

To: Finance, Resources and Customer Services Policy Board

On: 8 September 2022

Report by: Director of Finance and Resources

Heading: Revenue and Capital Budget Monitoring as at 24 June 2022

1. Summary of Financial Position

- 1.1. The projected revenue outturn at 31 March 2023 for those services reporting to the Finance, Resources and Customer Services Policy Board is an overspend position of £0.523m (0.5%) against the revised budget for the year.
- 1.2. The projected capital outturn at 31 March 2023 for projects reporting to the Finance, Resources and Customer Services Policy Board is a break-even position.
- 1.3. This is summarised over the relevant services in the table below and further analysis is provided in the Appendices.

| Division | Revised Annual Budget £000 | Projected Annual Outturn £000 | Budget Variance £000 | Budget Variance % |
|--------------------------------|-------------------------------------|--|----------------------------|-------------------------|
| Finance and Resources | 42,694 | 42,694 | 0 | 0% |
| Environment and Infrastructure | 19,982 | 20,505 | (523) | 2.6% |
| Miscellaneous | 40,414 | 40.414 | 0 | 0% |
| Total | 103,090 | 103,613 | (523) | 0.5% |

| Table 2: Capital | | | | | |
|--|-------------------------------------|--------------------------------------|---------------------------------------|----------------------------|-------------------------|
| Division | Revised Annual Budget £000 | Projected Outturn Core £000 | Total Projected Outturn £000 | Budget Variance £000 | Budget Variance % |
| Finance, Resources and Customer Services | 9,425 | 9,425 | 9,425 | 0 | 0% |

2. Recommendations

Members are requested to:

- 2.1. Note the projected Revenue outturn position detailed in Table 1 above;
- 2.2. Note the projected Capital outturn position detailed in Table 2 above; and
- 2.3. Note the budget adjustments detailed at sections 4 and 6.

3. Revenue

- 3.1. The Revenue Budget Monitoring report at Appendix 1 identifies a projected annual overspend of £0.523m (0.5% of total budget) for all services reporting to this Policy Board. Detailed division service reports can be found at the end of this report, along with an explanation of any significant projected variances.
- 3.2. The projected outturn is based on information currently available, and assumptions made by service budget holders. Any changes to these projections will be detailed in future reports to this Board.
- 3.3. The main reasons for the projected outturn position are indicated below the tables showing both the subjective analysis (what the budget is spent on) and the objective analysis (which division is spending the budget).

4. Revenue Budget Adjustments

- 4.1. Members are requested to note from Appendix 1 that budget adjustments totalling £3.450m have been processed since the Budget was approved on 3 March 2022, with significant movements as follows:
 - **± £4.882m Fairer Renfrewshire Programme** funded from a one-off use of reserves and one-off settlement funding from the Scottish Government, as reported to this Policy Board on 15 June 2022
 - +£0.300m additional top-up funding for Discretionary Housing Payments (DHP) transferred into Finance and Resources;
 - +£0.500m additional top-up funding for the Scottish Welfare Fund transferred into Finance and Resources;

- +£0.270m transferred into Miscellaneous Services to tackle financial insecurity and hardship;
- +£3.812m transferred into Miscellaneous Services to deliver the Fairer Renfrewshire Programme.
- £0.646m transferred from Miscellaneous Services to the Chief Executives Service to support delivery of the Future Paisley programme.
- **-£0.667m** transferred from Environment and Infrastructure relating to a reallocation of budget that was allocated to the service in error. A correction virement was action to allocate to the appropriate service.

5. Capital

- 5.1. The Capital Investment Programme 2022/23 to 2026/27 was approved by the Council on 3 March 2022. For Finance, Resources and Customer Services the approved capital spend for 2022/23 is £9.425m (9.107m approved Capital Plan).
- 5.2. The budget movement primarily results from reprofiling in the approved capital programme for Finance, Resources and Customer Services for the year and funding approved by Council for Artificial Pitch Upgrades. Further detail can be found at Appendix 2.

6. Capital Budget Adjustments

- 6.1. Since the last report, budget changes totalling £0.318m have arisen, which reflect the following:
 - Budget brought forward from 2021/22 to 2022/23 (£1.824m):
 - o ICT Infrastructure and Renewal (£0.744m);
 - Digital Infrastructure Provision (£0.390m);
 - Community Empowerment Fund (£0.309m);
 - Villages Improvement Fund (£0.150m)
 - o Co2 Monitors (£0.233m).
 - Budget carried into 2021/22 from 2022/23 (£0.807m):
 - Lifecycle Capital Maintenance Fund (£0.569m);
 - o Greenspaces and Parks (£0.237m).
 - Budget increases in 2022/23 (£0.800m):
 - Artificial Pitch Upgrades (£0.050m) as approved by Council on 3 March 2022.

- Net Budget transfers in 2022/23 (£1.500m):
 - Transfer Out Strategic Asset Management Fund (£1.800m) as per Council Motion on 3 March 2022;
 - Transfer Out Lifecycle Capital Maintenance Fund (£0.250m) to contribute to fabric works at Bishopton Primary School Refurbishment;
 - Transfer In Artificial Pitch Upgrades (£0.400m) as per Council Motion on 3 March 2022;
 - Transfer In Retail Improvement Fund (£0.150m) as per Council Motion on 3 March 2022.

Implications of this report

1. Financial – The projected budget outturn position for Finance, Resources and Customer Services' Revenue budget is an overspend of £0.523m. Income and expenditure will continue to be monitored closely for the rest of the financial year and, as far as possible, steps will be taken to mitigate any overspend.

The projected outturn position for Finance, Resources and Customer Services' Capital budget is break-even. The Capital programme will continue to be monitored closely for the rest of the financial year and, where necessary, steps will be taken to mitigate any overspend.

Any changes to current projections in either Revenue or Capital budgets will be reported to the board as early as possible, along with an explanation for the movement.

- **2. HR and Organisational Development -** None directly arising from this report.
- **3. Community/Council Planning -** None directly arising from this report.
- **4. Legal** None directly arising from this report.
- **5. Property/Assets** The Capital expenditure in this board will result in lifecycle maintenance improvements to existing properties and replacement of ICT assets and infrastructure.
- **6. Information Technology -** None directly arising from this report.
- 7. Equality and Human Rights The recommendations contained within this report have been assessed in relation to their impact on equalities and human rights.

No negative impacts on equality groups or potential for infringement of individuals' human rights have been identified arising from the recommendations contained in the report because for example it is for noting only. If required following implementation, the actual impact of the recommendations and the mitigating actions will be reviewed and monitored, and the results of the assessment will be published on the Council's website.

- **8. Health and Safety -** None directly arising from this report.
- **9. Procurement -** None directly arising from this report.
- **10. Risk** The potential risk that the Council will overspend its approved budgets for the year will be managed at a Council-wide level by the Chief Executive and Directors.
- **11. Privacy Impact** None directly arising from this report.
- 12. Cosla Policy Position N/a.
- **13. Climate Risk** None directly arising from this report.

List of Background Papers

Revenue Budget and Council Tax 2021/22. Council, 3 March 2022.

The Capital Investment Programme 2022/23 to 2026/27, Council 3 March 2022

Authors: Valerie Howie / Kevin Festorazzi / Geoff Borland

POLICY BOARD: FINANCE, RESOURCES & CUSTOMER SERVICES

| Objective Summary | Approved Annual Budget | Budget Adjustments | Revised Annual Budget P3 | Projected Outturn | Total Projected Outturn | Budget \ (Adverse) or | |
|--------------------------------|------------------------------|-----------------------|--------------------------------|----------------------|-------------------------------|--------------------------|--------|
| | £000 | £000 | £000 | £000 | £000 | £000 | % |
| Finance and Resources | 39,708 | 2,986 | 42,694 | 42,694 | 42,694 | 0 | 0.0% |
| Environment and Infrastructure | 20,649 | (667) | 19,982 | 20,505 | 20,505 | (523) | (2.6%) |
| Miscellaneous | 39,283 | 1,131 | 40,414 | 40,414 | 40,414 | 0 | 0.0% |
| NET EXPENDITURE | 99,640 | 3,450 | 103,090 | 103,613 | 103,613 | (523) | (0.5%) |

| | Approved | Budget | Revised | Projected | Total | Budget V | /ariance |
|------------------------------------|----------|-------------|-----------|-----------|-----------|--------------|------------|
| Subjective Summary | Annual | Adjustments | Annual | Outturn | Projected | (Adverse) or | Favourable |
| Subjective Summary | Budget | | Budget P3 | | Outturn | | |
| | | | | | | | |
| | £000 | £000 | £000 | £000 | £000 | £000 | % |
| Employees | 98,125 | (512) | 97,613 | 97,646 | 97,646 | (33) | 0.0% |
| Premises Related | 8,658 | 51 | 8,709 | 8,752 | 8,752 | (43) | (0.5%) |
| Transport Related | 2,021 | (339) | 1,682 | 1,661 | 1,661 | 21 | 1.2% |
| Supplies and Services | 20,675 | 1,378 | 22,053 | 22,274 | 22,274 | (221) | (1.0%) |
| Third Party Payments | 2,078 | 0 | 2,078 | 2,054 | 2,054 | 24 | 1.2% |
| Transfer Payments | 53,322 | 4,632 | 57,954 | 57,954 | 57,954 | 0 | 0.0% |
| Support Services | 2,722 | 18 | 2,740 | 2,726 | 2,726 | 14 | 0.5% |
| Depreciation and Impairment Losses | 7,162 | 0 | 7,162 | 7,162 | 7,162 | 0 | 0.0% |
| GROSS EXPENDITURE | 194,763 | 5,228 | 199,991 | 200,229 | 200,229 | (238) | (0.1%) |
| Income | (95,123) | (1,778) | (96,901) | (96,616) | (96,616) | (285) | (0.3%) |
| NET EXPENDITURE | 99,640 | 3,450 | 103,090 | 103,613 | 103,613 | (523) | (0.5%) |

POLICY BOARD: FINANCE, RESOURCES & CUSTOMER SERVICES

| Objective Summary | Approved Annual Budget | Budget Adjustments | Revised Annual Budget P3 | Projected Outturn | Total Projected Outturn | Budget \ (Adverse) or | /ariance · Favourable |
|---|------------------------------|-----------------------|--------------------------------|----------------------|-------------------------------|--------------------------|--------------------------|
| | £000 | £000 | £000 | £000 | £000 | £000 | % |
| Finance and Resources Directorate | (357) | 0 | (357) | (381) | (381) | 24 | 6.7% |
| Audit Services | 598 | 0 | 598 | 593 | 593 | 5 | 0.8% |
| Corporate Governance | 3,188 | 0 | 3,188 | 3,143 | 3,143 | 45 | 1.4% |
| Digital, Transformation & Customer Services | 21,155 | 2 | 21,157 | 21,294 | 21,294 | (137) | (0.6%) |
| Finance and Business Services | 9,286 | 1,953 | 11,239 | 11,171 | 11,171 | 68 | 0.6% |
| Housing Benefits | 3,753 | 290 | 4,043 | 4,043 | 4,043 | 0 | 0.0% |
| People & Organisational Development | 1,715 | 741 | 2,456 | 2,516 | 2,516 | (60) | (2.4%) |
| Property Services | (448) | 0 | (448) | (448) | (448) | 0 | 0.0% |
| Social care (non-delegated) | 818 | 0 | 818 | 763 | 763 | 55 | 6.7% |
| NET EXPENDITURE | 39,708 | 2,986 | 42,694 | 42,694 | 42,694 | 0 | 0.0% |

| Objective Heading | Key Reasons for Significant Projected Variances |
|---|---|
| Finance and Resources Directorate | No significant projected year end variances to report. |
| Audit Services | No significant projected year end variances to report. |
| Corporate Governance | No significant projected year end variances to report. |
| Digital, Transformation & Customer Services | The projected overspend reflects the one-off costs of migration for the Council's telephony system over the course of the current financial year. |
| Finance and Business Services | No significant projected year end variances to report. |
| Housing Benefits | No significant projected year end variances to report. |
| People & Organisational Development | No significant projected year end variances to report. |
| Property Services | No significant projected year end variances to report. |
| Social care (non-delegated) | No significant projected year end variances to report. |

POLICY BOARD: FINANCE, RESOURCES & CUSTOMER SERVICES - FINANCE & RESOURCES

| Subjective Summary | Approved Annual | Budget Adjustments | Revised Annual | Projected Outturn | Total Projected | Budget \((Adverse)\) or | Variance Favourable |
|------------------------------------|--------------------|-----------------------|-------------------|----------------------|--------------------|-------------------------|------------------------|
| | Budget | | Budget P3 | | Outturn | | |
| | £000 | £000 | £000 | £000 | £000 | £000 | % |
| Employees | 33,600 | 707 | 34,307 | 34,286 | 34,286 | 21 | 0.1% |
| Premises Related | 2,728 | 0 | 2,728 | 2,728 | 2,728 | 0 | 0.0% |
| Transport Related | 76 | 0 | 76 | 55 | 55 | 21 | 27.6% |
| Supplies and Services | 9,078 | 447 | 9,525 | 9,651 | 9,651 | (126) | (1.3%) |
| Third Party Payments | 1,745 | 0 | 1,745 | 1,721 | 1,721 | 24 | 1.4% |
| Transfer Payments | 53,516 | 1,641 | 55,157 | 55,157 | 55,157 | 0 | 0.0% |
| Support Services | 530 | 164 | 694 | 642 | 642 | 52 | 7.5% |
| Depreciation and Impairment Losses | 0 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| GROSS EXPENDITURE | 101,273 | 2,959 | 104,232 | 104,240 | 104,240 | (8) | 35.3% |
| Income | (61,565) | 27 | (61,538) | (61,546) | (61,546) | 8 | 0.0% |
| NET EXPENDITURE | 39,708 | 2,986 | 42,694 | 42,694 | 42,694 | 0 | 0.0% |

POLICY BOARD: FINANCE, RESOURCES & CUSTOMER SERVICES - ENVIRONMENT AND INFRASTRUCTURE

| Objective Summary | Approved Annual Budget | Budget Adjustments | Revised Annual Budget P3 | Projected Outturn | Total Projected Outturn | Budget \ (Adverse) or | |
|-------------------------------------|------------------------------|-----------------------|--------------------------------|----------------------|-------------------------------|-----------------------|---------|
| | £000 | £000 | £000 | £000 | £000 | £000 | % |
| Building Services | (272) | (16) | (288) | (288) | (288) | 0 | 0.0% |
| Street Lighting Maintenance Work | 376 | 0 | 376 | 537 | 537 | (161) | (42.8%) |
| Public Building Repairs | 3,725 | 38 | 3,763 | 3,763 | 3,763 | 0 | 0.0% |
| Soft Facilities Management Services | 16,820 | (689) | 16,131 | 16,493 | 16,493 | (362) | (2.2%) |
| NET EXPENDITURE | 20,649 | (667) | 19,982 | 20,505 | 20,505 | (523) | (2.6%) |

| Objective Heading | Key Reasons for Significant Projected Variances |
|-------------------------------------|---|
| Building Services | The service is currently forecast to break even this year; however, it is recognised that costs are under considerable pressure from supply price increases. The position will continue to be closely monitored, with updates provided in future reports. |
| Soft Facilities Management Services | There is an anticipated under-recovery of catering income, which is offset by significant vacancies across the service, and this will continue to be closely monitored throughout the financial year. |
| Street Lighting Maintenance Work | An overspend is projected largely on repairs and maintenance of street lighting columns, due to increased costs of materials; this will be closely monitored during the remainder of the financial year. |

POLICY BOARD: FINANCE, RESOURCES & CUSTOMER SERVICES - ENVIRONMENT AND INFRASTRUCTURE

| Subjective Summary | Approved Annual Budget | Budget Adjustments | Revised Annual Budget P3 | Projected Outturn | Total Projected Outturn | Budget \ (Adverse) or | |
|------------------------------------|------------------------------|-----------------------|--------------------------------|----------------------|-------------------------------|--------------------------|--------|
| | £000 | £000 | £000 | £000 | £000 | £000 | % |
| Employees | 26,066 | 411 | 26,477 | 26,532 | 26,532 | (55) | (0.2%) |
| Premises Related | 3,089 | 52 | 3,141 | 3,183 | 3,183 | (42) | (1.3%) |
| Transport Related | 1,933 | (339) | 1,594 | 1,594 | 1,594 | 0 | 0.0% |
| Supplies and Services | 9,161 | 959 | 10,120 | 10,214 | 10,214 | (94) | (0.9%) |
| Third Party Payments | 0 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| Transfer Payments | 4 | 39 | 43 | 43 | 43 | 0 | 0.0% |
| Support Services | 1,064 | 18 | 1,082 | 1,119 | 1,119 | (37) | (3.4%) |
| Depreciation and Impairment Losses | 0 | 0 | 0 | | 0 | 0 | 0.0% |
| GROSS EXPENDITURE | 41,317 | 1,140 | 42,457 | 42,685 | 42,685 | (228) | (0.5%) |
| Income | (20,668) | (1,807) | (22,475) | (22,180) | (22,180) | (295) | (1.3%) |
| NET EXPENDITURE | 20,649 | (667) | 19,982 | 20,505 | 20,505 | (523) | (2.6%) |

POLICY BOARD: FINANCE, RESOURCES & CUSTOMER SERVICES - MISCELLANEOUS

| Subjective Summary | Approved Annual Budget | Budget Adjustments | Revised Annual Budget P3 | Projected Outturn | Total Projected Outturn | _ | /ariance · Favourable |
|------------------------------------|------------------------------|-----------------------|--------------------------------|----------------------|-------------------------------|------|--------------------------|
| | £000 | £000 | £000 | £000 | £000 | £000 | % |
| Employees | 38,459 | (1,631) | 36,828 | 36,828 | 36,828 | 0 | 0.0% |
| Premises Related | 2,841 | 0 | 2,841 | 2,841 | 2,841 | 0 | 0.0% |
| Transport Related | 12 | 0 | 12 | 12 | 12 | 0 | 0.0% |
| Supplies and Services | 2,436 | (27) | 2,409 | 2,409 | 2,409 | 0 | 0.0% |
| Third Party Payments | 333 | 0 | 333 | 333 | 333 | 0 | 0.0% |
| Transfer Payments | (198) | 2,952 | 2,754 | 2,754 | 2,754 | 0 | 0.0% |
| Support Services | 1,128 | (163) | 965 | 965 | 965 | 0 | 0.0% |
| Depreciation and Impairment Losses | 7,162 | 0 | 7,162 | 7,162 | 7,162 | 0 | 0.0% |
| GROSS EXPENDITURE | 52,173 | 1,131 | 53,304 | 53,304 | 53,304 | 0 | 0.0% |
| Income | (12,890) | 0 | (12,890) | (12,890) | (12,890) | 0 | 0.0% |
| NET EXPENDITURE | 39,283 | 1,131 | 40,414 | 40,414 | 40,414 | 0 | 0.0% |

| Subjective Heading | Key Reasons for Significant Projected Variances |
|--------------------|--|
| | Budget transfers include the permanent allocation of the full-year impact of the 2021/22 pay award for |
| Budget Adjustments | Teachers to Children's Services, as well as establishment of the Council Motion budget for the Fairer |
| | Renfrewshire Programme. |

RENFREWSHIRE COUNCIL

CAPITAL INVESTMENT STRATEGY - NON-HOUSING SERVICES

1st April to 24th June 2022

POLICY BOARD: FINANCE, RESOURCES & CUSTOMER SERVICES

| | | Current Year 2022-23 | | | | | | Full Programme - All years | | | |
|---|----------------|----------------------|-------------|---------|-----------|------------------------------|----|----------------------------|--------------|----------------|-----------------|
| | Prior Years | Approved | Budget | Revised | Projected | | | | | | |
| | Expenditure | Budget | Adjustments | Budget | Outturn | Budget Variance (Adverse) or | | Total Approved | Projected | Budget Variand | ce (Adverse) or |
| | to 31/03/2022* | 2022-23 | in 2022-23 | 2022-23 | 2022-23 | Favourable | | Budget | Outurn | Favourable | |
| Project Title | | | | | | | | to 31-Mar-27 | to 31-Mar-27 | | |
| | £000 | £000 | £000 | £000 | £000 | | | £000 | £000 | | |
| | | | | | | | | | | | |
| CORPORATE PROJECTS | | | | | | | | | | | |
| ICT Infrastructure Maintenance & Renewal Programme | 0 | 1,585 | 742 | 2,327 | 2,327 | 0 | 0% | 3,927 | 3,927 | 0 | 0% |
| Strategic Asset Management Fund | 0 | 1,800 | (1,800) | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% |
| Energy Efficiency Programme | 0 | 102 | 0 | 102 | 102 | 0 | 0% | 102 | 102 | 0 | 0% |
| Lifecycle Capital Maintenance (LCM) Fund | 0 | 5,090 | (819) | 4,271 | 4,271 | 0 | 0% | 11,577 | 11,577 | 0 | 0% |
| Artificial Pitch Upgrades | 0 | 0 | 1,200 | 1,200 | 1,200 | 0 | 0% | 1,200 | 1,200 | 0 | 0% |
| Digital Infrastructure Provision | 1,546 | 0 | 390 | 390 | 390 | 0 | 0% | 1,936 | 1,936 | 0 | 0% |
| Commnunity Empowerment Fund | 0 | 293 | 309 | 602 | 602 | 0 | 0% | 602 | 602 | 0 | 0% |
| Greenspaces and Parks | 946 | 237 | (237) | 0 | 0 | 0 | 0% | 946 | 946 | 0 | 0% |
| Villages Improvement Fund | 0 | 0 | 150 | 150 | 150 | 0 | 0% | 150 | 150 | 0 | 0% |
| Retail Improvement Fund | 0 | 0 | 150 | 150 | 150 | 0 | 0% | 150 | 150 | 0 | 0% |
| CO2 Monitors | 0 | 0 | 233 | 233 | 233 | 0 | 0% | 233 | 233 | 0 | 0% |
| TOTAL FINANCE, RESOURCES & CUSTOMER SERVICES BOARD | 2,492 | 9,107 | 318 | 9,425 | 9,425 | 0 | 0% | 20,823 | 20,823 | 0 | 0% |

^{*}Rolling programmes have a prior year year expenditure of £0 as the expenditure is not directly linked from one year to the next as a singular project.