

Notice of Meeting and Agenda Scotland Excel Chief Executive Officers Management Group

Date	Time	Venue
Wednesday, 27 February 2019	14:00	Scotland Excel Meeting Room 1, Renfrewshire House, Cotton Street, Paisley

KENNETH GRAHAM
Clerk

Membership

Angela Scott (Aberdeen City Council): Margo Williamson (Angus Council): Cleland Sneddon (Argyll & Bute Council): Steve Grimmond (Fife Council): Annemarie O'Donnell (City of Glasgow Council):

Sandra Black (Renfrewshire Council) - Chair

Video Conferencing

Should any member wish to participate using video conferencing please contact Lesley Jones on 0141 618 7444.

Telephone Conferencing

Should any member wish to participate using telephone conferencing please contact Lesley Jones on 0141 618 7444.

Further Information

This is a meeting which is open to members of the public.

A copy of the agenda and reports for this meeting will be available for inspection prior to the meeting at the Customer Service Centre, Renfrewshire House, Cotton Street, Paisley and online at <http://renfrewshire.cmis.uk.com/renfrewshire/CouncilandBoards.aspx>

For further information, please either email

democratic-services@renfrewshire.gov.uk or telephone 0141 618 7112.

Members of the Press and Public

Members of the press and public wishing to attend the meeting should report to the customer service centre where they will be met and directed to the meeting.

Items of business

Apologies

Apologies from members.

Conflict of Interest

Members are asked to intimate any conflicts of interest in any item(s) on the agenda.

- | | | |
|-------------|---|----------------|
| 1 | Minute | 1 - 4 |
| | Minute of meeting of the Chief Executive Officers Management Group held on 27 August 2018. | |
| 2(a) | Presentation: Consultancy with Councils Project Update | |
| 2(b) | Presentation: Scottish Government Funded Projects Update | |
| 2(c) | Presentation: Other Income Streams Including New Build Project Update | |
| 3 | SEEMIS/Digital Office Engagement | 5 - 12 |
| | Briefing note by Director of Scotland Excel. | |
| 4 | Presentation: Early Years and Childcare | |
| 5 | Presentation: Brexit | |
| 6 | Directors Update | 13 - 18 |
| | Report by Director of Scotland Excel. | |
| 7 | Date of Next Meeting | |
| | Note that the next meeting of the CEOMG will be held at 10.00 am on 15 May 2018 in Scotland Excel Meeting Room 1, Renfrewshire House, Cotton Street, Paisley. | |



Minute of Meeting Scotland Excel Chief Executive Officers Management Group

Date	Time	Venue
Monday, 19 November 2018	10:00	Scotland Excel Meeting Room 1, Renfrewshire House, Cotton Street, Paisley

Present

Annemarie O'Donnell, Chief Executive (Glasgow City Council); Cleland Sneddon, Chief Executive (Argyll & Bute Council); and Stuart Ritchie, Director of Corporate and Housing Services (Falkirk Council).

By Video Conference

Angela Scott, Chief Executive (Aberdeen City Council).

Chair

In the absence of the Chair, Annemarie O'Donnell, the Chair's nominee, chaired the meeting.

In Attendance

J Welsh, Director, H Carr Head of Strategic Procurement, S Brannagan, Head of Customer and Business Services and L Richard, Strategic Procurement Manager (all Scotland Excel); and K Graham, Head of Corporate Governance (Clerk) and E Currie, Senior Committee Services Officer (both Renfrewshire Council).

Apologies

Sandra Black, Chief Executive (Renfrewshire Council) and Joyce White, Chief Executive (West Dunbartonshire Council).

Conflicts of Interest

There were no conflicts of interest intimated prior to the commencement of the meeting.

1 Minute

There was submitted the Minute of the meeting of the Chief Executive Officers Management Group (CEOMG) held on 27 August 2018.

DECIDED: That the Minute be approved.

2 Update on CEOMG Membership/SOLACE Meeting

The Director advised that in August 2018 a presentation was made to the SOLACE branch group seeking a new CEOMG member due to the retiral of Mary Pitcaithly. The SOLACE Executive decided to review the overall membership and nominations had been received from Angela Scott, Aberdeen City Council; Margo Williamson, Angus Council; Cleland Sneddon, Argyll and Bute Council; Steve Grimmond, Fife Council; Annemarie O'Donnell, Glasgow City Council; and Sandra Black, Renfrewshire Council.

Sandra Black would continue to chair meetings of the CEOMG in line with CEOMG procedures.

The CEOMG thanked both Mary Pitcaithly and Joyce White for their contribution to the work of Scotland Excel and the CEOMG.

DECIDED: That the nominations received for membership of the CEOMG be noted and that these nominations be considered at the meeting of the Joint Committee to be held on 7 December 2018.

3 Funding 2019/20 Update

S Brannagan, Head of Customer and Business Services gave a presentation to the group in relation to Scotland Excel's funding gap including information on pay awards, incremental drift, operating costs, apprentice levy and pension strain; the funding opportunities available to Scotland Excel including consultancy services, associate member expansion, learning and development, new build housing and rebates; additional funding elements; Scotland Excel's hybrid approach to funding; and member requisition.

It was proposed that the Director contact the Improvement Service and Digital Office with a view to providing SOLACE with information on the value of Scotland Excel to local authorities. This was agreed.

DECIDED:

(a) That the presentation be noted; and

(b) That the Director contact the Improvement Service and Digital Office with a view to providing SOLACE with information on the value of Scotland Excel to local authorities.

4 Brexit Update

L Richard, Senior Procurement Manager gave a presentation to the group on Brexit.

The presentation included information on what had been agreed; what could happen next; trade after Brexit; the Migration Advisory Committee Report; issues for consideration; contracts and legislation; the work being undertaken around contracts in preparation for Brexit; and the Scotland Excel white paper which had been published online which gave a general overview, supplemented with category specific reports reactive to ongoing negotiations and developments.

Following discussion about risk assessments for Brexit, it was proposed that the Director engage with the Scottish Resilience Partnership and Mark Williams ACC to share the work being carried out by Scotland Excel around Brexit and provide an update to the next meeting of SOLACE. This was agreed.

DECIDED:

(a) That the presentation be noted; and

(b) That the Director contact the Scottish Resilience Partnership and Mark Williams ACC to share the work being carried out by Scotland Excel around Brexit and provide an update to the next meeting of SOLACE.

5 Projects Update

S Brannagan, Head of Customer and Business Services and L Richard, Senior Procurement Manager gave a presentation to the group on the work undertaken by Scotland Excel with Fife Council, Aberdeen City Council and East Renfrewshire Council; SEEMiS; the Digital Office; the Scottish Government projects, Affordable Homes and Care and Support; and future projects with City Property, Cycling Scotland and Tayside.

It was proposed that the Director give a presentation to a future meeting of SOLACE providing clarity around what the Improvement Service, the Digital Office and Scotland Excel could provide in terms of savings around IT systems. This was agreed.

DECIDED:

(a) That the presentation be noted; and

(b) That the Director give a presentation to a future meeting of SOLACE providing clarity around what the Improvement Service, the Digital Office and Scotland Excel could provide in terms of savings around IT systems.

6 Directors Update Report

There was submitted a report by the Director of Scotland Excel providing an update on key developments within Scotland Excel since the last meeting of this group held on 27 August 2018.

The report detailed information in relation to work with the Local Government Digital Office on the Social Care System, supplier engagement, information gathering, the procurement methods event and collaboration with the Scottish Government; the

Scottish Government projects on affordable housing, new build housing, care and support services, care home services for older people, and early learning and childcare; the Scotland Excel Academy; an update on the contract plan and contracts approved since September 2018; and an update on new associate members.

DECIDED: That the report be noted.

7 Meeting Dates 2019

There was submitted a report by the Clerk relative to meetings of the group in 2019.

DECIDED: That meetings of the group be held at 10.00 am on 27 February, 15 May, 28 August and 13 November 2019 in Scotland Excel Meeting Room 1, Renfrewshire House, Cotton Street, Paisley.

**Chief Executive Officers Management
Group –
Briefing note February 2019**

Introduction

This document provides an update on Scotland Excel's engagement with the Local Government Digital Office (LGDO) and SEEMIS Group LLP, following requests at the Scotland Excel Chief Executive Officers Management Group (CEOMG), and the SOLACE branch meeting in October 2018

Background

Scotland Excel is a shared service for Scotland's 32 local authorities. The organisation was set up in 2008 in response to the John McClelland Report, published in 2006, which recognised the need to improve procurement performance across the Scottish public sector.

Scotland Excel provides a number of services to member councils:

- A portfolio of collaborative contracts worth over £1bn, covering care, construction, transport, ICT, corporate services and education
- Services which help members improve their procurement capability through assessments and improvement initiatives delivered at an organisational level, and Scotland Excel Academy learning and development programmes for their staff
- Bespoke commercial projects for members and non-members

Scotland Excel has been working with other shared service partners to provide commercial support across a range of projects. This report focuses on the Digital Office Project and the SEEMiS Project.

Scotland Excel & the Digital Office

Scotland Excel has seconded a member of staff to the Digital Office to provide procurement advice, guidance and support where this is required for projects. To date, they have been involved in:

Foundation Projects

Scotland Excel has provided procurement advice for several of the Digital Office's foundations projects including the Network Review, Common Platforms and Mobile & Flexible Working initiatives.

Our primary focus has been the Supply Chain & Procurement workstream which is reviewing the use, cost and maturity of ICT systems in councils, and the relationships in place with existing suppliers.

Supplier Engagement

As the activities of the Digital Office have attracted significant interest from the ICT supplier market, we delivered a webinar to help suppliers understand more about the programme.

A post-webinar survey was undertaken to determine their specific areas of interest. A register of suppliers, by project, has been created to enable project leads to target future market engagement exercises.

'Delivering on Digital' Event

Scotland Excel and the Digital Office are jointly hosting an event with DXC, an international technology company. This event is open to councils, and aims to challenge the way we think about digital technologies.

Social Care

Scotland Excel and the Digital Office are leading a technical panel to create a specification of requirements for a social care case management framework.

Six councils are collaborating on the requirements to be included in the project. A review of the current market and supplier roadmaps was undertaken to identify key stakeholders and understand the supply market.

A Prior Information Notice (PIN) has been advertised on Public Contracts Scotland to alert the market to this procurement opportunity. The requirements for the framework will be published during the first quarter of 2019.

Information Gathering

In partnership with South Lanarkshire Council, an information repository software tool has been designed and developed to store information about each council's software contracts.

The tool will provide Scotland-wide visibility of current software contract content and value to identify collaborative procurement opportunities, minimise the need for external consultancy and improve supplier engagement.

A web-based animation has been developed to demonstrate how the tool works, highlight the benefits and to promote how councils can support this initiative.

Scotland Excel and South Lanarkshire are conducting demonstrations and discussions of the tool with all ICT leads throughout January. East Lothian and West Dunbarton Councils will be the first councils to take part in these sessions and have agreed provide feedback on using the tool.

Scottish Government Collaboration

Scotland Excel and the Digital Office are working with the Scottish Government's Cyber Resilience Unit to assist in the evaluation of a Cyber Security Assessment toolkit. This will be made available to the wider public sector to ensure suppliers have the appropriate level of Cyber accreditation for the services they offer.

We are also engaging councils to ascertain demand for procurement services to support 'Internet of Things' (digitally connected devices) projects. Scotland Excel assisted with a survey and will support a scoping exercise for a Dynamic Purchasing System should there be sufficient demand.

COSLA / Scottish Government Management Consultancy

Following contact with the Digital Office, Scotland Excel provided consultancy to Coslato support their procurement requirements to engage a 3rd party to facilitate a review of telecare call handling services. A contract was put in place using a national Crown Commercial Services framework.

Scotland Excel & SEEMiS

SEEMiS Group LLP is the Education Management Information System (MIS) provider for all 32 Scottish Local Authorities and schools. Their platform provides essential ICT and data management functionality to all users within the school and early years sectors in Scotland.

SEEMiS do not have any procurement staff within the organisation and currently have a member of staff seconded from Scotland Excel to deliver compliant procurement projects agreed by the SEEMiS board, and provide procurement advice, guidance and consultation.

To date, Scotland Excel has supported procurement projects with an value of almost £2m and has helped SEEMiS enable savings of £547k for its members. A summary of the value of the work undertaken to date can be found in Appendix 1.

Projects undertaken to date and in the pipeline are:

Next Generation SEEMiS

Phase 1

The primary focus of the collaboration between Scotland Excel and SEEMiS is to modernise and transform the existing SEEMiS School MIS platform.

Phase 1 of this next generation school platform, covering the first 10 core modules of the new MIS, will initially be co-developed in partnership with the supplier. Thereafter, it will be fully managed in-house by SEEMiS with a system life expectancy of 10 years.

Following a procurement exercise, the co-development partnership was awarded to Alscient in May 2018. The contract is based on Amazon Web Services technology, which will act as the base platform for subsequent SEEMiS technologies. This work was recognised at the recent GO Awards Scotland, winning a 'Highly Commended' within the procurement project of the year category.

New Early Learning and Childcare MIS

Local Government require a new Early Learning and Childcare (ELC) MIS to manage the expansion of Procurement for an Early Learning and Childcare from 600 hours to 1140 hours. Scottish Government have agreed to fund the build of this new system and SEEMiS require to procure Development capacity to meet challenging implementation timescales. Pre-market engagement activity is underway.

Other Procurement Activity

A number of other procurement projects/offshoots have been delivered alongside the two main transformational projects. These have included a text messaging facility, a new data hosting facility and various contracts which have been put in place through national frameworks.

Future Projects

The procurement project for an Early Learning and Childcare MIS platform, and another for a System Integrator (SI), will be concluded by mid-2019. This will be followed by phase 2 of the next generation school platform and a refresh of the platform's text messaging facilities. The management team of SEEMiS are keen to continue working in collaboration with Scotland Excel to support these projects.

Appendix 1

21/01/2019		SEEMIS Contracts Tracker						
Contract	Type	Annual	Duration	Total	Expiry	Supplier	Benchmark Savings	Comments
Next Gen	ITT	£ 750,000	2yrs	£ 1,500,000	May-20	Alscient	£ 200,000	based on benchmark of £1.7M for time & materials
Text Messaging	Call-Off (CCS)	£ 650,000	2yrs	£ 1,300,000	Aug-19	Groupcall	£ 100,000	based on new Groupcall call-off contract
Data Hosting	ITT	£ 37,228	3yrs	£ 111,684	Jul-21	DataVita	£ 26,316	£46k per annum current annual cost for Caird St facility
AWS POC	Call-Off (CCS)	£ 24,900	One-Off	£ 24,900	Apr-17	Alscient	N/A	G-Cloud 9 Call Off
AWS Architect	Call-Off (CCS)	£ 17,000	One-Off	£ 17,000	May-17	Alscient	N/A	G-Cloud 8 Call Off
365 Licence	Call-Off (CCS)	£ 3,152	2yrs	£ 9,455	Apr-20	Phoenix	N/A	G-Cloud 9 Call Off
365 Installation	Call-Off (CCS)	£ 8,500	One-Off	£ 8,500	Jun-18	GCI	N/A	G-Cloud 9 Call Off
Parents Evening Booking System	Call-Off (CCS)	£ 339,920	1yr + 1	£ 679,840	Mar-19	Groupcall	£ 224,347	33% SEEMIS discount vs G-Cloud 8 Call Off
Photocopiers	Call-Off (SGov)	£ 7,735	5yrs	£ 38,675	Jan-22	Konica Minolta	£ 24,000	ScotGovt Call Off
Security Consultancy	Call-Off (CCS)	£ 21,340	One-Off	£ 21,340	Aug-20	ECSC Group	N/A	G-Cloud 10 Call Off
API Developers	Call-off (CCS)	£ 130,500	One Off	£ 130,500	Aug-19	Alscient	N/A	CCS -RM3745 Call Off
Totals		£ 1,990,275		£ 3,841,894			£ 574,663	
Pipeline								
Early Learning/Childcare	ITT/Call off SGov DPS	£ 1,000,000	1yr	£ 1,000,000				Expression of Interest Dec 2018
System Integrator	ITT	£ 700,000	2 yrs +1	£ 2,100,000	Jan-22		**Concession	Tender Published 24/10/2018
Text Messaging	ITT	£ 650,000	2yrs	£ 1,300,000				Not Started
Next Gen2	ITT	£ 1,000,000	2yrs	£ 2,000,000				Not Started
		£ 3,350,000		£ 6,400,000				
Totals		£ 5,340,275		£ 10,241,894				



Scotland Excel

To: Chief Executive Officers Management Group

On: 27th February 2019

Directors Update Report

1. Introduction

The purpose of this report is to provide the group with an update on key developments within Scotland Excel since the last meeting of the Chief Executive Officers Management Group on 19th November 2019.

2. Summary

Since the group last met there have been a number of new developments

2.1 Scotland Excel and Local Government Digital Office (LGDO) update

2.1.1 Social Care System

Six Councils are included on the technical panel which have now completed around 80% of the requirements specification, evaluation criteria and scoring methodology for a framework for care case management.

A commodity strategy for the procurement has been drafted and will be submitted to the Scotland Excel contract steering group for consideration in March.

2.1.2 Information Gathering

In partnership with South Lanarkshire Council an information repository software tool has been designed and built to store each Council's information.

The tool will provide Scotland wide visibility of current software contract content and value to all local authorities. This will, in turn, identify collaborative procurement opportunities, minimise the need for external consultancy and improve supplier engagement.

Scotland Excel and the Digital Office marketing & comms staff have collaborated to develop a web-based animation demonstrating how the tool works, highlighting the benefits and detailing how councils can support this initiative.

Scotland Excel and South Lanarkshire are currently conducting demonstrations and discussions with all Council ICT or Transformation leads.

2.1.3 Scottish Government Collaboration

Scotland Excel and the Digital Office continue working with the Cyber Resilience Unit to assist in the evaluation of a Cyber Security Assessment toolkit.

Scotland Excel have participated in the User Intelligence Group (UIG) to undertake an opportunity assessment on the potential demand, supply, scope and feasibility of setting up a collaborative arrangement for the provision of Internet of Things technologies and services. An appropriate route to access suppliers in this market will be the next stage.

2.2 Funded projects

2.2.1 Affordable Housing

Scotland Excel has been active in conducting on-site visits to housing associations to conduct PCIP's, pre-assessments and to increase awareness and access to the support programme.

The current status of the programme is as follows :-

Completed PCIP (up to end Jan19)	45
Upcoming PCIP (up to Mar 19)	10
Provisional (reschedules tbc etc)	6
Total potential	61

Engagement has taken place with a further 32 associations who have either had a pre-assess meeting and not taken it any further or have declined the opportunity after initial contact. Scottish Government sent a recent communication for anyone who would still like to join the programme via SFHA and Scottish Housing News. This has generated an interest from a further 6 HA's bringing SXL total engagement with the sector to 99.

Scotland Excel have partnered with SFHA to provide the housing sector with a guide for community benefits. Modern apprenticeships and work placements have been defined and provided within contracts but the "softer" offerings/opportunities on lower value contracts are being missed. The initiative between SXL & SFHA will be to highlight areas of good practice from PCIP and to draw on associations own experiences to share with the community. This was launched to the sector at the SFHA procurement conference in February 19.

Summary affordable programme highlights since the last report:-

- Scotland Excel continuing to develop the contract for New Build housing and have been engaging with housing associations to raise awareness of the opportunity.
- Gas & Boiler Maintenance is now live contract will provide housing associations with a collaborative contract

- Continue to develop a community benefits guide to the housing sector as a Joint initiative with SFHA.

The first draft guidance and support, including for transitional arrangements, sustainable rates and business sustainability criteria, will be available by the end of the year. Further guidance is to be delivered in March and May 2019.

2.2.3 Care and Support Services

Scotland Excel held three stakeholder engagement events with providers, local authorities and representative organisations in November to begin work on the development of the specification for care & support services. The output from these sessions has been collated and shared with the sector and will now be reviewed by a small technical group comprising purchaser and provider representatives to collaboratively produce a specification for the services.

Scotland Excel will also be undertaking work to develop the approach to rates for the framework as well as call off options and terms and conditions in the next few months.

The first meeting of the Adult Social Care Strategic Steering Group took place in February. This group provides a forum for a wide range of senior stakeholders to be kept informed of developments in Scotland Excel work streams and to influence the direction of the projects. The care & support project was discussed at this first meeting and is likely to be included as a standing item on the agenda during the remainder of the complex development.

The proposed go live date for the national framework is now January 2020. Further stakeholder engagement on the specification of requirements and approach to rates is now scheduled to take place from November 2018 - February 2019.

2.2.4 Care Home Services for Older People

Work continues in the development of a process that will facilitate compliance with EU principles by introducing advertisement, minimum standard checks and potential national monitoring of elements such as Scottish Living Wage. However, Scottish Care have expressed concerns of inadequate engagement with them, as sector representatives, and consequently are advising their members not to participate until further discussion takes place.

Scotland Excel, COSLA and Scottish Care continue to seek an agreed position on benchmarks for capital value and percentage return. The commissioned work to provide an independent view and evidence for these outstanding areas of the cost model has been returned. The COSLA-led negotiating team will meet with sector representatives on 18th February to finalise the cost model. Given the concerns already raised by Scottish Care, there remains a risk that they will not accept the

work. Scottish Care have already indicated that they may go down a route of commissioning their own piece of work.

North Lanarkshire has confirmed membership of the project from April this year bring total membership to 30 councils.

2.2.5 Early Learning and Childcare

Scotland Excel has continued to engage and gather feedback from stakeholders to shape the guidance and supporting material for the Early Learning and Childcare project for 2020.

In December 2018, Scotland Excel held seven focus groups across Scotland with local authority representatives, providers and provider bodies to gather further information and best practice regarding the guidance on transition options, sustainable rates and business sustainability.

The output and feedback gathered from these focus groups has been used to shape the guidance. Drafts of the guidance are now with Scottish Government for review, prior to them being issued to the Service Model Working Group for review later in February.

Due to the extensive engagement required, the guidance will be published in March 2019. Further guidance documents and supporting materials will be published later in 2019 including template tender documentation and model terms and conditions.

Regular updates are scheduled with the Scottish Government, the Service Model Working Group, and COSLA as well as ad-hoc arrangements with other forums and groups, to ensure that project progress is communicated to relevant stakeholders.

2.3 The Scotland Excel Academy

The Academy has engaged 131 learners in work-based learning programmes delivering procurement, leadership & management and project management expertise, across 10 cohorts. These programmes span 19 councils and 8 public-sector organisations, awarding 32 qualifications to date with a pass rate of 94%.

Active programmes (accredited qualifications)

- | | |
|--|-------------|
| 1. Leadership & Management | - 3 cohorts |
| 2. Procurement (CIPS Practitioner) | - 1 cohort |
| 3. Procurement (Advanced Practitioner) | - 1 cohort |
| 4. Project Management | - 3 cohorts |

Scheduled programmes (accredited qualifications)

- | | |
|---|----------------------|
| 1. Procurement Practitioner (HNC-level) | starts 28 March 2019 |
| 2. Procurement Advanced Practitioner (HND & Degree-level) | starts 09 April 2019 |

3. Management Coaching & Mentoring (HND-level)	starts 09 April 2019
4. Strategic Leadership (Masters-level)	starts 18 April 2019
5. Leadership & Management (HND-level)	starts 25 April 2019
6. Leadership & Management (Degree-level)	starts 02 May 2019
7. Project Management (HND-level)	starts 09 May 2019
8. Business Analysis (HND-level)	starts 30 May 2019

The Academy is actively recruiting learners for these 8 scheduled programmes. Additional details and programme flyers can be viewed on the open Academy at <https://academy.scotland-excel.org.uk/course/view.php?id=12>

In addition to accredited learning programmes, the Academy delivers a series of non-accredited workshops supporting outcomes from PCIP assessments, practice sharing and our community's developmental needs –

1. Indexation masterclass	03 December 2018
2. Indexation model workshop	14 February 2019
3. Introduction to procurement	tbc
4. Introduction to strategic procurement	tbc
5. Contract and Supplier Management Fundamentals	tbc March 2019

An expanded series of non-accredited workshops are being scoped to support our community's development needs. These workshops will teach specific skills and expertise through a work-based-learning methodology in a time efficient focused manner, allowing each learner to apply gained knowledge to their work-practice immediately, for a quick return. Scotland Excel will also issue a certificate of CPD hours to each learner.

These non-accredited workshops will complement the broader-based more in-depth accredited work-based-learning programmes.

2.4 Update on the Contract Plan and Contracts approved since September 2018

There are 65 current frameworks in the Scotland Excel contract portfolio, with 1 of these frameworks to be renewed before 31 March 2019. It is also planned that a further 2 new frameworks will be added to the contract portfolio by 31 March 2019. These new frameworks are being coordinated through the operational supplies and services team.

All of the frameworks on the current portfolio have exercised their extension options in 2018/ 2019.

The overall, efficiencies delivered in 2018/ 2019 of 4.2% is above the 2.5% forecast range

The following contracts have been approved at Executive Sub Committee since November/December 2018:

Supply, Delivery and Installation of Hot Beverage Machinery and Supplies

Provision of Energy Advice
Supply & Delivery of Grounds Maintenance Equipment
Supply & Delivery of Light & Heavy Plant
Supply & Delivery of Janitorial Products
Supply, Delivery & Installation of Audio Visual Equipment
Treatment & Disposal of Recycle & Residual Waste (Paper)

2.5 General update

New Associate Members

There has been two new associate members since the last CEOMG:

Link Group Ltd
East Kilbride and District Housing Association Ltd