

Scotland Excel

To: Executive Sub-Committee

On: 17 February 2023

Report by:
Chief Executive of Scotland Excel
Update on the Contract Delivery Plan

1. Progress to Date

This report provides a progress update on the 2022/ 2023 contract delivery plan.

Appendices 1 – 4 of this report on the 2022/ 2023 Contract Delivery Plan detail new framework developments and renewals, flexible frameworks, framework extensions and frameworks with ongoing contract management activity.

At any given point there are around 70 frameworks in the Scotland Excel contract portfolio. It is intended 5 further frameworks will be developed and added to the portfolio in the coming year. 20 of these frameworks are to be renewed during 2022/2023 (Appendix 1).

A further 17 of the frameworks on the current portfolio have extension options that are available to be exercised in 2022/2023, with 13 of these extensions already being approved (Appendix 3).

The estimated forecast value of the Scotland Excel framework portfolio is approximately £2Billion.

Overall, efficiencies created by frameworks awarded so far during 2022/2023 are benchmarked at 1.73%, which is slightly below the forecast range. This figure does not include the additional cost management measures in place for each framework via the indexation model. This model provides data on how the framework pricing compares to market indices relevant to the commodity being sourced. This is provided to ensure Scotland Excel is able to manage pricing in volatile markets to ensure a favorable position for members.

A summary of spend and forecast savings per council between October 2021 and September 2022 can be found in Appendix 5, with an average forecast efficiency of c.1.27%. It should be noted that this does not include financial efficiency derived through cost avoidance measures, such as the avoidance of duplicate tendering activity or managing price variance below market movement. An enhanced reporting methodology to include such measures will be presented to members for consideration at a future meeting of the Executive Sub Committee.

In addition to the activity detailed in Appendices 1 - 4, Scotland Excel is exploring the benefits of further collaborative procurement across high spend, critical service areas in the construction, corporate, ICT and social care teams. In order to create capacity to add new activities to the portfolio and support strategically significant areas of spend, a consolidation of the existing portfolio is underway. This means some existing frameworks within related markets are being considered for merger and some lower value frameworks will not be renewed.

Social Care

A User Intelligence Group meeting in relation to **Care Homes for Adults with Learning Disabilities Including Autism**, was held on 18 January 2023, and was well attended. The survey issued to local authorities is complete and the results have been shared with the group. The findings highlighted that a number of local authorities have requested that the scope of the framework is expanded to cover other adult social care groups. This framework is due to expire on 16 September 2023. Any new developments will require an opportunity assessment to establish the timescale and resources required for purchasers and Scotland Excel if the scope of the framework were to be extended.

The **Residential Rehabilitation** project was commissioned by the Scottish Government with the remit of researching and developing national approaches for commissioning of alcohol and drug residential rehabilitation. The initial market research and analysis phase has concluded, and Scotland Excel is now moving on to development of a national framework agreement for residential rehabilitation services (including detoxification services).

The national framework agreement is anticipated to cover publicly funded placements across Scotland commissioned by Health and Social Care Partnerships and through Alcohol and Drug Partnerships. The focus will be on the quality of services and agreed requirements. The anticipated timescales are to establish a framework during 2023. The initial development work will include engagement with a range of stakeholders including people with lived experience of services.

During 2022, consultation with commissioners and the provider market was conducted on the opportunities and risks of re-opening the **Care and Support** framework. A User Intelligence Group was held on 26 January 2023, to present the consultation findings highlighting that the timescale and resources for purchasers, providers and Scotland Excel to respond to a further re-opening exercise, whilst undertaking development work for the 2nd generation, is challenging. With this in mind, directing time and resource to the develop the next generation were pivotal to the final decision not to re-open the framework. Scotland Excel will continue to support the current operation of the framework through User Intelligence Groups, and stakeholder meetings until 31 March 2024.

In January 2023, following a procurement exercise, Scotland Excel established the third-generation flexible framework agreement for the provision of trained and vetted **Social Care Agency Workers** in a variety of social care settings. A total of 34 Suppliers were awarded to the framework across 3 Lots and 17 Regional Sub-lots,

which reflect an increase in the number of participating suppliers. A User Intelligence Group is scheduled on 8 February 2023 and supplier sessions on 10 and 16 February 2023 to mobilise the framework.

There has been a change in direction for the redesign of the **National Care Home Contract (NCHC)**. The care home representatives in conjunction with COSLA and local authority representatives as signatories to the contract, have agreed that what is required at this time is an update of the current contract and a review of the current cost of care model. Once this is completed, it will re-engage these key participants in the redesign process. There has been an initial drafting of an updated contract to be shared with the signatories at this time. The review of the cost model will begin April 2023.

Scotland Excel continues to mobilise the **Children's Residential and Education, including Short Breaks, Services** flexible framework that went live on 1st October. This includes reviewing and streamlining the Management Information process and requirements for the framework. This process included developing a new template and both providers and UIG members reviewing and providing feedback. In addition, the fee uplift process for 23/24 fees is currently underway and Scotland Excel is working with a range of stakeholders regarding this.

Scotland Excel is engaging with stakeholders regarding the renewal contracts for **Secure Care Services**. The current contracts have been extended to 30th March 2024, however due to increased policy change in this area, work is underway relating to the next generation contracts, to ensure these are fit for purpose and meet the needs of children and young people.

An initial meeting regarding "Reimagining Secure Care" has been held between Scotland Excel and the Children & Young People's Centre for Justice (CYCJ). CYCJ has been appointed by Scottish Government to lead this work, specifically:

"'Reimagining Secure Care' as part of the 'Reimagining Justice Service' is designed to combine views, knowledge, and experiences of all stakeholders involved to create a comprehensive understanding of what will be effective, meaningful and sustainable for secure care services to meet the needs of all children and young people who are deprived of their liberty on welfare or justice grounds, from the Children's Hearing System or through Courts."

Scotland Excel will continue to engage with this work and ensure contract renewal work is aligned with this wherever possible.

Construction, Transport and Environmental Services

Scotland Excel's **Electric Vehicle Charging Infrastructure (EVCI)** framework has now been fully mobilised with both contractors and customers. The objective of the framework is to support the transition from petrol and diesel light commercial vehicles. This move to lower emission vehicles in Scotland is in line with the Scottish Government Climate Change Plans.

Since the workshop in October, there has been an increase in enquiries on utilising the framework. Several local authorities and other associate members have been in touch to discuss how to get the best out of the framework.

The **Energy Efficiency Contractors (EEC)** framework provides members with a pathway to upgrade Scotland's existing housing stock (c.660,000 homes) and buildings, with innovative energy efficiency measures to reduce carbon output and household bills.

After the focussed workshop at Mitsubishi in December, work on a survey in consultation with the Scottish Government and Scottish Enterprise has taken place on heat pump installations in Scotland. This is with a view to understanding better the public procurement opportunities which may provide potential to strengthen Scottish manufacturing capability.

From the beginning of 2023, there has been an uptake in activity on the Energy Efficiency Contractors Framework. Many councils confirmed work going through the framework when asked for their predicted forecasting.

One mini competition was confirmed to commence at the start of March for potentially ten million pounds worth of work. This same local authority has also made a separate enquiry on upgrading their domestic central heating. This will be gas boilers, electric storage, air source heat pumps, solar PV and various other renewables and low carbon technology.

Another local authority is planning to use the Energy Efficiency Contractors framework for External Insulation Projects. In addition, the NHS and numerous housing associations have also enquired as to how they best utilise the framework.

Several frameworks are currently under development:

Building Construction Consultancy has been presented to the Executive Sub Committee and is progressing through our award procedures.

The consolidated **Construction Materials** framework brings six mature goods-based frameworks together, creating efficiencies for our stakeholder groups. By harmonising tendering and contract management milestones, once awarded, this framework will enable a range of sustainable procurement outcomes. Development work is ongoing to finalise the procurement strategy and related tender documentation.

The evaluation of the first-generation **Property Maintenance and Refurbishment** framework is at an advanced stage. There has been a high level of interest in the arrangement with the tender soon entering recommendations and award stage. Once live this framework will provide a route to market for a broad range of repair, maintenance, and refurbishment services.

Following the decision at October's UIG, to merge and consolidate Grounds Maintenance Equipment and Light and Heavy Plant into one framework – **Grounds and Plant Equipment**, discussions have taken place with the technical UIG team to finalise the specifications, examine and revise the lotting structure. The procurement strategy and evaluation methodology is currently being finalised in preparation for Tender publication.

Street Lighting Materials was prepared for submission to the Executive Sub Committee but was subject to judicial interruption. An abandonment notice, in line with regulations 85(7) and (8) of the Public Contracts (Scotland) Regulations 2015, was published to all tenderers, through the PCS-T message board facility, for this tender exercise. Revised tendering documents and specifications are currently being prepared for re-tender.

Our strategy for the second-generation **New Build Residential Construction Framework** is nearing conclusion as attention turns to preparation of the tender documents. Through the published Prior Information Notice (PIN), a range of engagement is underway with our diverse stakeholder group to inform refinements to our offering, with revised scope and terms being developed as appropriate.

Security Services and Cash Collection has entered pre-strategy with the next generation of the framework scheduled for late 2023. **Asbestos related Works and Services** strategy has now been approved and tender development is underway following engagement with the User Intelligence Group (UIG) on a refined evaluation methodology.

Development work has commenced on a new framework for the provision of services for Scottish local authorities and the Scottish Government related to **Local Heat and Energy Efficiency Strategies (LHEES)**, heat network zoning and Local Area Energy Planning (LAEP).

Corporate, ICT and Operational Supplies and Services

Although overall inflation has started to fall, food inflation is still rising. The World Bank is predicting that global food prices will decrease by 5% in 2023, stabilizing at that level (which is still high) in 2024 which could have a knock-on impact in the UK. There are some other signs of improvement such as wholesale gas prices decreasing by 50% since the peak in Summer 2022. However, the Government's Energy Bill Relief Scheme for business is being scaled back in the Spring which may lead to retailers increasing food prices for citizens. Furthermore, labour shortages in the food industry look set to continue in 2023.

The next generation **Audio Visual Equipment** framework is due to go live in April 2023. This tender is currently being evaluated and recommendations will be presented at the March Executive Sub Committee meeting.

A contract notice has been published for **Commercial Catering Equipment** with tender documentation available through the Public Contracts Scotland Tender website. The tender is due to close in February, with evaluation taking place during February and March and recommendations due to be presented at the April Executive Sub Committee meeting.

Prior information notices have been issued through Public Contracts Scotland for upcoming tenders including **Bottled Gas, Fire Safety Equipment, Signage** and

Cleaning Equipment. Initial development is also underway for tenders relating to **Alcoholic Beverages** and **Sheriff Officers**.

The ICT team continue to develop the tender documents for the following contracts: **National Shared Digital ARC, Technology Enabled Care** frameworks. The **National Shared Digital ARC** project has experienced some delays in tender release, due to the complex nature of terms and conditions and cyber security requirements. The tender is expected to launch in Spring 2023

The team is engaged in several projects with our partner the Scottish Local Government Digital Office these projects include **Office 365, Security Operation Centre** and the **Scottish Technology Asset Management Platform (STAMP)** which is a central repository of data on ICT and digital solutions being used across local government. Work continues to onboard colleagues from Local Government.

The team regularly attends and provides procurement input for the following boards – Digital Assurance, Public Sector Innovation, the Department for Education four nations roundtable on commercial themes in schools and Telecare Steering Group. We are working with the Improvement Service to deliver three key projects on their behalf throughout 2023.

2. Conclusion

Members are invited to note the progress made to date.

Appendix 1 – List of New or Renewal Contracts during 2022/2023

Service	Estimated Annual Collaborative Contract Opportunity	Activity	Original Forecast Date	Previous Forecast Date	Delivered Date	Latest Forecast Date if Different	Forecast Savings Range	Delivered Savings Forecast	Comments
Contracts Approved since April 2022									
Electric Vehicle Charging Points	20,000,000	New Contract	Aug-20	Feb-22	Apr-22	Apr-22	5.5%	0%	Approved by Executive Sub Committee April 2022. Framework live May 2022
Personal Protective Equipment	10,000,000	Renew	Mar-21	Mar-22	Apr-22	Apr-22	2% - 4%	0%	Approved by Executive Sub Committee April 2022
Library Books & Textbooks	14,000,000	Renew	Feb-22	Mar-22	Apr-22	Apr-22	2% - 4%	0.10%	Approved by Executive Sub Committee April 2022
Digital Publications and Services	1,000,000	Renew	Feb-22	Mar-22	Apr-22	Apr-22	2% - 4%	12%	Approved by Executive Sub Committee April 2022
Water Coolers	1,500,000	Renew	Jan-22	Apr-22	Jun-22	Jun-22	2% - 4%	5%	Approved by Executive Sub Committee June 2022
Repair of Catering Machines	2,000,000	Renew	Jan-22	Apr-22	Jun-22	Jun-22	2% - 4%	-10%	Approved by Executive Sub Committee June 2022
Employability Services	20,000,000	New Contract	Apr-22		Jun-22	Jun-22	N/A	N/A	The Flexible DPS was published in February 2022 and is anticipated to go-live from mid-August 2022. The DPS is now live.
Outdoor Play and Sports Facilities	15,000,000	Renew	Mar-21	Mar-22	Oct-22	Oct-22	2% - 4%	0%	Approved by Executive Sub Committee October 2022 and now live.
Washroom Solutions	14,000,000	Renew	Sep-22	Aug-22	Aug-22	Aug-22	2%-4%	0.40%	Approved by Executive Sub Committee August 2022
Salt for winter maintenance	17,500,000	Renew	Jul-22		Aug-22	Oct-22	0%	0%	Approved by Executive Sub Committee August 2022. Framework live November 2022.
Roadstone	25,000,000	Renew	Jul-22		Aug-22	Oct-22	-1.97%	-2%	Approved by Executive Sub Committee August 2022. Framework live October 2022.
Children's Residential	158,300,000	Renew	Mar-22		Aug-22	Oct-22	N/A	N/A	Approved by Executive Sub Committee August 2022. Framework went live October 2022.
First Aid Materials	2,000,000	Renew	Sep-22	Sep-22	Nov-22	Nov-22	2%-4%	4.50%	Approved by Executive Sub Committee November 2022
Social Care Agency	20,000,000	Renew	Sep-22		Dec-22	Dec-22	N/A	N/A	Approved by the Executive Sub Committee December 2022
Building Construction Consultancy	18,750,000	New Contract	May-21	Mar-22	Jan-23	Jan-23	2% - 4%	0%	Approved by the Executive Sub Committee January 2023.
Janitorial Products	12,000,000	Renew	Jan-23		Jan-23	Jan-23	2%-4%	4%	Approved by the Executive Sub Committee January 2023

Service	Estimated Annual Collaborative Contract Opportunity	Activity	Original Forecast Date	Previous Forecast Date	Delivered Date	Latest Forecast Date if Different	Forecast Savings Range	Delivered Savings Forecast	Comments
Contracts Planned for Approval at future Executive Sub Committees									
February 2023 Executive Sub Committee									
Fresh Meats, Cooked Meats and Fresh Fish	10,000,000	Renew	Sep-22	Jan-23		Feb-23	2%-4%		Tender returned, progressing through evaluation. Recommendations will be presented to Executive Sub Committee Feb 2023
March 2023 Executive Sub Committee									
Property Maintenance and Refurbishment	75,000,000	New Contract	Dec-22			Mar-23	2%-4%		Tender returned, progressing through evaluation.
Audio Visual Equipment	7,500,000	Renew	Mar-23	Feb-23		Mar-23	2%-4%		Tender returned, progressing through evaluation. Recommendations will be presented to Executive Sub Committee Mar 2023

Service	Estimated Annual Collaborative Contract Opportunity	Activity	Original Forecast Date	Previous Forecast Date	Delivered Date	Latest Forecast Date if Different	Forecast Savings Range	Delivered Savings Forecast	Comments
Contracts Planned for Approval at future Executive Sub Committees									
2023/24 Executive Sub Committees									
Fire Safety Products	2,500,000	Renew	Apr-23	Feb-23		Apr-23	2%-4%		Strategy approved, Tender under developemnt
Commercial Catering Equipment	4,000,000	Renew	Oct-22	Mar-23		Apr-23	2%-4%		Contract Notice Issued, Tender closes February 2023, Evaluation February and Marc, with recommendations presented to ESC April 2023.
Technology Enabled Care Goods	9,000,000	Renew	Dec-22	Dec-22		May-23	2%-4%		Prior Information Notice Issued. Evaluation Methodology Under Development
Street Lighting Materials	15,000,000	Renew	Aug-22	TBC		May-23	2%-4%		Street Lighting Materials was prepared for submission to committee but was subject to judicial interruption. An abandonment notice, in line with regulations 85(7) and (8) of the Public Contracts (Scotland) Regulations 2015, was published to all tenderers, through the PCS-T message board facility, for this tender exercise. Revised tendering documents and specifications being prepared for re-tender.
National Shared Digital Alarm Receiving Centre	1,000,000	New Contract	Aug-22	Dec-22		TBC	2%-4%		In development
Security Operating Centre	TBC	New Contract	Nov-22			TBC	2%-4%		Pending
Cleaning Equipment	2,000,000	Renew	Mar-23			TBC	2%-4%		Opportunity Assessment to be undertaken to confirm requirements/spend
Bottled Gas	2,000,000	Renew	Nov-21			TBC	2% - 4%		Opportunity Assessment to be undertaken to confirm requirements/spend
Road Signage	1,250,000	Renew	Nov-22			TBC	2%-4%		Opportunity Assessment to be undertaken to confirm requirements/spend
New Build Residential Construction	375,000,000	Renew	Jun-23			TBC	2%-4%		Second generation framework being developed for renewal.

Service	Estimated Annual Collaborative Contract Opportunity	Activity	Original Forecast Date	Previous Forecast Date	Delivered Date	Latest Forecast Date if Different	Forecast Savings Range	Delivered Savings Forecast	Comments
Contracts Planned for Approval at future Executive Sub Committees									
2023/24 Executive Sub Committees									
Security Services and Cash Collection	12,500,000	Renew	Jun-23			TBC	2%-4%		Development in pre-strategy.
Asbestos related works and services	12,000,000	Renew	Jul-23			TBC	2%-4%		Strategy approved, tender documents being prepared.
Cleaning Equipment	2,000,000	Renew	Mar-23			TBC	2%-4%		Opportunity Assessment to be undertaken to confirm requirements/spend
Grounds and Plant Equipment	5,000,000	Renew	Mar-23			Jun-23	2%-4%		Development consolidates Grounds Maintenance Equipment and Light & Heavy Plant frameworks
Construction Materials	70,000,000	Renew	Apr-23			Jun-23	2%-4%		Strategy UIG held, tender documents being prepared.
Alcoholic Beverages (OSS)	1,250,000	Renew	Aug-23			Jun-23	2%-4%		Pending
Bread and Rolls	1,500,000	Renew	Oct-23			Aug-23	2%-4%		Pending
LHEES (Local Heat and Energy Efficiency Strategies)	1,000,000	New Contract	Sep-23			TBC	0%		New Development - for the provision of services for Scottish local authorities and the Scottish Government related to Local Heat and Energy Efficiency Strategies (LHEES), heat network zoning and Local Area Energy Planning (LAEP).
Sheriff Officers	1,100,000	Renew	Nov-23			Oct-23	2%-4%		Pending

Service	Estimated Annual Collaborative Contract Opportunity	Activity	Original Forecast Date	Previous Forecast Date	Delivered Date	Latest Forecast Date if Different	Forecast Savings Range	Delivered Savings Forecast	Comments
Contracts Planned for Approval at future Executive Sub Committees									
2023/24 Executive Sub Committees									
Care Homes For Adults With Learning Disabilities Including Autism	26,500,000	Renew	Oct-23			TBC	n/a		Opportunity Assessment to be undertaken to confirm requirements/spend to extend framework scope.
Residential Rehabilitation and Detoxification (Alcohol and Drugs) Services	TBC	New Contract	Oct-23			Oct-23	n/a		Pending
Care and Support	£140,000,000	Renew	Mar-24			Mar-24	n/a		Pending
Hot Beverages	1,000,000	Renew	Dec-22	Not being renewed		Not being renewed	2%-4%		Not being renewed
Energy Advice	1,000,000	Renew	Dec-22	Not being renewed		Not being renewed	2%-4%		Not being renewed. Services now available through Energy Efficiency Contractors
Vending Machines	1,000,000	Renew	Mar-23	Not being renewed		Not being renewed	2%-4%		Not being renewed

Appendix 2 – Flexible Contracts

Service	Estimated Annual Collaborative Contract Opportunity	Activity	Anticipated Re-Opening Date	Comments
Care and Support	£140,000,000	Flexible Framework Agreement	In Progress	New entrants may be approved on an 6 monthly basis during the lifetime of the Flexible Framework dependent on the circumstances and demand. Consultation findings informed the decision to develop the next generation renewal were pivotal to the final decision not to re-open the framework.
Social Care Agency Workers	£20,000,000	Flexible Framework Agreement	N/A	New entrants may be approved at any point during the lifetime of the Flexible Framework dependent on the circumstances and demand for suppliers to be added on either a National or Regional basis.
Care Homes For Adults With Learning Disabilities Including Autism	£26,500,000	Flexible Framework Agreement	N/A	New entrants may be approved at any point during the lifetime of the Flexible Framework dependent on the circumstances and demand
Bikeability Scotland Training Providers	£300,000	Dynamic Purchasing System (DPS)	N/A	New entrants may be approved at any point during the lifetime of the DPS
Recyclable and Residual Waste	£40,000,000	Dynamic Purchasing System (DPS)	N/A	New entrants may be approved at any point during the lifetime of the DPS
Digital Telecare	£4,000,000	Dynamic Purchasing System (DPS)	N/A	New entrants may be approved at any point during the lifetime of the DPS
Employability Services	£20,000,000	Flexible Dynamic Purchasing System (DPS)	N/A	New entrants may be approved at any point during the lifetime of the DPS
Children's Residential	£158,300,000	Flexible Framework Agreement	N/A	New entrants may be approved at any point during the lifetime of the Flexible Framework

Appendix 3 – Contracts with extension options and contract management activity ongoing during 2022/2023

Contract Description	Est Annual Value
Boiler Maintenance	£10,000,000
Grounds Maintenance Equipment	£6,000,000
Groceries and Provisions	£30,000,000
Fresh Fruit and Vegetables	£1,500,000
Technology Enabled Care	£6,300,000
Demolition Services	£18,000,000
New Build Residential Construction	£375,000,000
Catering Sundries	£6,000,000
Community Meals	£4,000,000
Building and Timber	£15,000,000
Electrical Materials	£20,000,000
Plumbing and Heating Materials	£22,500,000
Trade Materials	£10,000,000
Secure Care Services	£17,500,000
Musical Instruments	£1,750,000
Education Materials	£17,500,000
Domestic Furniture and Furnishings	£26,000,000

Contracts which are shaded have been approved for extension

Appendix 4 - Contracts with no renewal or extension activity and contract management activity ongoing during 2022/2023

Contract Description	Est Annual Value	Contract Description	Est Annual Value
Bitumen Products	£12,000,000	Security Services and Cash Collection	£12,500,000
Waste Composition Analysis	£750,000	Social Care Case Management Solutions	£7,000,000
Vehicle Parts	£12,000,000	Vehicle Purchase RM6060	£10,000,000
Fostering and Continuing Care	£34,000,000	Waste Disposal Equipment	£1,250,000
Organic Waste	£12,000,000	Supply Teacher Booking System	£300,000
Engineering and Technical Consultancy	£17,125,000	Heavy Vehicles	£25,000,000
Energy Efficiency Contractors	£200,000,000	Recycle and Refuse Containers	£12,500,000
Tyres for Vehicles and Plant	£6,500,000	Education and Office Furniture	£8,000,000
Frozen Foods	£25,000,000	Milk	£8,000,000
Online School Payments	£2,000,000	Pest Control	£1,000,000

Appendix 5 – Expenditure summary per Council: Oct’21 – Sept’22

Member Organisation	Actual Spend	Forecast Spend	Variance	% of Total Actual Spend	Estimated Saving	% Saving
Aberdeen City Council	£43,637,458	£35,039,435	124.5%	6.26%	£741,862	1.70%
Aberdeenshire Council	£42,032,328	£38,066,834	110.4%	6.03%	£317,804	0.76%
Associate Members	£40,357,307	£65,060,921	62.0%	5.79%	£529,420	1.31%
Glasgow City Council	£39,882,373	£48,707,871	81.9%	5.72%	£765,283	1.92%
South Lanarkshire Council	£39,642,431	£74,541,241	53.2%	5.68%	£236,558	0.60%
The City of Edinburgh Council	£38,441,548	£37,342,379	102.9%	5.51%	£399,481	1.04%
Fife Council	£38,396,944	£116,377,595	33.0%	5.51%	£419,375	1.09%
West Lothian Council	£38,208,848	£27,976,189	136.6%	5.48%	£393,392	1.03%
North Lanarkshire Council	£35,271,660	£60,176,004	58.6%	5.06%	£592,902	1.68%
Falkirk Council	£29,011,755	£47,623,542	60.9%	4.16%	£666,044	2.30%
North Ayrshire Council	£26,383,539	£51,391,474	51.3%	3.78%	£472,206	1.79%
The Highland Council	£25,801,399	£27,587,216	93.5%	3.70%	-£44,326	-0.17%
West Dunbartonshire Council	£25,356,053	£28,650,422	88.5%	3.64%	£462,800	1.83%
Renfrewshire Council	£21,897,258	£41,672,519	52.5%	3.14%	£375,704	1.72%
Dundee City Council	£19,705,572	£24,901,195	79.1%	2.83%	£236,373	1.20%
East Lothian Council	£15,911,782	£13,082,841	121.6%	2.28%	£260,718	1.64%
South Ayrshire Council	£14,744,608	£19,317,805	76.3%	2.11%	£117,878	0.80%
Scottish Borders Council	£13,166,994	£13,514,449	97.4%	1.89%	-£38,792	-0.29%
Dumfries and Galloway Council	£12,740,921	£13,374,405	95.3%	1.83%	£123,743	0.97%
East Ayrshire Council	£12,697,964	£14,475,491	87.7%	1.82%	£337,228	2.66%
Stirling Council	£12,651,266	£9,983,903	126.7%	1.81%	£86,521	0.68%
Perth and Kinross Council	£12,616,443	£12,434,180	101.5%	1.81%	£227,821	1.81%
Tayside Contracts	£11,797,063	£8,406,816	140.3%	1.69%	£45,369	0.38%
East Renfrewshire Council	£10,867,776	£11,874,220	91.5%	1.56%	£252,205	2.32%
East Dunbartonshire Council	£10,852,835	£11,161,379	97.2%	1.56%	£103,563	0.95%
Clackmannanshire Council	£10,638,439	£13,116,906	81.1%	1.53%	£154,476	1.45%
Argyll and Bute Council	£10,136,365	£9,507,491	106.6%	1.45%	£147,730	1.46%
Angus Council	£9,867,173	£22,066,364	44.7%	1.41%	£74,621	0.76%
Midlothian Council	£9,373,626	£10,809,374	86.7%	1.34%	£50,599	0.54%
The Moray Council	£9,092,890	£29,398,648	30.9%	1.30%	£21,374	0.24%
Inverclyde Council	£8,313,201	£7,822,481	106.3%	1.19%	£288,678	3.47%
Orkney Islands Council	£3,423,064	£1,669,002	205.1%	0.49%	-£7,137	-0.21%
Shetland Islands Council	£2,680,752	£2,343,236	114.4%	0.38%	-£7,426	-0.28%
Comhairle nan Eilean Siar	£1,834,726	£3,688,647	49.7%	0.26%	£63,850	3.48%
Total	£697,434,364	£953,162,475	73.2%	100.00%	£8,867,896	1.27%