

To: Renfrewshire Integration Joint Board

On: 26 March 2021

Report by: Chief Finance Officer

Heading: Financial Report 1 April 2020 to 31 January 2021

| Direction Required to Health Board, Council or Both | Direction to: | |
|---|---|---|
| | 1. No Direction Required | |
| | 2. NHS Greater Glasgow & Clyde | |
| | 3. Renfrewshire Council | |
| | 4. NHS Greater Glasgow & Clyde and Renfrewshire Council | X |

1. Purpose

- 1.1. The purpose of this report is to advise the Integration Joint Board (IJB) of the Revenue Budget position at 31 January 2021, and, the projected year end position for the year ending 31 March 2021.
- 1.2. As previously highlighted to members, the impact of COVID-19 on services delivered by the HSCP has been unprecedented. It has required a significant degree of service change within a short period of time, ultimately having a substantial financial impact, the extent of which will become clearer as financial year 2020/21 progresses. These impacts are likely to continue over the medium term and at least over the next few financial years. The continually changing situation, potential for future spikes in demand for services will create additional delivery and financial pressures as well as impacting the HSCP's transformation and savings plans, which will require ongoing review and realignment.
- 1.3. The table in paragraph 3.2, includes the consolidated summary members are familiar with, plus an added level of detail showing the current estimated costs of our response to COVID-19. This is to provide clarity of the financial impact of COVID-19 on the Delegated 2020/21 IJB Budget.

2. Recommendations

It is recommended that the IJB:

1. Note the in-year position at 31 January 2021;
2. Note the projected year-end position for 2020/21;
3. Note the current estimated financial assessment of the consequences of the COVID-19 pandemic for 2020/21;
4. Approve the increases to earmarked reserves detailed in paragraph 9.6. which includes advance funding allocated by the Scottish Government for a number of Scottish Government priority areas including Covid-19 related costs for 2021/22; and
5. Note the future recurring pressure of £310k in respect of the transfer of Analogue phone lines to digital (paragraph 9.6.2.3).

3. Summary

- 3.1. As detailed in the following table, the IJB year to date position (including the impact of COVID funding for the first quarter of 2021/22) is an underspend of £9,425k. The projected outturn for 2020/21 is an underspend of £11,184k.
- 3.2. The IJB year to date position, net of COVID-19, and, including the assumption that ring-fenced balances will be transferred to Ear Marked Reserves at the financial year end is a year to date underspend of £4,720k. The projected outturn for 2020/21 is an underspend of £5,624k.

| Division | Year to Date Position | Projected Year End Outturn |
|---|---------------------------|----------------------------|
| Total Renfrewshire HSCP (excluding COVID-19) | Underspend £4,720k | Underspend £5,624k |
| Total Net COVID -19 | Underspend £4,705k | Underspend £5,560k |
| Total Renfrewshire HSCP (inclusive of COVID-19) | Underspend £9,425k | Underspend £11,184k |

- 3.3. The IJB projected underspend of £11,184k for the 2020/21 financial year takes into account the impact of delivering additional services as part of the IJB's response to COVID-19, and for which additional funding is provided by the Scottish Government at regular intervals. Currently, this accounts for £5,560k of the overall underspend position reflecting funding in advance of need which will be placed in an earmarked reserve to address Covid-19 expenditure commitments in 2021/22. Beyond this, there are a number of reasons why the IJB will underspend against its budget this year, and these include:

- **Employee costs net underspend of £2,534k :**
reflects the ongoing challenges we have faced in filling vacant posts across service areas. For a wide range of posts we have tried to recruit on a number of occasions but have been unsuccessful due to limits on the number of people with the necessary skills for specialist posts and in recruiting for roles in social care such as Care at Home. These are issues that are being faced by IJBs across Scotland, not only in Renfrewshire.
- **Prescribing: net underspend of £1,160k:**
Prescribing volumes have been lower this year than in previous years due to the changes to GP appointments caused by COVID-19. The IJB also saw a higher than expected return from discounts and rebates which contributed to the financial position. Prescribing budgets are very volatile and are worked out each year based on previous experience and assumptions on what is expected in that year, meaning that the actual spend can vary significantly from planned budgets.
- **3rd Party Payments: net underspend of £2,027m:**
This is mainly in relation to purchased care home placements, reflecting the impact of COVID-19 on the ability of care homes to take new admissions due to outbreaks and infection control issues. In addition, greater numbers of clients are choosing to remain at home for longer. Occupancy levels are currently sitting at 25.6% below the average pre COVID-19 levels.

- The delivery of some agreed projects has also had to be slowed or delayed due to COVID-19 and the ongoing pandemic response. This has a particular impact where funding is ringfenced for specific activity which has not been progressed in the current situation.

3.4. The financial outlook for the IJB from next year forward will be extremely challenging. The IJB's transformation programme has been paused because of the pandemic, with all of our staff focused on the continued delivery of safe and effective services and additional COVID-19 services such as the vaccination programme. This programme will be central to us achieving financial sustainability in the medium term, and these unavoidable delays mean that we need to address financial challenges through other means. Any underspend this year will be used to offset expected financial pressures in 2021/22 while the IJB develops its transformation programme (where and when possible).

3.5. The key pressures are highlighted in section 4.

3.6. Throughout the financial year, adjustments are made to the original budget as a result of additional funding allocations, service developments and budget transfers reflecting service reconfigurations. Appendices 6 and 7 provide a reconciliation of the main budget adjustments applied this current financial year.

4. Pressures

| Total Renfrewshire HSCP | Year to Date Position | Year End Outturn |
|-------------------------|-----------------------|--------------------|
| | Underspend £4,720k | Underspend £5,624k |

4.1. The overall net underspend for the HSCP at 31 January 2021 is an underspend of £4,720k, with an anticipated year-end underspend of £5,624k, assuming that the current trajectory of spend continues throughout this financial year. Members should note this does not include the net costs associated with COVID-19.

4.2. The current and projected year end position for Action 15, the Primary Care Improvement Programme (PCIP), and Alcohol and Drug Partnership (ADP) assume any underspends are transferred to ear marked reserves at the year end in line with Scottish Government funding arrangements.

4.3. The current and projected underspend includes a drawdown of £1,208k to date, from ear marked reserves as detailed in the following table and in Appendix 9.

Movement in Reserves

| Earmarked Reserves | Amounts Drawn Down in 2020/21 |
|---|--|
| | £000's |
| PCTF Monies Allocated for Tests of Change and GP Support | -111 |
| Primary Care Improvement Program (19/20)_(20/21) | -264 |
| GP Premises Fund - Renfrewshire share of NHSGGC funding for GP premises improvement | -152 |
| District Nurse Rolling Recruitment Programme | -8 |
| ADP Funding | -187 |
| Mental Health Action 15 (19/20)_(20/21) | -130 |
| Mental Health Strategy Interim Support Pending Completion of Psychology Review | -115 |
| Renfrewshire Wide Prevention and Early Intervention Programme | -100 |
| Information Communication Funding - Care @ Home Scheduling System | -131 |
| Care @ Home Refurbishment and Uniform Replacement | -10 |
| TOTAL EARMARKED RESERVES | -1,208 |

- 4.4. The main broad themes of the current and projected outturn are in line with those previously reported to members and include:

| Adults and Older People | Year to Date Position | Year End Outturn |
|--------------------------------|------------------------------|---------------------------|
| | Underspend £1,530k | Underspend £1,810k |

- 4.5. The main pressures within Adults and Older People mainly relate to:

- *Continued pressures within the Care at Home service* – spend within care at home has continued to increase year on year as the service continues to support delayed discharges and demand. In addition, the current pandemic has seen an unprecedented increase in sizeable care at home packages significantly impacting an already pressured budget
- *Care Homes* – Currently, the Care Home budget is projecting an underspend which is offsetting the above pressures within the Care at Home service. This position reflects the impact of COVID-19 on the ability of care homes to take new admissions. The COVID pandemic has had a huge impact on the care homes over the past year. As a result of outbreaks and infection control issues within the care homes the occupancy levels are currently sitting at 25.6% below the average pre COVID levels. In addition, greater numbers of clients are choosing to remain at home for longer which is in turn placing a significant pressure on our care at home services. It is expected that as we come out of the pandemic and the situation improves occupancy levels will start to rise.
- *Employee costs - Adult Social Care*
Underspends in employee costs reflecting recruitment delays due to COVID-19 restrictions and ongoing difficulties recruiting to specialist posts.
- *Adult Community Services*
Underspend, reflecting ongoing turnover and recruitment and retention issues across services. There is also an underspend on a number of supplies budgets reflective of services operating at a reduced capacity during the pandemic.

| Mental Health Services | Year to Date Position | Year End Outturn |
|-------------------------------|------------------------------|-------------------------|
| | Underspend £731k | Underspend £869k |

- 4.6. The underspend within Mental Health Services reflects vacancies due to recruitment issues throughout all mental health service areas which offset pressures in relation to costs associated with bank and agency staff required to maintain the recommended safe staffing and skill mix for registered nurse to bed ratios (enhanced observations).

| Learning Disabilities | Year to Date Position | Year End Outturn |
|-----------------------|-----------------------|------------------|
| | Underspend £479k | Underspend £568k |

- 4.7. The underspend within Learning Disabilities is mainly due to vacancies across all areas of the service.

| Children's Services | Year to Date Position | Year End Outturn |
|---------------------|-----------------------|------------------|
| | Underspend £428k | Underspend £514k |

- 4.8. The underspend within Children's Services is as previously reported, mainly due to vacancies reflecting recruitment and retention issues across the service, including: School Nursing and Children and Adolescent Mental Health.

| Hosted Services | Year to Date Position | Year End Outturn |
|-----------------|-----------------------|------------------|
| | Underspend £463k | Underspend £555k |

- 4.9. The underspend in Hosted Services is as previously reported mainly due to vacancies within the Primary Care service, and, vacancies within the Podiatry Service. In addition, the reduction in activity due to the impact of COVID-19 and the requirement to temporary cease some services over the past few months has reduced spend on single use instruments within the Podiatry service.

| Prescribing | Year to Date Position | Year End Outturn |
|-------------|-----------------------|--------------------|
| | Underspend £967k | Underspend £1,160k |

- 4.10. Based on the current data available, the prescribing budget is projecting an underspend of £1.160m for 2020/21 which is summarised in the table below.

| Spend Type | Variance | |
|--|----------|------------|
| | £'000 | |
| Schedule 4 GIC (Gross Ingredient Cost - Main GP Prescribing Budget) | 604.00 | underspend |
| Invest to Save | 10.00 | underspend |
| Prescribing Contingency (does not include Earmarked Reserves) | 375.36 | underspend |
| Gross Expenditure | 989.36 | underspend |
| Recovery of Discounts and Rebates | 171.00 | underspend |
| Net Position | 1,160.36 | underspend |

Prescribing volumes have been lower this year than in previous years due to the changes to GP appointments caused by COVID-19. Current indications are that prescribing volumes will remain lower this year than in previous years, (approximately 2.2% reduction on the same period last year). This has helped to negate the impact of higher prices due to short supply. The IJB also saw a higher than expected return from discounts and rebates which contributed to the financial position.

5. Responding to the COVID-19 Pandemic

- 5.1. As previously highlighted to members, in addition to the areas of pressure described in Section 4 of this report, the most significant challenge faced by Renfrewshire HSCP (since March 2020) and its partner organisations (and all HSCPs across Scotland) has been responding to the COVID-19 pandemic. The uncertainty and challenges arising from this situation are unprecedented, and, will continue to impact beyond this financial year.
- 5.2. The CFO regularly provides estimated costs to the Scottish Government through our Local Mobilisation Plan supported by an associated Financial Tracker. This feeds into the collective NHS GGC response together with our five partner HSCPs in the NHS GGC Board wide area. These reflect regularly updated guidance from the Scottish Government regarding changes to provider sustainability payments. These estimates will therefore be subject to continual review and refinement. It is this information which is used by the Scottish Government to determine funding needs.
- 5.3. The following table summarises the main areas of expenditure which the HSCP has incurred, and, is projected to incur as a result of the current emergency arrangements – these include: provider sustainability payments; loss of income; and, the cost of savings which have been delayed in their implementation. To date £9.527m has been spent responding to COVID-19, of which £3.268m relates to health services excluding hospices, and, £6.259m relates to adult social care services.

| Total Estimated Costs at 19/01/21 | | | | | | | |
|-----------------------------------|------------------------|--------------------------------|--------------|------------------------|--------------------------------|--------------|---------------|
| Description of Cost Type | Health | | | Adult Social Care | | | TOTAL |
| | Costs Incurred to Date | Estimate of Future Commitments | Total Costs | Costs Incurred to Date | Estimate of Future Commitments | Total Costs | |
| | £000's | £000's | £000's | £000's | £000's | £000's | |
| Additional Staff Costs | 865 | 144 | 1,009 | 893 | 79 | 972 | 1,981 |
| Provider Sustainability Costs | - | - | - | 2,698 | 2,073 | 4,771 | 4,771 |
| PPE | 39 | - | 39 | 740 | - | 740 | 778 |
| Delayed Discharge & Care at Home | - | - | - | 694 | 0 | 694 | 694 |
| Community Hubs | 744 | 397 | 1,141 | - | - | - | 1,141 |
| Hospices Loss of Income | - | 423 | 423 | - | - | - | 423 |
| Unachieved Savings | 155 | - | 155 | 250 | - | 250 | 405 |
| Loss of Income | - | - | - | 575 | - | 575 | 575 |
| FHS costs | 823 | 27 | 850 | - | - | - | 850 |
| Other Costs | 642 | 554 | 1,197 | 409 | 466 | 875 | 2,071 |
| TOTAL | 3,268 | 1,545 | 4,812 | 6,259 | 2,618 | 8,877 | 13,689 |

- 5.4. As previously highlighted to members, the actual impact may however be higher or lower than currently estimated, depending upon a wide range of influencing factors including: the time taken to move through the route map of recovery; the impact of Test, Trace, Isolate and Support (TTIS) on our internal services as well as our externally contracted services; in addition costs associated with provider sustainability payments are wholly dependent on Scottish Government decisions in relation to the level and duration of support providers are to receive.

- 5.5. Updated guidance was issued by the Scottish Government and COSLA in late December 2020. The previous planned care approach for care and support and community-based services ceased on 30 November, and, was replaced with a targeted approach from 1 December 2020 until 31 March 2021. This was to ensure that services and supports experiencing ongoing significant impact to delivery are supported. In addition, we continue to evaluate claims for PPE, staff overtime, agency staff and enhanced sick pay costs.
- 5.6. Payment to providers is a complex process involving significant analysis of claims and supporting documentation from each provider, often requiring further contact to be made requesting appropriate back-up not included originally, or to complete the declaration that any support claimed is net of any other government support e.g. furlough payments.
- 5.7. The Scottish Government have recently allocated funding in respect of likely costs which will be incurred in the early part of 2021/22 (reference Appendix 12) in particular, the ongoing requirement for PPE and the potential for additional staffing costs and support to social care providers if staff are required to isolate as a consequence of contact tracing or contracting the virus.
- 5.8. Funding of costs associated with COVID-19, for services delegated to the IJB, is being routed through NHS GGC and passed through to the IJB. The following table shows that in total, funding of £19.249m has been confirmed (including Hospices), leaving a current surplus £5.560m, this position reflects funding in advance of need which will be placed in an earmarked reserve to address Covid-19 expenditure commitments in 2021/22.

| Confirmed Funding Sources to Support the HSCP's COVID-19 Response | £000's |
|--|---------------|
| Allocation of funding for Adult Services | 14,437 |
| Allocation of funding for Health | 4,119 |
| Hospice Funding Allocation (Accord and St Vincent's) | 693 |
| Total Confirmed Funding to date | 19,249 |
| Less: Estimated Costs @ 16/02/2021 | 13,689 |
| = Surplus (Deficit) | 5,560 |

6. Current Vacancy Position

- 6.1. As highlighted throughout section 4, and Appendices 1 to 4 of this report, Employee Costs are projecting a significant underspend throughout all services.
- 6.2. Recruitment has been delayed due to COVID-19 restrictions but continues to be progressed for vacant posts in all services.
- 6.3. Appendix 10 provides a summary of the number and type of vacancies and the areas/ posts where these vacancies arose.

7. Scottish Government Funding 2020/21

- 7.1. The 2020/21 allocations for the: Primary Care Improvement Fund (PCIF); Mental Health Action 15 (Action 15) and Alcohol and Drug Partnership (ADP) are summarised in Appendix 8.

- 7.2. In line with Scottish Government requirements, regular returns are submitted to the relevant Scottish Government policy team on our progress of delivering on these programmes. These include updates on our spending profile, workforce and delivery of stated outcomes.

8. Other Delegated Services

| Client Group | Annual Budget £000's | Projection to Year End £000's | Variance £000's | % | |
|------------------------|-------------------------|-------------------------------------|--------------------|-----------|------------------|
| Housing Adaptations | 829 | 829 | - | 0% | breakeven |
| Women's Aid | 237 | 237 | - | 0% | breakeven |
| NET EXPENDITURE | 1,066 | 1,066 | - | 0% | breakeven |

- 8.1. The table above shows the costs of other Renfrewshire Council services delegated to the IJB. Under the 2014 Act, the IJB is accountable for these services, however, these continue to be delivered by Renfrewshire Council. Renfrewshire HSCP monitors the delivery of these services on behalf of the IJB.

- 8.2. The Projected outturn position to 31 March 2021 is a breakeven.

9. Reserves

- 9.1. The requirement for financial reserves is acknowledged in statute and is part of a range of measures in place to ensure that s106 bodies do not over-commit themselves financially. The Ministerial Strategic Group also recognised the need for reserves and the need for IJBs to have a prudent and transparent reserve policy. IJBs face a number of financial risks including demand, inflation and the scale and pace of transformation, which can require IJBs to access reserves.
- 9.2. As detailed in Appendix 9, the opening IJB reserves position for 2020/21 was £9.517m. This figure comprised £8.116m of earmarked reserves to support the delivery of projects which span financial years, and ring-fenced monies to enable the IJB to deliver on specific Scottish Government funded programmes. The remaining balance of £1.401m is general reserves which are not held to meet any specific liability and offer the IJB some flexibility to deal with unforeseen events or emergencies. This equates to 0.63% of the IJB's net budget (not including set aside).
- 9.3. As detailed in Appendix 9 and paragraph 4.3, based on current projections for 2020/21 a total of £1.208m of ear marked reserves have been drawn down to date.
- 9.4. In November 2020 the IJB approved the CFO's Financial Outlook 2021/22. This report described the CFO's estimated financial outlook for Renfrewshire IJB for 2021/22, taking into account the impact of COVID-19, and, recommending key actions with regards the IJB's medium term financial strategy.
- 9.5. Reserves is a key component of the IJB's medium term financial strategy. It is important for the long-term financial stability and the sustainability of the IJB that sufficient contingency funds are held in reserve to manage unanticipated pressures from year to year. Similarly, it is also important that in-year funding available for specific projects and government priorities are able to be earmarked and carried forward into the following financial year, either in whole or in part, to allow for the spend to be committed and managed in a way that represents best value for the IJB in its achievement of the national outcomes.

This includes Mental Health, Primary Care and Alcohol and Drugs services and, COVID-19 funding. The Scottish Government have agreed a flexible funding approach for these priorities whereby these reserves are accessed first before any further funding is released.

9.6. **Proposed Increases to earmarked reserves**

9.6.1. **Scottish Government Ring fenced Monies**

9.6.1.1. As part of the CFO's financial strategy for 2021/22 and in line with the IJB's Reserves Policy, members are therefore asked to approve the transfer of the following **remaining balances** totalling £9.421m, from their original allocations (detailed in appendix 12 to 16) to Ear Marked reserves:

| Funding Stream | Allocation | Amounts Drawn Down to Date | Proposed Balance to Transfer to Ear marked reserves | reference |
|---|--------------|----------------------------|---|-------------|
| | £000's | £000's | £000's | |
| COVID-19 Q1-4 Allocation – Tranche 2 | -2,961 | -2,961 | 0 | Appendix 12 |
| Further Integration Authority Support | 3,316 | 102 | 3,214 | Appendix 12 |
| Adult Social Care Winter Plan - Tranche 2 | 1,758 | 109 | 1,649 | Appendix 12 |
| Community Living Change Funding | 697 | | 697 | Appendix 12 |
| Total COVID -19 Funding | 2,810 | -2,750 | 5,560 | |
| PCIF | 1,821 | | 1,821 | Appendix 12 |
| PCIF - current u/s | 426 | | 426 | n/a |
| Action 15 | 230 | | 230 | Appendix 12 |
| Action 15- current u/s | 424 | | 424 | n/a |
| ADP | 100 | | 100 | Appendix 12 |
| ADP | 577 | | 577 | Appendix 15 |
| Reduce Drug Death Funding | 104 | | 104 | Appendix 13 |
| Drug Death Task Force | 141 | 13 | 128 | Appendix 14 |
| GP Premises Improvement Fund | 51 | 0 | 51 | Appendix 16 |
| TOTAL | 6,684 | -2,737 | 9,421 | |

9.6.1.2. These will then be drawn down in line with their relevant spending profile in line with the flexible funding approach agreed with the Scottish Government. (Please note in order to show the impact on the IJB's reserves position these have been included in Appendix 9 and show as awaiting approval.)

9.6.2. **Transfer of Analogue phone lines to digital**

9.6.2.1. Across the UK, all analogue phone lines are in the process of being transferred from analogue to digital. This process is scheduled to be completed by 2023, which is an ambitious timescale brought forward from original target dates of 2025. Telecare systems currently use the analogue system to monitor alarm calls and provide assistance to vulnerable service users, enabling them to stay independent in their own homes for longer. However, once the transition to digital takes place, existing analogue alarm units will no longer be compatible. It is therefore essential that the HSCP upgrades alarm units and processes for the approximately 3000 telecare service users in Renfrewshire to ensure uninterrupted provision of services and prevent additional risk to these individuals. This requires a significant investment in new technology and

equipment to ensure telecare is provided on a digital basis in advance of the 2023 deadline.

- 9.6.2.2. The following table and appendix 11 provide a summary of the recurring and non-recurring costs associated with delivering this programme over the next few years.

Analogue to Digital Costs

| | | Year 1 2020/21 | Year 2 2021/22 | Year 3 2022/23 | Year 4 2023/24 | Year 5 2024/25 | Year 6 2025/26 | TOTAL |
|--|---------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------------|
| Purchase of digital alarm units | Non-Recurring | £60,000 | £366,000 | £174,000 | | | | £600,000 |
| Replacement units | Recurring | £0 | | | £130,000 | £130,000 | £130,000 | £390,000 |
| SIM Cards for dispersed units (payable after 3 years) | | | | | | | | |
| PERM budget transfer to IT | Recurring | £0 | | | £127,800 | £52,200 | | £180,000 |
| Total Costs | | £60,000 | £366,000 | £174,000 | £257,800 | £182,200 | £130,000 | £1,170,000 |
| Funded By: | | | | | | | | |
| Council capital budget | Non-Recurring | -£20,000 | -£366,000 | | | | | -£386,000 |
| HSCP Equipment budget | Non-Recurring | -£40,000 | | | | | | -£40,000 |
| HSCP Ear Marked Reserves | Non-Recurring | | | -£174,000 | -£130,000 | -£130,000 | | -£434,000 |
| Total Funding | | -£60,000 | -£366,000 | -£174,000 | -£130,000 | -£130,000 | £0 | -£860,000 |
| | | | | | | | | Funding -£310,000 |

- 9.6.2.3. In line with the IJB's Reserves Policy, members are asked to approve the creation of an Ear Marked reserve of £434k to assist with funding this programme in the short term and to be drawn down as work progresses in line with the implementation plan. Members should however be aware that as part of the financial planning for 2023/24 to 2025/26 funding for the estimated recurring costs of £310k will require to be identified and transferred to Renfrewshire Council.

10. Summary of 2020/21 Scottish Living Wage (SLW)

- 10.1. For 2020/21, the new Living Wage rate was set at £9.30, an increase of 30p from the 2019/20 rate. In line with the current practice adopted for uprating provider rates to reflect Living Wage increases, a 3.3% increase was applied as per communication issued by the Scottish Government.
- 10.2. The Scottish Living Wage for 2021/22 has been confirmed as £9.50 an increase of £0.20. On confirmation of funding from the Scottish Government, increases will be applied in line with communication issued by the Scottish Government.

Implications of the Report

- Financial** – Financial implications are discussed in full in the report above.
- HR & Organisational Development** – none
- Community Planning** - none
- Legal** – This is in line with Renfrewshire IJB's Integration Scheme
- Property/Assets** – none.
- Information Technology** – none
- Equality & Human Rights** – The recommendations contained within this report have been assessed in relation to their impact on equalities and human rights. No negative impacts on equality groups or potential for infringement have been identified arising from the recommendations contained in the report. If required following implementation, the actual impact of the recommendations and the

mitigating actions will be reviewed and monitored, and the results of the assessment will be published on the Council's website.

8. **Health & Safety** – none.
 9. **Procurement** – Implementation of the living wage impact on existing contracts with providers and their ability to deliver within the allocated funding package.
 10. **Risk** – There are a number of risks which should be considered on an ongoing basis: adequate funding to deliver core services.
 11. **Privacy Impact** – none.
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List of Background Papers – None.

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| Direction from the Integration Joint Board | | |
|--|--|--|
| 1. | Reference Number | 260321-04 |
| 2. | Date Direction issued by IJB | 26 March 2021 |
| 3. | Date from which Direction takes effect | 26 March 2021 |
| 4. | Direction to | Renfrewshire Council and NHS Greater Glasgow & Clyde |
| 5. | Does the Direction supersede, amend or cancel a previous Direction – if yes include IJB reference number | Yes, 290121-04 |
| 6. | Functions covered by the Direction | All functions delegated to the IJB from Renfrewshire Council and NHS Greater Glasgow & Clyde |
| 7. | Full text of Direction | Renfrewshire Council and NHS Greater Glasgow & Clyde are jointly directed to deliver services in line with the Integration Joint Board's Strategic Plan (2019-22), as advised and instructed by the Chief Officer and within the budget levels outlined in Appendix 1. |
| 8. | Budget allocated by IJB to carry out Direction. | As outlined in Appendix 1. |
| 9. | Outcomes | The functions will be carried out in a manner consistent with the Joint Board's Strategic Plan (2019-22), which was considered by the Integration Joint Board on 22 March 2019. |
| 10. | Performance monitoring arrangements | Performance management is monitored and reported to every meeting of the IJB. |
| 11. | Date of review of Direction | June 2021. |

Appendix 1

HSPC Position not including COVID 19

HSCP Revenue Budget Position

1st April 2020 to 5th February 2021

| Subjective Heading | YTD Budget | In year adjustments | Adjustment in line with Annual Accounts | Drawdown From Reserves | Reserves Budget Adjustments | Revised Budget | Actual Spend YTD | Variance | | |
|--------------------------|----------------|---------------------|---|------------------------|-----------------------------|----------------|------------------|--------------|-----------|-------------------|
| | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | % | |
| Employee Costs | 66,970 | 4,249 | | 665 | - | 71,884 | 69,762 | 2,122 | 3% | underspend |
| Property Costs | 330 | 7 | | - | | 337 | 363 | (27) | -8% | overspend |
| Supplies and Services | 16,386 | 2,672 | (10,446) | 293 | | 8,905 | 8,710 | 195 | 2% | underspend |
| Third Party Payments | 48,283 | 4,383 | | - | | 52,666 | 50,952 | 1,714 | 3% | underspend |
| Purchase Of Healthcare | 2,312 | 329 | | 51 | | 2,692 | 2,684 | 8 | 0% | underspend |
| Transport | 679 | 34 | | - | | 713 | 466 | 247 | 35% | underspend |
| Family Health Services | 71,566 | 2,191 | | - | | 73,757 | 72,799 | 958 | 1% | underspend |
| Support Services | 60 | - | | - | | 60 | 50 | 10 | 17% | underspend |
| Transfer Payments (PTOB) | 6,086 | (3,235) | | - | | 2,852 | 2,835 | 16 | 1% | underspend |
| Resource Transfer | 16,896 | 1,481 | (18,377) | - | | - | - | - | 0% | breakeven |
| Set Aside | 47,081 | 1,413 | | - | | 48,493 | 48,493 | - | 0% | breakeven |
| Gross Expenditure | 276,649 | 13,524 | (28,822) | 1,009 | - | 262,359 | 257,115 | 5,244 | 2% | underspend |
| Income | (24,628) | (26) | | | (1,009) | (25,663) | (25,139) | (524) | 2% | overspend |
| NET EXPENDITURE | 252,021 | 13,499 | (28,822) | 1,009 | (1,009) | 236,697 | 231,976 | 4,720 | 2% | underspend |

| Care Group | YTD Budget | In year adjustments | Adjustment in line with | Drawdown From | Reserves Budget | Revised Budget | Actual Spend YTD | Variance | | |
|--------------------------|----------------|---------------------|-------------------------|---------------|-----------------|----------------|------------------|--------------|-----------|-------------------|
| | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | % | |
| Adults & Older People | 57,743 | (2,559) | | 308 | (308) | 55,183 | 53,654 | 1,530 | 3% | underspend |
| Mental Health | 18,700 | 2,105 | | 204 | (204) | 20,806 | 20,075 | 731 | 4% | underspend |
| Learning Disabilities | 13,178 | 1,362 | | - | - | 14,539 | 14,060 | 479 | 3% | underspend |
| Children's Services | 4,867 | 416 | | - | - | 5,282 | 4,854 | 428 | 8% | underspend |
| Prescribing | 31,183 | (1,244) | | - | - | 29,938 | 28,972 | 967 | 3% | underspend |
| Health Improvement & | 718 | 86 | | 83 | (83) | 804 | 804 | (0) | 0% | overspend |
| FHS | 38,322 | 4,761 | | - | - | 43,083 | 43,082 | 1 | 0% | underspend |
| Resources | 2,994 | 5,560 | (234) | 413 | (413) | 8,321 | 8,197 | 123 | 1% | underspend |
| Hosted Services | 9,226 | 119 | | - | - | 9,345 | 8,883 | 463 | 5% | underspend |
| Resource Transfer | 16,896 | 1,481 | (18,377) | - | - | - | - | - | 0% | breakeven |
| Social Care Fund | 10,212 | - | (10,212) | - | - | - | - | - | 0% | breakeven |
| Set Aside | 47,081 | 1,413 | - | - | - | 48,493 | 48,493 | - | 0% | breakeven |
| Other Delegated Services | 902 | | | | | 902 | 902 | - | 0% | breakeven |
| NET EXPENDITURE | 252,021 | 13,499 | (28,822) | 1,009 | (1,009) | 236,697 | 231,976 | 4,720 | 2% | underspend |

HSCP Revenue Budget Position
1st April 2020 to 31st March 2021

| Subjective Heading | Annual Budget £000's | In year adjustments £000's | Adjustment in line with £000's | Drawdown From £000's | Reserves Budget £000's | Revised Budget £000's | Projected Spend to Year End £000's | Variance | | |
|--------------------------|-------------------------|-------------------------------|-----------------------------------|-------------------------|---------------------------|--------------------------|---------------------------------------|--------------|-----------|-------------------|
| | | | | | | | | £000's | % | |
| Employee Costs | 79,870 | 5,093 | | 798 | | 85,760 | 83,226 | 2,534 | 3% | underspend |
| Property Costs | 390 | 9 | | - | | 399 | 430 | (32) | -8% | overspend |
| Supplies and Services | 19,636 | 3,207 | (12,535) | 350 | | 10,658 | 10,425 | 232 | 2% | underspend |
| Third Party Payments | 57,062 | 5,181 | | - | | 62,243 | 60,216 | 2,027 | 3% | underspend |
| Purchase Of Healthcare | 2,774 | 395 | | 61 | | 3,230 | 3,220 | 10 | 0% | underspend |
| Transport | 803 | 40 | | - | | 843 | 551 | 292 | 35% | underspend |
| Family Health Services | 85,879 | 2,630 | | - | | 88,509 | 87,359 | 1,150 | 1% | underspend |
| Support Services | 71 | - | | - | | 71 | 59 | 12 | 17% | underspend |
| Transfer Payments (PTOB) | 7,193 | (3,823) | | - | | 3,370 | 3,351 | 19 | 1% | underspend |
| Resource Transfer | 20,275 | 1,777 | (22,052) | - | | - | - | - | 0% | breakeven |
| Set Aside | 56,497 | 1,695 | | - | | 58,192 | 58,192 | - | 0% | breakeven |
| Gross Expenditure | 330,450 | 16,202 | (34,587) | 1,209 | - | 313,274 | 307,030 | 6,244 | 2% | underspend |
| Income | (29,157) | - | | | (1,209) | (30,366) | (29,747) | (619) | 2% | overspend |
| NET EXPENDITURE | 301,293 | 16,201 | (34,587) | 1,209 | (1,209) | 282,908 | 277,284 | 5,624 | 2% | underspend |

| Care Group | Annual Budget £000's | In year adjustments £000's | Adjustment in line with £000's | Drawdown From £000's | Reserves Budget £000's | Revised Budget £000's | Projected Spend to Year End £000's | Variance | | |
|-----------------------------------|-------------------------|-------------------------------|-----------------------------------|-------------------------|---------------------------|--------------------------|---------------------------------------|--------------|-----------|-------------------|
| | | | | | | | | £000's | % | |
| Adults & Older People | 68,436 | (3,036) | | 368 | (368) | 65,399 | 63,589 | 1,810 | 3% | underspend |
| Mental Health | 22,403 | 2,520 | | 245 | (245) | 24,923 | 24,054 | 869 | 3% | underspend |
| Learning Disabilities | 15,592 | 1,609 | | - | - | 17,201 | 16,633 | 568 | 3% | underspend |
| Children's Services | 5,840 | 499 | | - | - | 6,339 | 5,825 | 514 | 8% | underspend |
| Prescribing | 37,419 | (1,493) | | - | - | 35,926 | 34,766 | 1,160 | 3% | underspend |
| Health Improvement & Inequalities | 861 | 104 | | 100 | (100) | 965 | 965 | - | 0% | breakeven |
| FHS | 45,987 | 5,712 | | - | - | 51,699 | 51,699 | - | 0% | breakeven |
| Resources | 3,593 | 6,672 | (281) | 496 | (496) | 9,985 | 9,837 | 148 | 1% | underspend |
| Hosted Services | 11,071 | 143 | | - | - | 11,214 | 10,659 | 555 | 5% | underspend |
| Resource Transfer | 20,275 | 1,777 | (22,052) | | | - | - | - | 0% | breakeven |
| Social Care Fund | 12,254 | - | (12,254) | | | - | - | - | 0% | breakeven |
| Set Aside | 56,497 | 1,695 | | | | 58,192 | 58,192 | - | 0% | breakeven |
| Other Delegated Services | 1,066 | - | | | | 1,066 | 1,066 | - | 0% | breakeven |
| NET EXPENDITURE | 301,293 | 16,201 | (34,587) | 1,209 | (1,209) | 282,908 | 277,284 | 5,624 | 2% | underspend |

| | |
|----------------------------------|---------|
| Transfer to Reserves at year end | (5,624) |
| Net Balance | - |

Funded by:

| | |
|--------------------------------|----------------|
| Renfrewshire Council | 73,466 |
| NHS Greater Glasgow & Clyde | 210,650 |
| Drawdown of Earmarked Reserves | (1,209) |
| TOTAL | 282,908 |

Appendix 2

HSCP Position including COVID 19

HSCP Revenue Budget Position 1st April 2020 to 5th February 2021

| Subjective Heading | YTD Budget | In year adjustments | Adjustment in line with Annual Accounts | Drawdown From Reserves | Reserves Budget Adjustments | Revised Budget | Actual Spend YTD | Variance | | |
|--------------------------|----------------|---------------------|---|------------------------|-----------------------------|----------------|------------------|----------------|------------|-------------------|
| | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | % | |
| Employee Costs | 66,970 | 6,316 | | 665 | | 73,950 | 72,579 | 1,372 | 2% | underspend |
| Property Costs | 330 | 27 | | - | | 357 | 633 | (276) | -77% | overspend |
| Supplies and Services | 16,386 | 13,481 | (17,752) | 328 | | 12,442 | 12,980 | (537) | -4% | overspend |
| Third Party Payments | 48,283 | 4,383 | | - | | 52,666 | 55,588 | (2,922) | -6% | overspend |
| Purchase Of Healthcare | 2,312 | 927 | | 68 | | 3,307 | 3,282 | 25 | 1% | underspend |
| Transport | 679 | 34 | | - | | 713 | 466 | 247 | 35% | underspend |
| Family Health Services | 71,566 | 2,900 | | - | | 74,465 | 73,507 | 958 | 1% | underspend |
| Support Services | 60 | - | | - | | 60 | 50 | 10 | 17% | underspend |
| Transfer Payments (PTOB) | 6,086 | (3,235) | | - | | 2,852 | 3,491 | (640) | -22% | overspend |
| Resource Transfer | 16,896 | 1,481 | (18,377) | - | | - | - | - | 0% | breakeven |
| Set Aside | 47,081 | 1,413 | | - | | 48,493 | 48,493 | - | 0% | breakeven |
| Gross Expenditure | 276,649 | 27,726 | (36,129) | 1,061 | - | 269,306 | 271,069 | (1,763) | -1% | overspend |
| Income | (24,628) | (2,911) | | | (1,061) | (28,599) | (39,787) | 11,187 | -39% | underspend |
| NET EXPENDITURE | 252,021 | 24,815 | (36,129) | 1,061 | (1,061) | 240,707 | 231,282 | 9,425 | 4% | underspend |

| Care Group | YTD Budget | In year adjustments | Adjustment in line with | Drawdown From | Reserves Budget | Revised Budget | Actual Spend YTD | Variance | | |
|-----------------------------------|----------------|---------------------|-------------------------|---------------|-----------------|----------------|------------------|--------------|-----------|-------------------|
| | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | % | |
| Adults & Older People | 57,743 | (2,559) | | 343 | (343) | 55,183 | 53,654 | 1,530 | 3% | underspend |
| Mental Health | 18,700 | 2,105 | | 204 | (204) | 20,806 | 20,075 | 731 | 4% | underspend |
| Learning Disabilities | 13,178 | 1,362 | | - | - | 14,539 | 14,060 | 479 | 3% | underspend |
| Children's Services | 4,867 | 416 | | - | - | 5,282 | 4,854 | 428 | 8% | underspend |
| Prescribing | 31,183 | (1,244) | | - | - | 29,938 | 28,972 | 967 | 3% | underspend |
| Health Improvement & Inequalities | 718 | 86 | | 83 | (83) | 804 | 804 | (0) | 0% | overspend |
| FHS | 38,322 | 4,760 | | - | - | 43,082 | 43,082 | - | 0% | breakeven |
| Resources | 2,994 | 5,560 | (234) | 430 | (430) | 8,321 | 8,197 | 123 | 1% | underspend |
| Hosted Services | 9,226 | 119 | | - | - | 9,345 | 8,883 | 463 | 5% | underspend |
| Resource Transfer | 16,896 | 1,481 | (18,377) | - | - | - | - | - | 0% | breakeven |
| Social Care Fund | 10,212 | - | (10,212) | - | - | - | - | - | 0% | breakeven |
| Set Aside | 47,081 | 1,413 | | - | - | 48,493 | 48,493 | - | 0% | breakeven |
| Other Delegated Services | 902 | | | | | 902 | 902 | - | 0% | breakeven |
| COVID 19 | - | 11,317 | (7,307) | - | - | 4,011 | (694) | 4,705 | 0% | underspend |
| NET EXPENDITURE | 252,021 | 24,815 | (36,129) | 1,061 | (1,061) | 240,707 | 231,282 | 9,425 | 4% | underspend |

HSCP Revenue Budget Position
1st April 2020 to 31st March 2021

| Subjective Heading | Annual Budget £000's | In year adjustments £000's | Adjustment in line with £000's | Drawdown From £000's | Reserves Budget £000's | Revised Budget £000's | Projected Spend to Year End £000's | Variance | | |
|--------------------------|-------------------------|-------------------------------|-----------------------------------|-------------------------|---------------------------|--------------------------|---------------------------------------|----------------|------------|-------------------|
| | | | | | | | | £000's | % | |
| Employee Costs | 79,870 | 7,572 | | 798 | | 88,240 | 86,591 | 1,649 | 2% | underspend |
| Property Costs | 390 | 33 | | - | | 423 | 749 | (327) | -77% | overspend |
| Supplies and Services | 19,636 | 16,177 | (21,303) | 391 | | 14,902 | 15,536 | (635) | -4% | overspend |
| Third Party Payments | 57,062 | 5,180 | | - | | 62,242 | 65,695 | (3,453) | -6% | overspend |
| Purchase Of Healthcare | 2,774 | 1,113 | | 81 | | 3,968 | 3,938 | 30 | 1% | underspend |
| Transport | 803 | 40 | | - | | 843 | 551 | 292 | 35% | underspend |
| Family Health Services | 85,879 | 3,479 | | - | | 89,358 | 88,208 | 1,150 | 1% | underspend |
| Support Services | 71 | - | | - | | 71 | 59 | 12 | 17% | underspend |
| Transfer Payments (PTOB) | 7,193 | (3,823) | | - | | 3,370 | 4,126 | (756) | -22% | overspend |
| Resource Transfer | 20,275 | 1,777 | (22,052) | - | | - | - | - | 0% | breakeven |
| Set Aside | 56,497 | 1,695 | | - | | 58,192 | 58,192 | - | 0% | breakeven |
| Gross Expenditure | 330,450 | 33,244 | (43,355) | 1,270 | - | 321,608 | 323,646 | (2,038) | -1% | overspend |
| Income | (29,157) | (3,461) | | | (1,270) | (33,888) | (47,110) | 13,222 | -39% | underspend |
| NET EXPENDITURE | 301,293 | 29,782 | (43,355) | 1,270 | (1,270) | 287,721 | 276,537 | 11,184 | 4% | underspend |

| Care Group | Annual Budget £000's | In year adjustments £000's | Adjustment in line with £000's | Drawdown From £000's | Reserves Budget £000's | Revised Budget £000's | Projected Spend to Year End £000's | Variance | | |
|-----------------------------------|-------------------------|-------------------------------|-----------------------------------|-------------------------|---------------------------|--------------------------|---------------------------------------|---------------|-----------|-------------------|
| | | | | | | | | £000's | % | |
| Adults & Older People | 68,436 | (3,036) | | 409 | (409) | 65,399 | 63,589 | 1,810 | 3% | underspend |
| Mental Health | 22,403 | 2,520 | | 245 | (245) | 24,923 | 24,054 | 869 | 3% | underspend |
| Learning Disabilities | 15,592 | 1,609 | | - | - | 17,201 | 16,633 | 568 | 3% | underspend |
| Children's Services | 5,840 | 499 | | - | - | 6,339 | 5,825 | 514 | 8% | underspend |
| Prescribing | 37,419 | (1,493) | | - | - | 35,926 | 34,766 | 1,160 | 3% | underspend |
| Health Improvement & Inequalities | 861 | 104 | | 100 | (100) | 965 | 965 | - | 0% | breakeven |
| FHS | 45,987 | 5,712 | | - | - | 51,699 | 51,699 | - | 0% | breakeven |
| Resources | 3,593 | 6,672 | (281) | 516 | (516) | 9,985 | 9,837 | 148 | 1% | underspend |
| Hosted Services | 11,071 | 143 | | - | - | 11,214 | 10,659 | 555 | 5% | underspend |
| Resource Transfer | 20,275 | 1,777 | (22,052) | - | - | - | - | - | 0% | breakeven |
| Social Care Fund | 12,254 | - | (12,254) | - | - | - | - | - | 0% | breakeven |
| Set Aside | 56,497 | 1,695 | - | - | - | 58,192 | 58,192 | - | 0% | breakeven |
| Other Delegated Services | 1,066 | - | | | | 1,066 | 1,066 | - | 0% | breakeven |
| COVID 19 | - | 13,581 | (8,768) | - | - | 4,813 | (747) | 5,560 | 116% | underspend |
| NET EXPENDITURE | 301,293 | 29,782 | (43,355) | 1,270 | (1,270) | 287,721 | 276,537 | 11,184 | 4% | underspend |

Funded by:

| | |
|--------------------------------|----------------|
| Renfrewshire Council | 73,507 |
| NHS Greater Glasgow & Clyde | 215,483 |
| Drawdown of Earmarked Reserves | (1,270) |
| TOTAL | 287,721 |

Appendix 3

Adult Social Care Revenue Budget Position 1st April 2020 to 5th February 2021

| Subjective Heading | YTD Budget £000's | In year adjustments £000's | Drawdown From Reserves £000's | Reserves Budget Adjustments £000's | Revised Budget £000's | Actual Spend YTD £000's | Variance | | |
|--------------------------|----------------------|----------------------------------|--|---|-----------------------------|-------------------------------|--------------|-------------|-------------------|
| | | | | | | | £000's | % | |
| Employee Costs | 26,943 | 349 | 19 | | 27,312 | 26,647 | 665 | 2.4% | underspend |
| Property Costs | 299 | 2 | - | | 300 | 316 | (15) | -5.1% | overspend |
| Supplies and Services | 1,468 | (9) | 100 | | 1,559 | 1,460 | 99 | 6.4% | underspend |
| Third Party Payments | 48,283 | 4,383 | - | | 52,666 | 50,952 | 1,714 | 3.3% | underspend |
| Transport | 677 | 34 | - | | 711 | 464 | 247 | 34.8% | underspend |
| Support Services | 59 | - | - | | 59 | 49 | 10 | 17.1% | underspend |
| Transfer Payments (PTOB) | 5,283 | (3,235) | - | | 2,048 | 2,032 | 16 | 0.8% | underspend |
| Gross Expenditure | 83,012 | 1,524 | 119 | - | 84,655 | 81,919 | 2,736 | 3.2% | underspend |
| Income | (21,662) | (1,731) | | (119) | (23,513) | (22,989) | (524) | 2.2% | overspend |
| NET EXPENDITURE | 61,350 | (207) | 119 | (119) | 61,142 | 58,930 | 2,213 | 3.6% | underspend |

| Care Group | YTD Budget £000's | In year adjustments £000's | Drawdown From Reserves £000's | Reserves Budget Adjustments £000's | Revised Budget £000's | Actual Spend YTD £000's | Variance | | |
|----------------------------------|----------------------|----------------------------------|--|---|-----------------------------|-------------------------------|--------------|-------------|-------------------|
| | | | | | | | £000's | % | |
| Older People | 41,297 | (2,280) | 119 | (119) | 39,018 | 37,595 | 1,422 | 3.6% | underspend |
| Physical or Sensory Difficulties | 5,224 | 341 | - | - | 5,565 | 5,639 | (74) | -1.3% | overspend |
| Learning Difficulties | 12,199 | 1,349 | - | - | 13,548 | 13,186 | 361 | 2.7% | underspend |
| Mental Health Needs | 2,069 | 367 | - | - | 2,436 | 2,006 | 430 | 17.6% | underspend |
| Addiction Services | 560 | 15 | - | - | 575 | 503 | 73 | 12.6% | underspend |
| NET EXPENDITURE | 61,350 | (207) | 119 | (119) | 61,142 | 58,930 | 2,213 | 3.6% | underspend |

Adult Social Care Revenue Budget Year End Position
1st April 2020 to 31st March 2021

| Subjective Heading | Annual Budget £000's | In year adjustments £000's | Drawdown From Reserves £000's | Reserves Budget Adjustments £000's | Revised Budget £000's | Projected Spend to Year End £000's | Variance | | |
|--------------------------|-------------------------|-------------------------------|----------------------------------|---------------------------------------|--------------------------|---------------------------------------|--------------|-------------|-------------------|
| | | | | | | | £000's | % | |
| Employee Costs | 31,842 | 413 | 23 | | 32,278 | 31,492 | 786 | 2.4% | underspend |
| Property Costs | 353 | 2 | | | 355 | 373 | (18) | -5.1% | overspend |
| Supplies and Services | 1,735 | (11) | 118 | | 1,842 | 1,725 | 117 | 6.4% | underspend |
| Third Party Payments | 57,062 | 5,180 | | | 62,242 | 60,216 | 2,026 | 3.3% | underspend |
| Transport | 800 | 40 | | | 840 | 548 | 292 | 34.8% | underspend |
| Support Services | 70 | | | | 70 | 58 | 12 | 17.1% | underspend |
| Transfer Payments (PTOB) | 6,243 | (3,823) | | | 2,420 | 2,401 | 19 | 0.8% | underspend |
| Gross Expenditure | 98,105 | 1,801 | 141 | - | 100,047 | 96,813 | 3,234 | 3.2% | underspend |
| Income | (25,601) | (2,046) | | (141) | (27,788) | (27,169) | (619) | 2.2% | overspend |
| NET EXPENDITURE | 72,504 | (245) | 141 | (141) | 72,259 | 69,644 | 2,615 | 3.6% | underspend |

| Care Group | Annual Budget £000's | In year adjustments £000's | Drawdown From Reserves £000's | Reserves Budget Adjustments £000's | Revised Budget £000's | Projected Spend to Year End £000's | Variance | | |
|----------------------------------|-------------------------|-------------------------------|----------------------------------|---------------------------------------|--------------------------|---------------------------------------|--------------|-------------|-------------------|
| | | | | | | | £000's | % | |
| Older People | 48,806 | (2,694) | 141 | (141) | 46,112 | 44,431 | 1,681 | 3.6% | underspend |
| Physical or Sensory Difficulties | 6,174 | 403 | | | 6,577 | 6,664 | (87) | -1.3% | overspend |
| Learning Difficulties | 14,417 | 1,594 | | - | 16,011 | 15,584 | 427 | 2.7% | underspend |
| Mental Health Needs | 2,445 | 434 | | | 2,879 | 2,371 | 508 | 17.6% | underspend |
| Addiction Services | 662 | 18 | | | 680 | 594 | 86 | 12.6% | underspend |
| NET EXPENDITURE | 72,504 | (245) | 141 | (141) | 72,259 | 69,644 | 2,615 | 3.6% | underspend |

Appendix 4

Health Revenue Budget Position
1st April 2020 to 31st January 2021

| Subjective Heading | YTD Budget £000's | In year adjustments £000's | Adjustment in line with Annual Accounts £000's | Drawdown From Reserves £000's | Reserves Budget Adjustments £000's | Revised Budget £000's | Actual Spend YTD £000's | Variance | | |
|--------------------------|----------------------|----------------------------------|--|--|---|-----------------------------|-------------------------------|--------------|-----------|-------------------|
| | | | | | | | | £000's | % | |
| Employee Costs | 39,807 | 3,900 | - | 646 | - | 44,352 | 42,895 | 1,457 | 3% | Underspend |
| Property Costs | 30 | 6 | - | - | - | 36 | 47 | (12) | -32% | Overspend |
| Supplies and Services | 14,905 | 2,681 | (10,446) | 193 | - | 7,334 | 7,238 | 96 | 1% | Underspend |
| Purchase Of Healthcare | 2,312 | 329 | - | 51 | - | 2,692 | 2,684 | 8 | 0% | Underspend |
| Family Health Services | 71,566 | 2,191 | - | - | - | 73,757 | 72,799 | 958 | 1% | Underspend |
| Set Aside | 47,081 | 1,413 | - | - | - | 48,493 | 48,493 | - | 0% | Break-even |
| Resource Transfer | 16,896 | 1,481 | (18,377) | - | - | - | - | - | - | |
| Gross Expenditure | 192,596 | 12,000 | (28,822) | 890 | - | 176,663 | 174,157 | 2,508 | 1% | underspend |
| Income | (2,827) | 1,705 | - | - | (890) | (2,011) | (2,011) | - | 0% | |
| NET EXPENDITURE | 189,769 | 13,705 | (28,822) | 890 | (890) | 174,652 | 172,145 | 2,508 | 1% | underspend |

| Care Group | YTD Budget £000's | In year adjustments £000's | Adjustment in line with Annual Accounts £000's | Drawdown From Reserves £000's | Reserves Budget Adjustments £000's | Revised Budget £000's | Actual Spend YTD £000's | Variance | | |
|-------------------------------|----------------------|----------------------------------|--|--|---|-----------------------------|-------------------------------|--------------|-----------|-------------------|
| | | | | | | | | £000's | % | |
| Addiction Services | 398 | 48 | - | - | - | 446 | 461 | (15) | -3% | Overspend |
| Addiction Services - ADP | 1,861 | (418) | - | 165 | (165) | 1,442 | 1,442 | - | 0% | Break-even |
| Adult Community Services | 8,402 | (266) | - | 24 | (24) | 8,137 | 8,013 | 123 | 2% | underspend |
| Children's Services | 4,867 | 416 | - | - | - | 5,282 | 4,854 | 428 | 8% | underspend |
| Learning Disabilities | 979 | 13 | - | - | - | 992 | 874 | 118 | 12% | underspend |
| Mental Health | 16,631 | 626 | - | 96 | (96) | 17,257 | 16,956 | 301 | 2% | underspend |
| Mental Health - Action 15 | - | 1,112 | - | 109 | (109) | 1,112 | 1,112 | - | 0% | Break-even |
| Hosted Services | 9,226 | 119 | - | - | - | 9,345 | 8,883 | 463 | 5% | underspend |
| Prescribing | 31,183 | (1,244) | - | - | - | 29,938 | 28,972 | 967 | 3% | underspend |
| Gms | 19,891 | 787 | - | - | - | 20,679 | 20,679 | - | 0% | Break-even |
| FHS Other | 18,431 | 3,973 | - | - | - | 22,404 | 22,404 | - | 0% | Break-even |
| Planning & Health Improvement | 718 | 86 | - | 83 | (83) | 804 | 804 | - | 0% | Break-even |
| Primary Care Improvement Prog | - | 3,965 | - | 220 | (220) | 3,965 | 3,965 | - | 0% | Break-even |
| Resources | 2,994 | 1,595 | (234) | 193 | (193) | 4,356 | 4,232 | 123 | 3% | underspend |
| Set Aside | 47,081 | 1,413 | - | - | - | 48,493 | 48,493 | - | 0% | Break-even |
| Resource Transfer | 16,896 | 1,481 | (18,377) | - | - | - | - | - | - | |
| Social Care Fund | 10,212 | - | (10,212) | - | - | - | - | - | - | |
| NET EXPENDITURE | 189,769 | 13,705 | (28,822) | 890 | (890) | 174,652 | 172,145 | 2,508 | 1% | underspend |

**Health Budget Year End Position
1st April 2020 to 31st March 2021**

| Subjective Heading | Annual Budget £000's | In year adjustments £000's | Adjustment in line with Annual Accounts £000's | Drawdown From Reserves £000's | Reserves Budget Adjustments £000's | Revised Budget £000's | Projected Spend to Year End £000's | Variance | | |
|--------------------------|-------------------------|-------------------------------|---|----------------------------------|---------------------------------------|--------------------------|---------------------------------------|--------------|-----------|-------------------|
| | | | | | | | | £000's | % | |
| Employee Costs | 47,768 | 4,680 | | 775 | | 53,222 | 51,474 | 1,748 | 3% | Underspend |
| Property Costs | 36 | 7 | | | | 43 | 56 | (14) | -32% | Overspend |
| Supplies and Services | 17,886 | 3,218 | (12,535) | 232 | | 8,801 | 8,685 | 115 | 1% | Underspend |
| Purchase Of Healthcare | 2,774 | 395 | | 61 | | 3,230 | 3,220 | 10 | 0% | Underspend |
| Family Health Services | 85,879 | 2,630 | | | | 88,509 | 87,359 | 1,150 | 1% | Underspend |
| Set Aside | 56,497 | 1,695 | | | | 58,192 | 58,192 | - | 0% | Break-even |
| Resource Transfer | 20,275 | 1,777 | (22,052) | | | - | - | - | | |
| Gross Expenditure | 231,115 | 14,400 | (34,587) | 1,068 | - | 211,996 | 208,987 | 3,009 | 1% | underspend |
| Income | (3,392) | 2,046 | | | (1,068) | (2,414) | (2,414) | - | | |
| NET EXPENDITURE | 227,723 | 16,446 | (34,587) | 1,068 | (1,068) | 209,583 | 206,574 | 3,009 | 1% | underspend |

| Care Group | Annual Budget £000's | In year adjustments £000's | Adjustment in line with Annual Accounts £000's | Drawdown From Reserves £000's | Reserves Budget Adjustments £000's | Revised Budget £000's | Projected Spend to Year End £000's | Variance | | |
|-------------------------------|-------------------------|-------------------------------|---|----------------------------------|---------------------------------------|--------------------------|---------------------------------------|--------------|-----------|-------------------|
| | | | | | | | | £000's | % | |
| Addiction Services | 478 | 57 | | | | 535 | 554 | (18) | -3% | Overspent |
| Addiction Services - ADP | 2,233 | (502) | | 198 | (198) | 1,731 | 1,731 | - | 0% | Break-even |
| Adult Community Services | 10,083 | (319) | | 29 | (29) | 9,764 | 9,616 | 148 | 2% | underspend |
| Children's Services | 5,840 | 499 | | | | 6,339 | 5,825 | 514 | 8% | underspend |
| Learning Disabilities | 1,175 | 15 | | | | 1,190 | 1,049 | 141 | 12% | underspend |
| Mental Health | 19,958 | 751 | | 115 | (115) | 20,709 | 20,348 | 361 | 2% | underspend |
| Mental Health - Action 15 | - | 1,335 | | 130 | (130) | 1,335 | 1,335 | - | 0% | Break-even |
| Hosted Services | 11,071 | 143 | | | | 11,214 | 10,659 | 555 | 5% | underspend |
| Prescribing | 37,419 | (1,493) | | | | 35,926 | 34,766 | 1,160 | 3% | underspend |
| Gms | 23,870 | 945 | | | | 24,814 | 24,814 | - | 0% | Break-even |
| FHS Other | 22,117 | 4,768 | | | | 26,884 | 26,884 | - | 0% | Break-even |
| Planning & Health Improvement | 861 | 104 | | 100 | (100) | 965 | 965 | - | 0% | Break-even |
| Primary Care Improvement Prog | - | 4,758 | | 264 | (264) | 4,758 | 4,758 | - | 0% | Break-even |
| Resources | 3,593 | 1,914 | (281) | 232 | (232) | 5,227 | 5,079 | 148 | 3% | underspend |
| Set Aside | 56,497 | 1,695 | | | | 58,192 | 58,192 | - | 0% | Break-even |
| Resource Transfer | 20,275 | 1,777 | (22,052) | | | - | - | - | - | |
| Social Care Fund | 12,254 | | (12,254) | | | - | - | - | - | |
| NET EXPENDITURE | 227,723 | 16,446 | (34,587) | 1,068 | (1,068) | 209,583 | 206,574 | 3,009 | 1% | underspend |

Renfrewshire Council 'Other Delegated Services'
1st April 2020 to 5th February 2021

| Subjective Heading | Year to Date Budget £000's | Projection to Year End £000's | Variance £000's | % | |
|--------------------------|----------------------------------|-------------------------------------|--------------------|-----------|------------------|
| Employee Costs | 220 | 220 | - | 0% | breakeven |
| Property Costs | 1 | 1 | - | 0% | breakeven |
| Supplies and Services | 13 | 13 | - | 0% | breakeven |
| Transport | 3 | 3 | - | 0% | breakeven |
| Support Services | 1 | 1 | - | 0% | breakeven |
| Transfer Payments (PTOB) | 804 | 804 | - | 0% | breakeven |
| Gross Expenditure | 1,041 | 1,041 | - | 0% | breakeven |
| | | | | | |
| Income | (139) | (139) | - | 0% | breakeven |
| NET EXPENDITURE | 902 | 902 | - | 0% | breakeven |

| Client Group | Year to Date Budget £000's | Projection to Year End £000's | Variance £000's | % | |
|-------------------------------|----------------------------------|-------------------------------------|--------------------|-----------|------------------|
| Housing Adaptations | 701 | 701 | - | 0% | breakeven |
| Women's Aid | 201 | 201 | - | 0% | breakeven |
| Grant Funding for Women's Aid | - | - | - | 0% | breakeven |
| NET EXPENDITURE | 902 | 902 | - | 0% | breakeven |

1st April 2020 to 31st March 2021

| Subjective Heading | Annual Budget £000's | Projection to Year End £000's | Variance £000's | % | |
|--------------------------|-------------------------|-------------------------------------|--------------------|-----------|------------------|
| Employee Costs | 260 | 260 | - | 0% | breakeven |
| Property Costs | 1 | 1 | - | 0% | breakeven |
| Supplies and Services | 15 | 15 | - | 0% | breakeven |
| Transport | 3 | 3 | - | 0% | breakeven |
| Support Services | 1 | 1 | - | 0% | breakeven |
| Transfer Payments (PTOB) | 950 | 950 | - | 0% | breakeven |
| Gross Expenditure | 1,230 | 1,230 | - | 0% | breakeven |
| Income | (164) | (164) | - | 0% | breakeven |
| NET EXPENDITURE | 1,066 | 1,066 | - | 0% | breakeven |

| Client Group | Annual Budget £000's | Projection to Year End £000's | Variance £000's | % | |
|-------------------------------|-------------------------|-------------------------------------|--------------------|-----------|------------------|
| Housing Adaptations | 829 | 829 | - | 0% | breakeven |
| Women's Aid | 237 | 237 | - | 0% | breakeven |
| Grant Funding for Women's Aid | - | - | - | 0% | breakeven |
| NET EXPENDITURE | 1,066 | 1,066 | - | 0% | breakeven |

| | |
|---|---------------|
| 2020/21 Adult Social Care Base Budget and In-Year Adjustments | |
| | £k |
| 2020/21 Renfrewshire HSCP Opening Budget: | 72,504 |
| <u>Reductions:</u> | |
| Transfer to ICT Budget for Care @ Home Scheduling and Monitoring Tool | -245 |
| Adult Social Care Budget as reported @ 16th October 2020 | 72,259 |

Appendix 7

| | |
|---|----------------|
| 2020/21 Health Financial Allocation to Renfrewshire HSCP | £k |
| 2020-21 Renfrewshire HSCP Financial Allocation | 172,169 |
| Add: Set Aside | 57,605 |
| less: Budget Adjustments | |
| Social Care Fund | -12,254 |
| Resource Transfer | -20,618 |
| = base budget rolled over | 196,903 |
| Budget Uplift - 3.00% | 3,752 |
| Podiatry Staff Transfer from Acute | 116 |
| Family Health Services - Adjustment | 2,558 |
| EMIS Funding - Primary Care Screening | 19 |
| Transfer of PCIP Pharmacy Budget Delayed | -288 |
| Transfer of Historical Pharmacy Budget Delayed | -654 |
| Non-Recurring: | |
| Cognitive Behavioural Therapist Posts - Psychology review | 35 |
| EMIS Funding - Primary Care Screening | 71 |
| GMS COVID Funding | 620 |
| Local Authority COVID Allocation | 1,667 |
| Transfer to Social Care Local Authority COVID Allocation | -1,667 |
| Budget allocated as per 2020-21 Financial Allocation 31st May 2020 | 203,132 |
| Budget Adjustments posted in month 3 | |
| Adjustment to Resource Transfer | -978 |
| Transfer of MH Liaison Service to Glasgow | -212 |
| Scottish Living Wage Uplift | 281 |
| Transfer to Scottish Living Wage to Social Care | -281 |
| HOSPICES - LOSS OF INCOME | 693 |
| Budget allocated as per 2020-21 Financial Allocation 30th June 2020 | 202,634 |
| Budget Adjustments posted in month 4 | |
| Non-Recurring: | |
| SESP Funding 20-21 | 305 |
| Podiatry Transfer | -2 |
| Budget allocated as per 2020-21 Financial Allocation 31st July 2020 | 202,937 |
| Budget Adjustments posted in month 5 | |
| Non-Recurring: | |
| Tranche 1 - Primary Care Improvement Funding | 1,603 |
| GMS COVID Funding | 129 |
| GMS Non Cash Limited Adjustment | 2,081 |
| Budget allocated as per 2020-21 Financial Allocation 31st August 2020 | 206,750 |
| Budget Adjustments posted in month 6 | |
| Transfer of GOS Contractor Payments to Central GMS | -385 |
| Non-Recurring: | |
| GMS Covid Funding | 10 |
| Mental health Action 15 Funding - Tranche 1 | 441 |
| Scottish Government Funding Covid | 8,722 |
| Transfer to Social Care Local Authority Covid Allocation | -6,518 |
| Budget allocated as per 2020-21 Financial Allocation 30th September 2020 | 209,020 |
| Budget Adjustments posted in month 7 | |
| Additions: | |
| Set Aside Adjustment in line with Allocation Letter | 587 |
| Outcomes Frameworks Funding Reduction | -21 |
| Global Tariff Swap Reduction - Prescribing | -1,574 |
| Non-Recurring: | |
| GP Premises Improvement Fund | 51 |
| Transfer of Primary Care Baseline funding | 302 |
| GMS COVID Funding | 4 |
| Mental Health Bundle | 291 |
| Drug Death Monies | 141 |
| Budget allocated as per 2020-21 Financial Allocation 31st October 2020 | 208,800 |

| | |
|--|----------------|
| Budget allocated as per 2020-21 Financial Allocation 31st October 2020 | 208,800 |
| <u>Budget Adjustments posted in month 8</u> | |
| FHS Adjustment - Anticipated Pharmacy Ncl 2020 | 1,339 |
| FHS Adjustment - Reduce Dent Inc | -225 |
| <u>Non-Recurring:</u> | |
| Tobacco Prevention Funding from Scottish Government | 34 |
| Scottish Government Funding COVID | 782 |
| GMS COVID Funding | 14 |
| Budget allocated as per 2020-21 Financial Allocation 30th November 2020 | 210,744 |
| <u>Budget Adjustments posted in month 9</u> | |
| FHS Adjustment - Reduce Dent Inc | -102 |
| <u>Non-Recurring:</u> | |
| GMS COVID Funding | 5 |
| Scottish Government Funding COVID - Adjustment | -319 |
| Local Authority COVID Allocation | 2,810 |
| Transfer to Social Care Local Authority COVID Allocation | -2,810 |
| PCIP Tranche 2 Funding | 1,069 |
| LD - Funding for Open University Place | 5 |
| Budget allocated as per 2020-21 Financial Allocation 31st December 2020 | 211,402 |
| <u>Budget Adjustments posted in month 10</u> | |
| <u>Reductions:</u> | |
| FHS Adjustment - Increase Dent Inc | -58 |
| <u>Non-Recurring:</u> | |
| GMS COVID Funding | 41 |
| Scottish Government Funding COVID - Adjustment | -2,961 |
| PCIP Balance | 1,821 |
| Action 15 Tranche 2 | 655 |
| Action 15 Balance | 239 |
| RT Adjustment | -456 |
| FHS Adjustment | 145 |
| Funding for Syrian Refugee | 4 |
| Adjustment to COVID Local Authority Allocation | 3,461 |
| COVID Funding | 103 |
| Budget allocated as per 2020-21 Financial Allocation 31st January 2021 | 214,396 |

Scottish Government Funding Streams

| Funding Description | 2018/19 | | | | 2019/20 | | | | | 2020/21 | | | Total |
|---------------------|--------------------------|--|----------------------------------|-----------------------------------|--------------------------|--------------------------|----------------------------------|---------------------------|-----------------------------------|---------------------|---------------------------|-----------------------------------|-------------------------------|
| | Per Allocation Letter £m | Received 1 st /2 nd Tranche £m | Balance held by SG (Variance) £m | Transfer to Earmarked Reserves £m | Per Allocation Letter £m | Received @ 31st March £m | Balance held by SG (Variance) £m | Drawdown from Reserves £m | Transfer to Earmarked Reserves £m | Received to date £m | Drawdown from Reserves £m | Transfer to Earmarked Reserves £m | Balance Earmarked Reserves £m |
| PCIF | 1.554 | 1.465 | 0.089 | -0.792 | 1.861 | 0.931 | 0.930 | 0.792 | -0.264 | 4.754 | 0.264 | -2.247 | 2.247 |
| Action 15 | 0.374 | 0.333 | 0.041 | -0.306 | 0.575 | 0.097 | 0.478 | 0.306 | -0.130 | 1.333 | 0.130 | -0.654 | 0.654 |
| ADP | 2.139 | 2.139 | 0.000 | -0.321 | 2.229 | 2.229 | 0.000 | 0.066 | -0.453 | 2.308 | 0.187 | -0.577 | 1.098 |
| TOTAL | 4.067 | 3.937 | 0.130 | -1.419 | 4.665 | 3.257 | 1.408 | 1.164 | -0.847 | 8.395 | 0.581 | -3.478 | 3.999 |

Allocation held by Scottish Government relating to previous years will be released at the discretion of the government and if additional qualifying spend incurred.

Appendix 9

| HSCP Funded Earmarked Reserves | Opening Position 2020/21 | Amounts Drawn Down in 2020/21 | New Reserves | | Closing Position 2020/21 | Movement in Reserves 2020/21 | To be Drawn Down 2020/21 | To be Drawn Down 2021/22 | To be Drawn Down 2022/23 | Ongoing |
|--|-----------------------------|-------------------------------------|-----------------------|--------------|-----------------------------|------------------------------------|--------------------------------|--------------------------------|--------------------------------|---------|
| | | | Scottish Government | IJB | | | | | | |
| | | | Awaiting IJB Approval | | | | | | | |
| | £000's | £000's | £000's | £000's | £000's | £000's | | | | |
| Tec Grant | 20 | -20 | | | 0 | -20 | -20 | ✓ | | |
| ICT Swift Update Costs | 27 | -27 | | | 0 | -27 | -27 | ✓ | | |
| Information Communication Funding - Care @ Home Scheduling System | 882 | -131 | | | 752 | -131 | -131 | ✓ | ✓ | |
| Analogue to Digital contribution to programme | | | | 434 | 434 | 434 | | ✓ | ✓ | ✓ |
| Eclipse Support Costs (2 Year) | 156 | | | | 156 | 0 | | ✓ | ✓ | |
| ICT / Systems Related: | 1,085 | -178 | 0 | 434 | 1,342 | 257 | -178 | | | |
| Mental Health Improvement Works | 150 | | | | 150 | 0 | | ✓ | | |
| Mile End Refurbishment | 89 | | | | 89 | 0 | | ✓ | | |
| LA Care Home Refurbishment | 300 | | | | 300 | 0 | | ✓ | | |
| Care @ Home Refurbishment and Uniform Replacement | 24 | -24 | | | 0 | -24 | -24 | ✓ | | |
| Premises Related: | 563 | -24 | 0 | 0 | 539 | -24 | -24 | | | |
| PCTF Monies Allocated for Tests of Change and GP Support | 380 | -111 | | | 269 | -111 | -111 | | | |
| Facilitation of Multi-Discp teams in GP Practices - Renfrewshire Share of NHSGGC Programme | 49 | | | | 49 | 0 | | ✓ | | |
| District Nurse Rolling Recruitment Programme | 202 | -8 | | | 194 | -8 | -8 | | | ✓ |
| Training for Mental Health Officers in HSCP | 288 | | | | 288 | 0 | | ✓ | ✓ | |
| Prescribing | 1,000 | | | 1,000 | 2,000 | 1,000 | | ✓ | ✓ | |
| Funding to Mitigate Any Shortfalls in Delivery of Approved Savings from Prior Years | 1,080 | | | | 1,080 | 0 | | ✓ | | |
| Mental Health Strategy Interim Support Pending Completion of Psychology Review | 115 | -115 | | | 0 | -115 | -115 | ✓ | | |
| HSCP Transformation Programme Funding for Temp Staff in Post | 500 | | | | 500 | 0 | | ✓ | ✓ | |
| HSCP Transformation Programme Funding 20/21_23/24 | 1,329 | | | | 1,329 | 0 | | | | ✓ |
| Renfrewshire Wide Prevention and Early Intervention Programme | 100 | -100 | | | 0 | -100 | -100 | ✓ | ✓ | |
| Other: | 5,043 | -334 | 0 | 1,000 | 5,709 | 666 | -334 | | | |
| TOTAL HSCP FUNDED EARMARKED RESERVES | 6,691 | -536 | 0 | 1,434 | 7,589 | 898 | -536 | | | |
| Scottish Government Ring Fenced Monies | | | | | | | | | | |
| Primary Care Improvement Program (19/20)_ (20/21) | 264 | -264 | 2,247 | | 2,247 | 1,983 | -264 | ✓ | | |
| GP Premises Fund - Renfrewshire share of NHSGGC funding for GP premises improvement | 277 | -152 | 51 | | 175 | -102 | -152 | ✓ | | |
| ADP Funding | 708 | -187 | 677 | | 1,198 | 490 | -187 | ✓ | | |
| Reduce Drug Death Funding | | | 104 | | 104 | 104 | | | | |
| Drug Death Task Force | | | 128 | | 128 | 128 | | | | |
| Mental Health Action 15 (19/20)_ (20/21) | 130 | -130 | 654 | | 654 | 524 | -130 | | | |
| Henry Programme - Pre 5 Obesity Training | 15 | | | | 15 | 0 | | ✓ | | |
| Health Visiting | 32 | | | | 32 | 0 | | ✓ | | |
| Covid - Winter Planning | | | 1,649 | | 1,649 | 1,649 | | | | |
| Covid - Integration Authority Support | | | 3,214 | | 3,214 | 3,214 | | | | |
| Covid - Community Living Change | | | 697 | | 697 | 697 | | | | |
| TOTAL SG FUNDED EARMARKED RESERVES | 1,426 | -733 | 9,421 | 0 | 10,113 | 8,687 | -733 | | | |
| TOTAL EARMARKED RESERVES | 8,116 | -1,269 | 9,421 | 1,434 | 17,702 | 9,586 | -1,269 | | | |

| General Reserves | Opening Position 2019/20 | Amounts Drawn Down in 2019/20 | New Reserves | | Closing Position 2019/20 | Movement in Reserves 2019/20 |
|---|-----------------------------|-------------------------------------|--------------|--------------|-----------------------------|------------------------------------|
| | | | £000's | £000's | | |
| | £000's | £000's | £000's | £000's | £000's | £000's |
| Renfrewshire HSCP - Health delegated budget under spend carried forward | 1,401 | | | | 1,401 | 0 |
| TOTAL GENERAL RESERVES | 1,401 | 0 | 0 | 0 | 1,401 | 0 |
| OVERALL RESERVES POSITION | 9,517 | -1,269 | 9,421 | 1,434 | 19,103 | 9,586 |

| Scottish Government | IJB |
|-----------------------|-----|
| Awaiting IJB Approval | |
| 9,421 | 434 |

**HSCP Vacancy Position at 5 February 2021
Per Client Group**

| Care Group | Health | Adult | TOTAL |
|-----------------------------------|-------------------------|-------------------------|-----------------|
| | # Current Vacancies FTE | # Current Vacancies FTE | # vacancies FTE |
| Adults & Older People | 10.61 | 100.84 | 111.45 |
| Mental Health | 44.21 | 4.71 | 48.92 |
| Learning Disabilities | 1.30 | 11.29 | 12.59 |
| Children's Services | 8.32 | | 8.32 |
| Health Improvement & Inequalities | | | - |
| Resources | 4.85 | | 4.85 |
| Hosted Services | 7.94 | | 7.94 |
| TOTAL | 77.23 | 116.84 | 194.07 |

HSCP Vacancy Position at 5 February 2021
Per Job Description

| Job Description | Health | Adult | TOTAL |
|---|-------------------------|-------------------------|-----------------|
| | # Current Vacancies FTE | # Current Vacancies FTE | # vacancies FTE |
| Admin & Clerical | 4.85 | | 4.85 |
| Adult Services Co-ordinator | | 3.50 | 3.50 |
| Care Assistant | | 0.54 | 0.54 |
| Care at Home Team Manager | | 1.00 | 1.00 |
| Caretaker | | 1.19 | 1.19 |
| Change & Improvement Officer | | 2.00 | 2.00 |
| Community Alarm Responder | | 4.86 | 4.86 |
| Community Alarm Responder (Night) | | 1.62 | 1.62 |
| Community Meals Driver | | 1.65 | 1.65 |
| Data Quality Assistant | | 2.00 | 2.00 |
| Day Care Officer | | 2.24 | 2.24 |
| Day Service Assistant | | 5.51 | 5.51 |
| Day Service Officer | | 0.59 | 0.59 |
| Depute Manager | | 1.00 | 1.00 |
| Dietetics | 0.40 | | 0.40 |
| Escort/ Attendant | | 1.11 | 1.11 |
| Financial Systems Support Administrator | | 1.00 | 1.00 |
| Home Care Team Leader | | 5.68 | 5.68 |
| Home Care Worker | | 45.81 | 45.81 |
| Home Care Worker (Night) | | 0.81 | 0.81 |
| Medical & Dental | | | - |
| Mental Health Support Worker | | 1.19 | 1.19 |
| Nursing Staff - Trained | 32.71 | | 32.71 |
| Nursing Staff - Untrained | 19.17 | | 19.17 |
| Occupational Therapist | 1.60 | 1.50 | 3.10 |
| Occupational Therapist Assistant | 1.10 | | 1.10 |
| Operations Manager | | 1.00 | 1.00 |
| Physiotherapist - Assistant | 1.00 | | 1.00 |
| Podiatrist | 7.94 | | 7.94 |
| Practical Support Team Member | | 1.03 | 1.03 |
| Programme Management Officer | | 1.00 | 1.00 |
| Project Worker | | 1.00 | 1.00 |
| Psychology | 4.60 | | 4.60 |
| Rehabilitation Officer | | 0.50 | 0.50 |
| Senior Day Care Officer | | 0.50 | 0.50 |
| Senior Day Service Officer | | 1.00 | 1.00 |
| Senior Project Worker | | 1.00 | 1.00 |
| Senior Social Worker | | 1.00 | 1.00 |
| Service Co-ordinator | | 2.00 | 2.00 |
| Service Delivery Scheduler | | 3.05 | 3.05 |
| Social Care Assistant | | 7.74 | 7.74 |
| Social Care Assistant (Nights) | | 1.25 | 1.25 |
| Social Care Worker | | 3.56 | 3.56 |
| Social Care Worker (Nights) | | 0.13 | 0.13 |
| Social Worker | | 3.89 | 3.89 |
| Speech & Language Therapist | 0.66 | | 0.66 |
| Team Leader | 1.70 | | 1.70 |
| Team Manager | | 2.38 | 2.38 |
| Technical Instructor | 1.5 | | 1.50 |
| TOTAL | 77.23 | 116.84 | 194.07 |

Analogue to Digital Costs

| NON RECURRING | | | | | | | |
|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| | Year 1 2020/21 | Year 2 2021/22 | Year 3 2022/23 | Year 4 2023/24 | Year 5 2024/25 | Year 6 2025/26 | TOTAL |
| Purchase of digital alarm units | £60,000 | £366,000 | £174,000 | | | | £600,000 |
| Funded By: | | | | | | | |
| Council capital budget | -£20,000 | -£366,000 | | | | | -£386,000 |
| HSCP Equipment budget | -£40,000 | | | | | | -£40,000 |
| HSCP Ear Marked Reserves | | | -£174,000 | | | | -£174,000 |
| Total Funding | -£60,000 | -£366,000 | -£174,000 | £0 | £0 | £0 | -£600,000 |
| Funding | | | | | | | £0 |

| RECURRING COSTS | | | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|
| | Year 1 2020/21 | Year 2 2021/22 | Year 3 2022/23 | Year 4 2023/24 | Year 5 2024/25 | Year 6 2025/26 | TOTAL |
| RECURRING COSTS | | | | | | | |
| Replacement units | £0 | | | £130,000 | £130,000 | £130,000 | £390,000 |
| SIM Cards for dispersed units (payable after 3 years) | | | | | | | |
| PERM budget transfer to IT | £0 | | | £127,800 | £52,200 | | £180,000 |
| Total recurring Costs | £0 | £0 | £0 | £257,800 | £182,200 | £130,000 | £570,000 |
| Funded By: | | | | | | | |
| HSCP Ear Marked Reserves | | | | -£130,000 | -£130,000 | £0 | -£260,000 |
| Funding | | | | | | | -£310,000 |

| | | | | | | | |
|--------------------------|-----------------|------------------|------------------|------------------|------------------|-----------------|-------------------|
| TOTAL COSTS | £60,000 | £366,000 | £174,000 | £257,800 | £182,200 | £130,000 | £1,170,000 |
| FUNDING | | | | | | | |
| Council capital budget | -£20,000 | -£366,000 | £0 | £0 | £0 | £0 | -£386,000 |
| HSCP Equipment budget | -£40,000 | £0 | £0 | £0 | £0 | £0 | -£40,000 |
| HSCP Ear Marked Reserves | £0 | £0 | -£174,000 | -£130,000 | -£130,000 | £0 | -£434,000 |
| Total Funding | -£60,000 | -£366,000 | -£174,000 | -£130,000 | -£130,000 | £0 | -£860,000 |

Recurring Funding Shortfall **-£310,000**



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NHS Board Directors of Finance
IJB Chief Finance Officers

via email

5th February, 2021

Dear Colleagues

ADDITIONAL COVID-19 FUNDING TO NHS BOARDS AND INTEGRATION AUTHORITIES 2020/21

As confirmed today by the Cabinet Secretary for Health and Sport, the Scottish Government will allocate further funding of £491 million for NHS Boards and Health and Social Care Partnerships to cover ongoing costs in relation to Covid-19. This follows the further review and scrutiny of Covid spending in recent months and is in-line with our planned approach to allocate a second tranche of funding early in 2021. I am grateful for your support in this process.

This funding will be allocated in line with the position set out in Annex A to this letter, and reflects the following approach:

- Funding is allocated based on the financial position for 2020-21 as reported in January by NHS Boards and Integration Authorities. This includes support for under-delivery of savings.
- Whilst funding is allocated to NHS Boards, we expect that the relevant funding shares are passed to Integration Authorities to ensure delivery of a balanced Covid financial position. A breakdown of these amounts is included within Annex A and B.
- Recognising the exceptional nature of 2020-21 and the impact on delivery of financial recovery plans, funding will be provided to support in-year financial balance across all NHS Boards. This position will be revisited for 2021-22, with due consideration for any ongoing impact of the pandemic.

Adult Social Care Winter Plan Funding Tranche 2

As confirmed in November 2020, funding of £112 million was announced for Integration Authorities to support social care through the Winter Plan. In December, an initial tranche of £72 million was distributed to Integration Authorities to meet the costs arising from sustainability payments, staff restriction policies and additional administration support, as well as Nursing Director support. I can also confirm that up to £14 million of funding for Nursing Director support will be provided on a recurring basis in 2021-22.

In addition to the amounts allocated for Covid-19, I can confirm that the second tranche of £40 million will be provided to Integration Authorities. A breakdown of this funding is provided



in Annex B and should be utilised to meet on-going sustainability payments and staff restriction policies, as set out in the Winter Plan.

In view of the ongoing financial pressures in relation to Covid, along with the need to ensure ongoing financial sustainability across the social care sector, the allocation letters include funding of £100 million to be passed on to Integration Authorities in line with the detail set out in Annex B. This is to support ongoing Covid costs, including new ways of working developed in year, and additional capacity requirements.

A further £20 million of Community Living Change Funding is also being allocated to Integration Authorities. This is to support discharge from hospital of people with complex needs, to support the return to Scotland of those placed in care in the rest of the UK and costs associated with the redesign of service provision in order to avoid future hospitalisation and inappropriate placements. A breakdown of this funding is set out in Annex B.

Finally, further to points raised at the recent Budget update meeting, £57.5 million is being allocated to Integration Authorities in respect of the outstanding balances on the Primary Care Improvement Fund (PCIF), Mental Health Strategy Action 15 Workforce, and Alcohol and Drugs Partnerships (ADPs). This represents the required funding on the three programmes to meet the full commitments as set out previously by the Scottish Government. Integration A breakdown across the three funds is set out in Annex C and the detailed calculation behind each figure will be shared with the Chief Finance Officers Network and the FHS Executives Group.

Any queries on Covid-19 funding allocations should be directed to Stuart Wilson (Stuart.Wilson3@gov.scot) and Stephanie Knight (Stephanie.Knight@gov.scot). Queries regarding social care allocations should be directed to Fiona Bennett (Fiona.Bennett@gov.scot).

Yours sincerely

Richard McCallum
Interim Director of Health Finance and Governance

Annex A: Breakdown of further Covid-19 and Social Care funding by NHS Board Area

| All figures in £ millions | COVID-19 Q1-4 Allocation - Tranche 2 | | | Further Integration Authority Support | Adult Social Care Winter Plan - Tranche 2 | Community Living Change Funding |
|---------------------------------|--------------------------------------|-------------|--------------|---------------------------------------|---|---------------------------------|
| Territorial Boards and HSCPs | NHS Board | HSCPs | Total | HSCPs | HSCPs | HSCPs |
| NHS Ayrshire and Arran | 13.0 | 7.8 | 20.9 | 7.6 | 3.1 | 1.4 |
| NHS Borders | 2.6 | 8.0 | 10.6 | 2.2 | 0.7 | 0.4 |
| NHS Dumfries and Galloway | 9.1 | 1.8 | 10.9 | 3.1 | 1.5 | 0.5 |
| NHS Fife | 10.8 | 4.3 | 15.0 | 7.0 | 2.7 | 1.3 |
| NHS Forth Valley | (2.2) | 6.9 | 4.7 | 5.4 | 2.5 | 1.1 |
| NHS Grampian | 10.3 | 6.2 | 16.4 | 9.5 | 4.3 | 2.0 |
| NHS Greater Glasgow and Clyde | 86.3 | 4.3 | 90.6 | 22.4 | 9.9 | 4.7 |
| NHS Highland | 13.0 | 11.0 | 24.0 | 6.0 | 2.3 | 1.1 |
| NHS Lanarkshire | (4.8) | 13.8 | 9.0 | 12.0 | 4.5 | 2.5 |
| NHS Lothian | 17.7 | 17.3 | 35.1 | 15.2 | 5.1 | 3.2 |
| NHS Orkney | 6.5 | 1.9 | 8.4 | 0.4 | 0.1 | 0.1 |
| NHS Shetland | 2.1 | 1.8 | 3.8 | 0.4 | 0.1 | 0.1 |
| NHS Tayside | (2.1) | (4.2) | (6.3) | 8.3 | 3.3 | 1.5 |
| NHS Western Isles | 1.1 | 1.1 | 2.2 | 0.6 | 0.1 | 0.1 |
| Total | 163.4 | 81.9 | 245.4 | 100.0 | 40.0 | 20.0 |
| National Boards | NHS Boards | | Total | | | |
| NHS National Services Scotland | 12.9 | | 12.9 | | | |
| NHS Education for Scotland | (0.3) | | (0.3) | | | |
| NHS 24 | (0.8) | | (0.8) | | | |
| Scottish Ambulance Service | 0.7 | | 0.7 | | | |
| NHS Golden Jubilee | 2.5 | | 2.5 | | | |
| Public Health Scotland | (0.1) | | (0.1) | | | |
| NHS Health Improvement Scotland | 0.0 | | 0.0 | | | |
| The State Hospital | 0.0 | | 0.0 | | | |
| Total | 14.8 | | 14.8 | | | |
| Health and Social Care | | | Total | | | |
| Centrally Held Pandemic Stock | | | 111.0 | | | |
| Grand total | 178.2 | 81.9 | 371.1 | 100.0 | 40.0 | 20.0 |

Annex B: Breakdown of further funding by Integration Authority

| All figures in £ millions | COVID-19 Q1-4 Allocation - Tranche 2 | Further Integration Authority Support | Adult Social Care Winter Plan - Tranche 2 | Community Living Change Funding | Total |
|-------------------------------|--|--|--|---------------------------------------|--------------|
| East Ayrshire | 4.1 | 2.4 | 0.8 | 0.5 | 7.7 |
| North Ayrshire | 1.8 | 2.8 | 1.2 | 0.5 | 6.4 |
| South Ayrshire | 2.0 | 2.4 | 1.1 | 0.4 | 5.9 |
| Scottish Borders | 8.0 | 2.2 | 0.7 | 0.4 | 11.3 |
| Dumfries and Galloway | 1.8 | 3.1 | 1.5 | 0.5 | 6.9 |
| Fife | 4.3 | 7.0 | 2.7 | 1.3 | 15.2 |
| Falkirk | 2.2 | 2.8 | 1.4 | 0.6 | 7.0 |
| Clackmannanshire and Stirling | 4.7 | 2.5 | 1.1 | 0.5 | 8.8 |
| Aberdeen City | 2.8 | 3.7 | 2.0 | 0.9 | 9.4 |
| Aberdeenshire | 2.8 | 4.1 | 1.7 | 0.8 | 9.4 |
| Moray | 0.5 | 1.8 | 0.6 | 0.3 | 3.2 |
| East Renfrewshire | 3.6 | 1.7 | 0.9 | 0.3 | 6.4 |
| Renfrewshire | (2.7) | 3.3 | 1.8 | 0.7 | 3.0 |
| Glasgow City | (1.2) | 11.9 | 4.6 | 2.7 | 18.1 |
| East Dunbartonshire | 2.7 | 1.9 | 0.9 | 0.3 | 5.9 |
| Inverclyde | 0.3 | 1.7 | 0.8 | 0.3 | 3.1 |
| West Dunbartonshire | 1.6 | 1.8 | 1.0 | 0.4 | 4.7 |
| Argyll & Bute | 3.4 | 1.7 | 0.6 | 0.3 | 6.0 |
| North Highland | 7.6 | 4.3 | 1.6 | 0.8 | 14.3 |
| North Lanarkshire | 3.5 | 6.1 | 2.0 | 1.3 | 12.9 |
| South Lanarkshire | 10.3 | 5.9 | 2.6 | 1.2 | 19.9 |
| East Lothian | 1.0 | 1.9 | 0.7 | 0.3 | 4.0 |
| Edinburgh City | 11.5 | 8.7 | 2.5 | 1.9 | 24.6 |
| Midlothian | 1.7 | 1.6 | 0.6 | 0.3 | 4.1 |
| West Lothian | 3.2 | 3.0 | 1.3 | 0.6 | 8.1 |
| Orkney | 1.9 | 0.4 | 0.1 | 0.1 | 2.4 |
| Shetland | 1.8 | 0.4 | 0.1 | 0.1 | 2.3 |
| Angus | (7.3) | 2.3 | 0.9 | 0.4 | (3.7) |
| Dundee | 1.0 | 3.0 | 1.4 | 0.6 | 6.0 |
| Perth and Kinross | 2.1 | 3.0 | 1.0 | 0.5 | 6.6 |
| Western Isles | 1.1 | 0.6 | 0.1 | 0.1 | 1.9 |
| Total | 81.9 | 100.0 | 40.0 | 20.0 | 242.0 |

Annex C: Breakdown of Integration Authority balances allocation (£57.5 million)

| All figures in £ millions | PCIF | Action 15 | ADP | Total |
|-------------------------------|-------------|-------------|------------|-------------|
| East Ayrshire | 1.1 | 0.2 | 0.0 | 1.3 |
| North Ayrshire | 0.7 | 0.4 | 0.1 | 1.2 |
| South Ayrshire | 0.4 | 0.2 | 0.0 | 0.6 |
| Scottish Borders | 1.1 | 0.3 | 0.3 | 1.7 |
| Dumfries and Galloway | 0.0 | -0.1 | 0.3 | 0.2 |
| Fife | 1.5 | 1.0 | 0.0 | 2.5 |
| Clackmannanshire and Stirling | 0.0 | 0.0 | 0.0 | 0.0 |
| Falkirk | 0.0 | 0.0 | 0.0 | 0.0 |
| Aberdeen City | 1.7 | 0.4 | 0.7 | 2.8 |
| Aberdeenshire | 3.1 | 1.0 | 0.0 | 4.1 |
| Moray | 0.9 | 0.2 | 0.0 | 1.1 |
| East Dunbartonshire | 0.2 | 0.5 | 0.0 | 0.7 |
| East Renfrewshire | 0.9 | 0.2 | 0.0 | 1.1 |
| Glasgow City | 3.9 | 1.5 | 1.5 | 6.9 |
| Inverclyde | 0.5 | 0.3 | 0.2 | 1.0 |
| Renfrewshire | 1.8 | 0.2 | 0.1 | 2.1 |
| West Dunbartonshire | 1.2 | 0.3 | 0.3 | 1.8 |
| Argyll and Bute | 1.4 | 0.2 | 0.0 | 1.6 |
| Highland | 3.7 | 0.6 | 0.0 | 4.3 |
| Lanarkshire combined | 5.8 | 2.1 | 2.0 | 9.9 |
| East Lothian | 0.1 | 0.1 | 0.3 | 0.5 |
| Edinburgh | 1.7 | 0.3 | 1.5 | 3.5 |
| Midlothian | 0.2 | 0.1 | 0.1 | 0.4 |
| West Lothian | 0.5 | 0.3 | 0.0 | 0.8 |
| Orkney Islands | 0.4 | 0.0 | 0.0 | 0.4 |
| Shetland Islands | 0.2 | 0.1 | 0.1 | 0.4 |
| Angus | 1.7 | 0.3 | 0.1 | 2.1 |
| Dundee City | 1.8 | 0.3 | 0.0 | 2.1 |
| Perth and Kinross | 1.5 | 0.0 | 0.4 | 1.9 |
| Western Isles | 0.2 | 0.2 | 0.1 | 0.5 |
| Total | 38.2 | 11.2 | 8.1 | 57.5 |

Population Health Directorate
 Drug Policy Division
 E: alcoholanddrugsupport@gov.scot



Scottish Government
 Riaghaltas na h-Alba
 gov.scot

ADP Chair
 Integration Authority Chief Officer

Copies to:
 NHS Board Chief Executive
 Local Authority Chief Executive
 NHS Director of Finance
 Integration Chief Finance Officer
 ADP Co-ordinators

4 February 2021

Dear ADP Chair & Integration Authority Chief Officer

1. I am writing to you as Deputy Director for the new Drugs Policy Division. On behalf of the Scottish Government I would like to start by thanking you, members of the Alcohol and Drug Partnership (ADP) and particularly those working in service delivery, for the commitment everyone has shown to ensuring people's needs are met during these very challenging times caused by the pandemic. You have been able to make changes to the ways that services have been delivered, providing support to those at most risk in such a short timeframe.
2. Ministers are clear that we face a public health emergency in relation to the unacceptable number of drug deaths. In her [statement](#) to parliament on 20 January 2021, the First Minister set out a National Mission to reduce drug deaths by listening and learning from those with lived experience and improving treatment and other support services. It set five clear priorities:
 - fast and appropriate access to treatment;
 - access to residential rehabilitation;
 - increased capacity of front-line, often third sector, organisations;
 - a more joined-up approach providing proactive support following a non-fatal overdose; and
 - overcoming the barriers to introducing overdose prevention facilities.
3. Alongside this she announced an additional £5 million funding for this financial year (2020-21) and a further £50 million per annum for the next five years. A significant proportion of this additional funding will go to ADPs, with the expectation that it will flow to grassroots and community organisations to effect the change needed.

4. The work we need to do must focus on improving access and increasing the number of people in treatment. This will make a significant difference to reducing deaths and improving people's lives. We need to remove the barriers that exist to accessing treatment - primarily the stigma that is associated with drug use. We know from listening to people with lived experience that stigma does not just affect people's sense of their own value, it also discourages people from coming forward to get the help and services they need.
5. Services also need to ensure that people are given an informed choice about their treatment and care as this is an essential part of respecting a person's rights and dignity. It is important that everyone has access to the type of support that works best for them – whether this is a Medication-Assisted Treatment, a psychosocial treatment, rehabilitation in the community, or rehabilitation in residential placements. For most people it will be a combination of all of these.
6. The [Medication Assisted Treatment \(MAT\) standards](#) being developed by the Drug Deaths Taskforce set out the help people who use drugs should be able to expect, regardless of where in Scotland they live. Crucially, the standards make clear that people must be able to start receiving support on the same day that they ask for it. The standards also stress the importance of people making informed choices about the type of medication and support available to them. This includes interventions such as heroin assisted treatment which we know saves lives.

Additional funding 2020-21

7. An additional funding allocation has been made available to Alcohol and Drug Partnerships for this financial year (2020-21) to support the delivery of these priority areas of work. A total of £3 million has been allocated for spend by Integration Authorities through Alcohol and Drug Partnerships. This funding has been transferred to NHS Boards via the February 2021 Board Transfer, for onward delegation to Integration Authorities for Alcohol and Drug Partnership projects. Allocations are based on numbers of drug deaths and a breakdown of allocations by Integration Authority is provided in **Appendix 1**.
8. At a national level we would expect this additional investment to be allocated by Alcohol and Drug Partnerships using the proportions set out in the table below. The Scottish Government recognises that there may be some small variances from this to take into account local need.

| Proportion | Area for investment |
|-------------------|--|
| 65% | Residential placements <i>- residential rehabilitation placements</i> <i>- residential/in-patient detox placements</i> <i>- associated aftercare and post placement support</i> |
| 15% | Improving access to treatment: <i>- assertive outreach (including approaches for at risk groups)</i> <i>- non fatal overdose pathways</i> <i>- heroin assisted treatment</i> <i>- same day prescribing and treatment</i> |
| 20% | Improved access to harm reduction activities: |

| | |
|--|---|
| | <ul style="list-style-type: none"> - <i>supply of naloxone</i> - <i>improve access to blood borne virus testing</i> - <i>increased capacity to provide opiate substitute therapy</i> |
|--|---|

9. In order for us to identify how this funding will be used nationally I would be grateful if you could complete and return the reporting proforma in **Appendix 2** by **Wednesday 17 February 2021** to alcoholanddrugsupport@gov.scot. We will send you a further proforma setting out actual spend following the end of the financial year.
10. Further information on specific financial support for grassroots organisations in 2020-21 will follow shortly. These organisations are often working on the frontline and do vital and invaluable work in our communities.
11. I will also be writing to you with further information on additional funding for 2021-22. This will include the performance management arrangements needed for investments in reducing drug deaths and harms.
12. If you have any queries on the content of this letter, please contact Nick Smith or Geraldine Smith at: alcoholanddrugsupport@gov.scot.

Yours faithfully

Diane McLafferty
Deputy Director, Drugs Policy Division
Population Health Directorate

APPENDIX 1 – ADDITIONAL FUNDING TO REDUCE DRUG DEATHS 2020-21

| Integration Authority / Health and Social Care Partnership (HSCP) | Allocation |
|---|------------|
| East Ayrshire HSCP | £96,294 |
| North Ayrshire HSCP | £96,294 |
| South Ayrshire HSCP | £68,382 |
| Scottish Borders HSCP | £49,773 |
| Dumfries and Galloway HSCP | £85,129 |
| Fife HSCP | £170,727 |
| Clackmannanshire and Stirling HSCP | £83,268 |
| Falkirk HSCP | £96,294 |
| Aberdeen City HSCP | £101,876 |
| Aberdeenshire HSCP | £68,382 |
| Moray HSCP | £42,330 |
| East Dunbartonshire HSCP | £33,026 |
| East Renfrewshire HSCP | £34,887 |
| Glasgow City HSCP | £539,171 |
| Inverclyde HSCP | £81,407 |
| Renfrewshire HSCP | £103,737 |
| West Dunbartonshire HSCP | £79,547 |
| Argyll and Bute HSCP | £44,191 |
| Highland HSCP | £68,382 |
| North Lanarkshire HSCP | £196,779 |
| South Lanarkshire HSCP | £146,536 |
| East Lothian HSCP | £53,495 |
| Edinburgh HSCP | £198,640 |
| Midlothian HSCP | £53,495 |
| West Lothian HSCP | £62,799 |
| Orkney Islands HSCP | £21,861 |
| Shetland Islands HSCP | £23,722 |
| Angus HSCP | £59,077 |
| Dundee City HSCP | £153,980 |
| Perth and Kinross HSCP | £66,521 |
| Western Isles HSCP | £20,000 |

£3,000,000

APPENDIX 2: REPORTING PROFORMA

| Area for investment | Detailed comment on spend | | |
|--|---------------------------|---|--|
| | Amount | Detail of investment | Comment |
| Residential placements | | - residential rehabilitation placements | Please detail the total number of placements you anticipate making |
| | | - residential/inpatient detox placements | |
| | | - associated aftercare and post placement support | |
| Improving access to treatment | | - assertive outreach (including approaches for specific / at risk groups) | Please set out your plans to reach people who are not currently in treatment |
| | | - non fatal overdose pathways | |
| | | - Same day prescribing and treatment (this may include scoping work) | |
| | | - heroin assisted treatment (this may include scoping work) | |
| Improved access to harm reduction activities | | - increased supply of naloxone | |
| | | - improved access to blood borne virus testing | |
| | | - increased capacity to provide opiate substitute therapy including long acting buprenorphine (Buvidal) | |
| Total | | | |

Please return to alcoholanddrugsupport@gov.scot by Wednesday 17 February 2021.

Population Health Directorate
Health Improvement Division
E: alcoholanddrugsupport@gov.scot



ADP Chair
Integration Authority Chief Officer

Copies to:
ADP Co-ordinators

08 September 2020

Dear ADP Chair,

FUNDING TO ADDRESS GAPS IN DELIVERING THE TASKFORCE'S SIX EVIDENCE-BASED STRATEGIES TO HELP REDUCE DRUG-RELATED DEATHS

Thank you for resubmitting your application for funding in response to the Drug Deaths Task Force ADP 6 Priorities fund. Applications were reviewed by our panel of Drug Death Task Force members and Scottish Government officials and your application was reviewed.

We are pleased to award funding to the following Priorities:

- Priority 1 - recruit a Drug Deaths Prevention Post who will have responsibility for leading in the development and implementation of a Drug Deaths Prevention Strategy
- Priority 2 - Peer Worker to engage with individuals who have experience non-fatal overdose by providing non-clinical support
- Priority 3 - recruit an advanced nurse practitioner who will be part of a skill mix of medical/prescribing/ psychosocial provision within ADRS and will support high risk individual

We will work with Scottish Government finance partners to make this additional funding available to you as soon as possible.

Yours sincerely

Karen MacNee
Deputy Director, Health Improvement Division
Population Health Directorate

E: alcoholanddrugsupport@gov.scot

ADP Chair
Integration Authority Chief Officer

Copies to:
NHS Board Chief Executive
Local Authority Chief Executive
NHS Director of Finance
Integration Chief Finance Officer
ADP Co-ordinators

04 September 2020

Dear ADP Chair and Integration Authority Chief Officer

SUPPORTING THE DELIVERY OF ALCOHOL AND DRUG SERVICES: 2020-21 PROGRAMME FOR GOVERNMENT FUNDING

Further to the letter of 29 May 2020 setting out funding and reporting arrangements and priorities for Alcohol and Drug Partnership (ADP) activity in 2020-21, we can now provide further details of funding allocations to be made for the Local Improvement Fund.

As in previous years, the total funding available through this fund for alcohol and drug services for 2020-21 is £17 million. We are aware that several Integration Authorities (IA) are holding earmarked ADP reserves and we ask that IAs utilise earmarked ADP reserves in 2020-21 before accessing new funding.

The 2020-21 allocations have been adjusted accordingly, as set out in **Annex A**. If your ADP has any enquiries on there allocation please contact your IA Chief Finance Officer in the first instance as figures were provided by the Chief Finance Officers Network.

Requirement for further 2020-21 funding will be sought via a mid-year report in November, which will include spending plan and any further allocation needed will be provided to NHS Boards in December for onward delegation to Integration Authorities.

If you have any queries on the payment of the funds within this letter, please contact Ruth Winkler or Geraldine Smith at: alcoholanddrugsupport@gov.scot

Yours sincerely

Karen MacNee
Deputy Director, Health Improvement Division
Population Health Directorate

2020-21 PROGRAMME FOR GOVERNMENT ALLOCATIONS - LOCAL IMPROVEMENT FUND

| Integration Authority | Allocation Share £ | *Reserves £ | ** Available Allocation £ |
|----------------------------------|-------------------------------|--------------------|--------------------------------------|
| Aberdeen City | 662,695 | 576,000 | 86,695 |
| Aberdeenshire | 721,450 | 0 | 721,450 |
| Angus | 363,927 | 6,000 | 357,927 |
| Argyll and Bute | 314,290 | 60,000 | 254,290 |
| Clackmannanshire and Stirling | 434,122 | 22,000 | 412,122 |
| Dumfries and Galloway | 504,745 | 200,000 | 304,745 |
| Dundee City | 498,274 | 339,000 | 159,274 |
| East Ayrshire | 411,380 | 28,000 | 383,380 |
| East Dunbartonshire | 308,929 | 38,000 | 270,929 |
| East Lothian | 314,738 | 0 | 314,738 |
| East Renfrewshire | 265,923 | 83,000 | 182,923 |
| Edinburgh | 1,425,019 | 0 | 1,425,019 |
| Falkirk | 489,003 | 35,000 | 454,003 |
| Fife | 1,159,099 | 0 | 1,159,099 |
| Glasgow City | 2,046,396 | 132,000 | 1,914,396 |
| Highland | 781,756 | 0 | 781,756 |
| Inverclyde | 278,798 | 93,000 | 185,798 |
| Midlothian | 271,129 | 205,000 | 66,129 |
| Moray | 293,936 | 0 | 293,936 |
| North Ayrshire | 460,605 | 0 | 460,605 |
| North Lanarkshire | 1,085,055 | 358,000 | 727,055 |
| Orkney Islands | 82,380 | 95,000 | 0 |
| Perth and Kinross | 463,688 | 206,000 | 257,688 |
| Renfrewshire | 577,343 | 708,000 | 0 |
| Scottish Borders | 358,278 | 0 | 358,278 |
| Shetland Islands | 82,745 | 127,000 | 0 |
| South Ayrshire | 382,468 | 169,000 | 213,468 |
| South Lanarkshire | 1,008,328 | 517,000 | 491,328 |
| West Dunbartonshire | 310,244 | 7,000 | 303,244 |
| West Lothian | 532,777 | 0 | 532,777 |
| Western Isles | 110,481 | 65,000 | 45,481 |
| Total | 17,000,001 | 4,069,000 | 13,118,533 |

* Provided through Chief Finance Officers Network through recent earmarked reserved analysis

** As agreed through the Chief Finance Officers network, the expectation is that earmarked reserves are invested in 2019-20 before accessing new funding. The 19-20 allocation has been adjusted accordingly.

Primary Care Directorate
GP Contract Division



Integration Authority Chief Officers

Copy to:

NHS Heads of Estate
Primary Care Leads
Chair of SGPC

13 August 2020

Dear Colleagues,

GP PREMISES FUNDING

1. I write to inform you of additional Scottish Government funding to assist with premises improvement.
2. An in-year allocation of £1.5 million from the Primary Care Fund is being provided to Integration Authorities for the purposes of funding:
 - a) The making of Premises Improvement Grants to GP contractors who own their premises or lease them from private landlords;
 - b) The continued digitisation of paper GP records to release space for clinical, training and administrative uses; and
 - c) Increases to the space available in NHS owned or leased premises for primary care multi-disciplinary teams
3. Each Integration Authority must agree the local priorities for this funding with the GP Sub-Committee of its Area Medical Committee. They must have regard both to the need to support Primary Care Improvement Plans and the need to provide appropriate accommodation for clinical education in primary care.
4. Health Boards retain responsibility for the provision of premises and therefore Integration Authorities and Health Boards must work closely together to implement the locally agreed priorities.
5. The allocations to each Integration Authority are set out in the Annex. The funding will be issued in one tranche in August 2020. Some Health Boards had

returned some of their allocations from last year's allocation and this will be re-allocated where required¹.

6. All Integration Authorities are required to provide a report by 30 April 2021 on the use of this funding. Integration Authorities should, where they have not already done so, report on the use of the previous year's allocation by 31 August 2020. **These reports will be taken into account when Scottish Government decides upon whether a further Premises Improvement allocation will be necessary within this financial year.** Reports should note whether lifting the upper funding percentage limit had any impact (see below)

7. The Scottish Government is currently revising the *Primary Medical Services – (Premises Development Grants, Improvement Grants And Premises Costs) Directions 2004*. The *Primary Medical Services – (Premises Development Grants, Improvement Grants and Premises Costs) (Amendment) (Scotland) Directions 2020* which accompany this letter make two immediate amendments to the 2004 Directions.

8. The change to Direction 8 allows Health Boards to fund furniture, furnishings, floor covering and equipment projects which were previously explicitly excluded from funding by the directions.

9. The change to Direction 13 removes the upper funding percentage limit and allows Health Boards to contribute more than 66% of the total cost of the improvement where this is appropriate to do so. The effect of this change will be back-dated to 13 September 2019².

10. Scottish Government considered amending Direction 12 Documentation required in respect of premises developments or improvements to remove the requirement to submit quotes for building works to expedite works but decided that substantive building projects should still require multiple quotes to ensure best value for the public.

11. I look forward to continuing to work with you to support the process of primary care reform.

Naureen Ahmad
Deputy Director and Head of GP Contract Division

¹ NHS Tayside has already received this funding.

² The 2019/20 Premises Improvement Funding Letter issued on 13 September indicated that this change was imminent.

Annex – Allocation Amounts

| NHS Board | NRAC Share | Integrated Authority | IA NRAC Share |
|-------------------------|------------|-------------------------------|---------------|
| Ayrshire & Arran | £110,899 | East Ayrshire | £36,348 |
| | | North Ayrshire | £40,743 |
| | | South Ayrshire | £33,808 |
| Borders | £31,575 | Scottish Borders | £31,575 |
| Dumfries & Galloway | £44,579 | Dumfries & Galloway | £44,579 |
| Fife | £102,171 | Fife | £102,171 |
| Forth Valley | £81,431 | Clackmannanshire and Stirling | £38,275 |
| | | Falkirk | £43,156 |
| Grampian | £148,431 | Aberdeen City | £58,936 |
| | | Aberdeenshire | £63,709 |
| | | Moray | £25,787 |
| Greater Glasgow & Clyde | £334,163 | East Dunbartonshire | £27,183 |
| | | East Renfrewshire | £23,349 |
| | | Glasgow City | £180,831 |
| | | Inverclyde | £24,722 |
| | | Renfrewshire | £50,770 |
| | | West Dunbartonshire | £27,308 |
| Highland | £96,665 | Argyll and Bute | £27,782 |
| | | Highland | £68,883 |
| Lanarkshire | £185,075 | North Lanarkshire | £96,107 |
| | | South Lanarkshire | £88,969 |
| Lothian | £222,794 | East Lothian | £27,574 |
| | | Edinburgh | £125,099 |
| | | Midlothian | £23,655 |
| | | West Lothian | £46,466 |
| Orkney | £7,263 | Orkney Islands | £7,263 |
| Shetland | £7,371 | Shetland Islands | £7,371 |
| Tayside | £117,746 | Angus | £32,365 |
| | | Dundee City | £44,457 |
| | | Perth and Kinross | £40,924 |

| | | | |
|---------------|--------|---------------|--------|
| Western Isles | £9,836 | Western Isles | £9,836 |
|---------------|--------|---------------|--------|

| | | | |
|--------------|-------------------|--|------------|
| Total | £1,500,000 | | £1,500,000 |
|--------------|-------------------|--|------------|