshire's Integration Scheme, including:

- Governance
- Finance
- Workforce and Organisational Development
- Locality Planning
- Clinical and Care Governance
- Consultation, communication and engagement
- Outcomes and Performance Management
- Information sharing and collaboration

Further information on the wider Integration Programme for 2015/16 will be shared with the IJB as it is developed.

8 Recommendations

- 8.1 The Shadow Board is asked to agree the creation of a Shadow Strategic Planning Group and that the Chief Officer Designate in consultation with the Chair and Vice Chair be asked to identify appropriate members for the Group
- 8.2 The Shadow Board is asked to note progress in establishing a process to develop the Strategic Plan and to request the Chief Officer Designate to further develop that process. Further updates will be brought to future meetings.
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Implications of the Report

1. **Financial** – none.
2. **HR & Organisational Development** – none.
3. **Community Planning** – none.
4. **Legal** – none
5. **Property/Assets** – none.
6. **Information Technology** – none.
7. **Equality & Human Rights** - The recommendations contained within this report have been assessed in relation to their impact on equalities and human rights. No negative impacts on equality groups or potential for infringement of individuals' human rights have been identified arising from the recommendations contained in the report. If required following implementation, the actual impact of the recommendations and the mitigating actions will be reviewed and monitored, and the results of the assessment will be published on the Council's and NHS GG&C websites.
8. **Health & Safety** – none.
9. **Procurement** – none.
10. **Risk** – none.
11. **Privacy Impact** – none.

List of Background Papers –

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