

To: Education and Children's Services Policy Board

On: 23 August 2018

Report by: Director of Children's Services

Heading: Renfrewshire Attainment Challenge 2018-19 Strategy

1. Summary

1.1 This board report provides an overview of the Renfrewshire Attainment Challenge 2018-19 Strategy. The information presented in section 4 of this report has been summarised from the Renfrewshire Attainment Challenge 2018-19 Strategy (appendix 1) which was submitted to Scottish Government in March 2018.

2. **Recommendations**

2.1 The education and children's services policy board is asked to approve the Renfrewshire Attainment Challenge 2018-19 strategy.

3. Background

- 3.1 There are nine Scottish Attainment Challenge authorities including Renfrewshire. There are three aims of the Attainment Challenge. These are to; improve learning and teaching, improve health and wellbeing and reduce the poverty-related attainment gap. Core to the Renfrewshire Attainment Challenge strategy are these three aims.
- 3.2 As part of the grant requirements, the council is required to submit an annual strategy with associated funding requirements to Scottish Government for approval.

3.3 The strategy builds on the Year 3 plan (2017-18) and consists of four main Attainment Challenge work-streams; learning and teaching, data analysis, families and communities and leadership. The strategy has been developed through consultation with a range of key stakeholders and through drawing upon the growing positive evidence base that is being collated nationally and locally.

4. **Progress**

- 4.1 The strategy remains relatively consistent to the 2017-18 plan. However, there have been some changes made in relation to numeracy and health and wellbeing.
- 4.2 Based on discussion and direction from the Scottish Government, the plan for numeracy has been further developed and resource amounts have increased. This will allow us to increase the pace and scope of developments in numeracy across Renfrewshire.
- 4.3 Through direct consultation with stakeholders and due to the findings of the Renfrewshire Youth Assembly, there was a clear need to develop a focused plan on Health and Wellbeing. As such, a plan has been included in the 2018-19 bid to respond to this need.

Implications of the Report

- 1. **Financial** implications are outlined in the Renfrewshire Attainment Challenge 2018-19 Strategy (appendix 1).
- 2. **HR & Organisational Development** implications are outlined in the Renfrewshire Attainment Challenge 2018-19 Strategy (see appendix 1)
- 3. **Community Planning** implications are outlined in the Renfrewshire Attainment Challenge 2018-19 Strategy (appendix 1)
- 4. Legal none.
- 5. **Property/Assets** none.
- 6. **Information Technology** none.

- 7. **Equality & Human Rights** The Recommendations contained within this report have been assessed in relation to their impact on equalities and human rights. No negative impacts on equality groups or potential for infringement of individuals' human rights have been identified arising from the recommendations contained in the report because it is for noting only. If required following implementation, the actual impact of the recommendations and the mitigating actions will be reviewed and monitored, and the results of the assessment will be published on the Council's website.
- 8. Health & Safety none.
- 9. **Procurement** none.
- 10. **Risk** –The Attainment Challenge is on the Children's Services Risk Register and the Council Strategic Risk Register. There is also a Governance Board which manages risks.
- 11. **Privacy Impact** none.
- 12. **Cosla Policy Position** not applicable.

List of Background Papers

- (a) Background Paper 1 none
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Renfrewshire Attainment Challenge 2018-19

Workstream	Costings
Project Delivery	£553,000.00
Learning and Teaching	£2,467.000.00
Families and Communities	£1,126.000.00
Leadership	£336,000.00
Existing Challenge Schools Difference from original funding to PEF funding to allow existing plans to continue (no detriment model)	£76,000.00
Total	£4,558.000.00

Staffing and Non-staff Costing Breakdown

Non-Staff	Primary and Secondary Costs are	Staffing		imary/ condary	Notes	
Intervention/resource	merged		FTE	COST		
1. Project Delivery	0k	Teachers	41.1	£1528k		
2. Learning and Teaching	£748k	Principal Teacher	2	£120k		
3. Families and Communities	£336k	Ed / Devt Officers	7	£403k		
4. Leadership	£336k	Ed Psychologists	2.5	£145k		
		Data Analysis Officers	2	£83k		
		Project Manager	1	£54k		
Existing Challenge Schools	£76k	Family Learning Coord	1	£42k		
Existing Challenge Schools	£/OK	Family/home link worker	13	£368k		
		Early years professionals	6	£174k		
		Research / Support Officers	4	£108k		
		PT Management Costs	0	0		Total for 2018/19
		Sessional Staff	13	£40k		
Non-Staff Total 2018/19	£1,496k	Staff Total 2018/19	92.6	£3,062k		£4,558k

Overview of Projects

Project Title	Continuation	Addition to Continuation	New Programme
1. Project Delivery			
1.1. Supporting Functions	✓		
1.2. Data Analysis	✓		
2. Learning and Teaching			
2.1. Literacy	✓		
2.2. Numeracy		\checkmark	
2.3. Assessment	✓		
2.4. Curriculum and Transitions		\checkmark	
2.5. Health and Wellbeing			✓
3. Families and Communities			
3.1. Renfrewshire Nurturing Relationships Approach	✓		
3.2. Supporting Children and Families	✓		
3.3. Family Engagement in Learning	\checkmark		
4. Leadership			
4.1. Staff	✓		
4.2. Pupils			
Total	8	2	1

Proposed Improvement Plan 18-19 Attainment Challenge

					Leadership	
4 4	Brainet Delivery Supporting	is at Dalisson a Quan antin a Franction a		Learning and Teaching		
1.1	Project Delivery: Supporting F	unctions		Families and Communities		
				Programme Costs	х	
	tinuing Intervention from /18 Plans? Y/N	Y				
2018	/19 Proposed Funding	£187k				
2018	/19 Breakdown of Resource:	Project Manager	£54k			
	se provide a breakdown of what	Quality Assurance Lead Officer	£81k			
	unding will be used for including	Research Assistant	£27k			
detai	Is of teachers/others staff.	Support Officer	£25k			

		Leadership	Х
4.0	Project Delivery Dete Archei	Learning and Teaching	Х
1.2 Project Delivery: Data Ana	Project Delivery: Data Analysi	Families and Commun	
		Programme Costs	
	inuing Intervention from /18 Plans? Y/N	Υ	
2018	/19 Proposed Funding	£ 366k	
2018	/19 Breakdown of Resource:	Management Information Officer	£49k
Pleas	se provide a breakdown of what	Information Systems Officer	£34k
this f	unding will be used for including	11 x difference from teacher to PT Point 2	£90k
dotai	s of teachers/others staff	4.1 backfill FTE teachers to support management & leadership of PTs	£193k

			Leadership	
2.1	Learning & Teaching: Literac	N .	Learning and Teaching	Х
2.1		, y	Families and Communities	
			Programme Costs	
	nuing Intervention from 18 Plans? Y/N	Υ		
2018/	19 Proposed Funding	£960k		
Please this fu	19 Breakdown of Resource: e provide a breakdown of what nding will be used for including s of teachers/others staff.	Literacy Projects with University of Strathclyde 12fte Literacy and Numeracy teachers Libraries Attainment Team Literacy Development Officer Resources	: £180k £564k £130k £66k £20k	
	for 2018/19 please give details orkstream from 2017/18	s of the plans you have in place to deliver this	workstream or provide details	of changes
Contin	uation of plan. However, we	will scale down the support required from the	University of Strathclyde and for	ocus on the

sustainability of the literacy approach within the authority.

			Leadership	
2.2	Learning & Teaching: Numera		Learning and Teaching	Х
2.2			Families and Communities	
			Programme Costs	
	inuing Intervention from /18 Plans? Y/N	Y		
2018	/19 Proposed Funding	£406k		
2018	/19 Breakdown of Resource:	Numeracy Development Officer	£58k	
	se provide a breakdown of what	Supporting Making Maths Count	£20k	
	unding will be used for including	Numeracy Professional Development (SEAL)	£70k	
detai	Is of teachers/others staff.	Resources	£20k	
		Practitioner Enquiry	£30k	
		Modelling and Coaching Officers	£208k	
		s of the plans you have in place to deliver this	s workstream or provide deta	ils of
chan	ges to a workstream from 2017	//18		
Conti	inuing to have a strategic lead	at review meeting, with Government, we have in Numeracy & Mathematics will allow further al coordinator for professional development oppo	development of the curriculun	n across the

continue to represent Renfrewshire in the West Partnership Numeracy collaborative. The work in 2018/2019 will build on the developments initiated and implemented in 2017/2018. In developing our Numeracy Strategy, we have adapted and adopted a common approach with Literacy in using the 3 Domain Model, established by the University of Strathclyde. This model will ensure there is a consistent approach in supporting children and young people in learning via a holistic approach. This includes consideration of the children's cognitive skills and knowledge about Numeracy and

Mathematics, their cultural capital and funds of knowledge and their identity as a mathematician. This approach supports the recommendations of the 'Making Maths Count' final report through embedding the messages and recommendations in practice.

This approach has been significant in forming Renfrewshire's Numeracy Strategy.

Moving forward, we plan to further increase the level of targeted support to schools, in line with our poverty related analysis of schools. We will do this by utilising Modelling and Coaching Officers to facilitate bespoke, targeted support that reflects the needs of the school whilst promoting and embedding best practice in line with the Renfrewshire Numeracy and Mathematics Strategy. Central to all initiatives is upskilling staff and deepening teacher subject knowledge and pedagogical understanding. As part of this development, there will be a commitment to developing Practitioner Enquiry. There will be a focus on empowering and encouraging teachers to challenge and transform education. Support will be given to help them monitor and develop their own practice, investigate new strategies and initiatives and increase their knowledge of teaching and learning. Consequently, this will enable them to make better professional and autonomous judgements, enhance their self-esteem and professional identity.

In our continued pursuit to build capacity, collaboration and alignment within and across workstreams, we will utilise the position of transition teachers (already in place) to develop and embed cross sector numeracy growth mind-set activities. The team will also develop a tracking/ target setting tool to be used by transition teachers in the first instance, which links to both the literacy and numeracy workstreams and the 3 Domain Model.

Outcomes:

- Improve teacher confidence in delivering Numeracy and Mathematics.
- Increase pace of work and challenge to include depth and understanding for pupils.
- Promote positive attitudes to and build a growth mind-set toward Numeracy and Mathematics learning.
- Increase teacher confidence in identifying rationale underpinning specific approaches to teaching Numeracy and Mathematics.
- Develop teacher knowledge and understanding of Mathematics.

Measures:

- Teacher Judgement Survey Data.
- Scottish National Standardised Assessment Data.
- National Qualification Data.
- Quantitative and qualitative analysis of baselines, surveys and professional dialogue.

As a result of this work, in the longer term we would want to see increased attainment in numeracy, mathematics and other STEM subjects.

2.3	Learning & Teaching: Assess	ssessment		Leadership Learning and Teaching Families and Communities	Х
				Programme Costs	
	inuing Intervention from /18 Plans? Y/N	Y			
2018	/19 Proposed Funding	£65k			
Pleas this fu	/19 Breakdown of Resource: se provide a breakdown of what unding will be used for including ls of teachers/others staff.	Development Officer Resources	£58k £7k		
	w for 2018/19 please give detail ges to a workstream from 2017	s of the plans you have in place to /18	o deliver thi	s workstream or provide deta	ils of
	inuation of current plan however r ssment models.	esources are required in order to de	liver primary	and secondary moderation and	1

		Leadership	Leadership	
• •			Learning and Teaching	Х
2.4 Learning & Teaching: Curric		ium and Transitions	Families and Communities	
			Programme Costs	
	inuing Intervention from /18 Plans? Y/N	Y		
2018	/19 Proposed Funding	£833k		
2018	/19 Breakdown of Resource:	Curriculum & Transition Development Off	ficer £60k	
Please provide a breakdown of what this funding will be used for including		10fte Transition Teachers	£473k	
		Curriculum Pedagogy in Primary 1 £33k		
detail	ls of teachers/others staff.	Transitions from Early Years to Primary C	Dne Pilot £267k	
chan The T Thrive	ges to a workstream from 2017	lary project will continue as per the Year 3 schools, this project will end in August and	bid. However, given that Barnardo's	Five to
Tran	sition from Early Years to Prima	ary One Pilot		
	disadvantaged backgrounds. We	nursery to primary school can be challeng recognise that specific focus is needed to		

Across our early years centres and primary schools, there is good pastoral support for our children regarding transition. However, there is a need to develop and improve collaborative planning across the early level to ensure seamless curricular transition from nursery into primary one. We intend to facilitate an early year's programme in four of our early year's centres and associated primary schools, from quartile 1, that will focus on developing a consistent approach to early level curriculum planning and transition. As part of this pilot, practitioners will have access to the P.1 Pedagogy professional development which is an existing Attainment Challenge programme.

In phase 1, six early years practitioners will work with primary 1 teachers to:

- Improve the learning environments to suit needs and interests of children.
- Focus on the transfer of curricular information between nursery and primary one.
- Enhance moderation to share understanding and awareness of benchmarks in literacy and numeracy.
- Develop a tailored curriculum to meet the needs of individual groups of children at early point of transitions.
- Provide opportunities for Early Years practitioners and primary one teacher's to jointly plan for small groups and individual children.

The programme will complement existing Attainment Challenge work, in particular, the Primary 1 Pedagogy programme which focuses on enhancing primary one learning environments and improving pedagogical approaches to learning and teaching. It will also complement Five to Thrive, now embedded in engaged schools, and focuses on the theoretical concepts of transitions and parental engagement at this key stage. This pilot programme will provide high quality professional learning opportunities for early year's practitioners and primary 1 teacher's and enhance the understanding of early level outcomes.

Outcomes:

- Improved early level curricular transition for children.
- Improved curriculum planning between nursery and primary.
- Improved information sharing between nursery and primary so there is a continuum in learning and development across the early level.

Measures:

• Pre / Post staff surveys measuring implementation of training in practice.

- Attainment data.
- Individual children profiles.
- Teacher and Early Years staff judgement data.
- Practitioner focus groups focusing on information sharing, curriculum planning, benefits / challenges of approach.

If new for 2018/19 please give details of the plans you have in place to deliver this workstream or provide details of changes to a workstream from 2017/18

Based on SIMD information, a number of potential early year's centres and primary schools have been identified to take part in the pilot. Planning has taken place centrally to scope how this pilot will be implemented.

		Leadership		
2.0		Learning and Teach	ning	Х
2.6	Learning & Teaching: Health a	and wellbeing Families and Comn	nunities	
		Programme Costs		
	tinuing Intervention from //18 Plans? Y/N	Ν		
2018	8/19 Proposed Funding	£203k		
2018	/19 Breakdown of Resource:	Development Officer costing	£58k	
	se provide a breakdown of what	Supporting professional development	£10k	
	unding will be used for including	Place2Be (6 primaries)*	£125k (A	Aug-Mar)
	ils of teachers/others staff.	Place2Be Training (1 cohort = 8 schools)	£10k	c ,
		Each cohort consists of 2 senior leaders from 8 schools (16 participants)		
		*to be confirmed pending discussion with Place2Be		
	w for 2018/19 please provide in (stream in 2018/19 and how that	formation on the rationale for this new workstream, the proposed	impact of	this

The Scottish Government recognises that good health and wellbeing is essential for successful learning and happy lives for children and young people. Findings from the 'Health and Wellbeing: the responsibility of all 3-18' (Sep 2013) curriculum impact report emphasises that *"the provision of greater resources, support and professional learning opportunities for staff is needed to address key areas of mental, emotional and social wellbeing."*

Children and young people are less likely to suffer from serious mental health difficulties in later life if they receive support at an early age. Growing evidence indicates that promoting positive mental health also improves a range of positive school outcomes, including attitudes to learning, better attendance and lower exclusion rates.

Place2Be provides emotional and therapeutic services based in primary and secondary schools, building children's resilience through talking, creative work and play. Place2Be provides children's mental health services to help them to cope with wide-ranging and often complex social issues including bullying, bereavement, domestic violence, family breakdown, neglect and trauma. The services include work with pupils, staff and parents in the form of intensive 1-1 therapeutic counselling, drop-in sessions, group work and class sessions. Impact based data supports that 82% of children with severe difficulties show improvements in wellbeing after Place2Be Counselling, 79% show an improvement in friendships and for 62% their difficulties have less impact on learning. Place2Be has been piloted successfully in schools in other Challenge Authorities including Glasgow and North Ayrshire who have also reported similar positive impact.

The authority recently carried out a health and wellbeing audit across all primary schools. The findings of this audit suggest that health and wellbeing is a priority for the majority of schools and in particular mental health and substance use education in the curriculum. The recent Youth Assembly also highlighted to the authority that mental health should be a maintained priority. These findings have been further supported through the Dartington Study and engagement with partners in Health and Police Scotland.

As a result, there is a need to support schools with the development of health and wellbeing programmes focusing on the upskilling of staff in mental and emotional wellbeing and with the development of curriculum progression planners aligned to CfE benchmarks. These will ensure that there is clear progression in learning and teaching through a CfE level from Early to Third level. There will be a focus on developing the emotional literacy of our children and young people and ensuring staff are well equipped to support those with mental and emotional needs.

Key tasks for the Development Officer include:

- Scope and map existing mental health training experiences of teachers and support staff across establishments. This would involve scoping who has been trained, what partners were involved and highlighting the gaps.
- Develop a training plan which would address the gaps in relation to training. This would involve organising and commissioning trainers, developing a training programme, engaging appropriate partners and evaluating the impact of the training.
- Develop Progression Planners to show health and wellbeing progression aligned to the benchmarks from Early to Third Level.
- Coordinate the introduction of Place2Be Counselling service into 6 of our most deprived primary schools and 2 secondary schools.

- Coordinate the accelerated roll-out of PAThs across additional primary schools to support the development of emotional literacy in children.
- Support Health partners to deliver their Relationships and Sexual Health priorities and be the authority lead on LGBTQI strategy group.

Outcomes:

- Better understanding of local health and wellbeing priorities / trends.
- Increase in staff confidence, skill and knowledge in teaching HWB and in particular mental and emotional wellbeing.
- New Progression Planners will support teachers to provide a progressive curriculum for children and young people and enable them to demonstrate progression through CfE levels in all areas of health and wellbeing.
- Place2Be counselling services will provide targeted and universal support to children and young people across the selected schools. Children who have Place2Be's one-to-one counselling will show significant improvement in their emotional wellbeing and peer relationships, with fewer behavioural difficulties. Teachers and parents will report that improvements in these areas have a positive impact on children's classroom learning. A programme of SCEL-endorsed training and consultation will support school leaders to bring about strategic change to create 'mentally healthy' schools.
- PAThs resource, and training through Barnardos, will facilitate the development of self- control, emotional awareness and interpersonal problem-solving skills in children.
- Young people in secondary schools will be signposted to, and access, appropriate supports and services to maintain healthy relationships and sexual health.

Measures:

- Pre and post training evaluations will be conducted via surveys to capture the impact that training has on skill, confidence and knowledge.
- Staff focus groups will be conducted which will focus on how training has impacted on the practice of teachers and their overall understanding of health and wellbeing issues.
- Place2Be Monitoring and Tracking systems. Place2Be termly impact reports. Place2Be pre and post training evaluations.
- Education Managers will visit schools with a specific focus on QI 3.1 'Ensuring wellbeing, inclusion and equality' to have professional dialogue with senior leaders about the impact of interventions. Pupil focus groups.
- Schools and Education Managers will measure the impact on children and young people through learning conversations

and use of assessments such as the wellbeing web and standardised assessments such as GL PASS.

If new for 2018/19 please give details of the plans you have in place to deliver this workstream or provide details of changes to a workstream from 2017/18

This work will build on existing work which has taken place throughout the authority. PAThs is part of the Attainment Challenge strategy and has been implemented in a number of schools throughout the authority and staff have been trained in this approach. The approach will complement our Health and Wellbeing plan and will therefore be coordinated by the Development Officer. Based on funding, we would aim to recruit a Development Officer swiftly to ensure this area of work is effectively coordinated and managed. Initial discussions have taken place with Place2Be to explore their capacity to deliver in Renfrewshire.

			Leadership	
3.1	Families & Communities: Rea	dy to Learn: Renfrewshire Nurturing	Learning and Teaching	
	Relationships Approach	Families and Communities	Х	
		Programme Costs		
	nuing Intervention from 18 Plans? Y/N	Y		
2018/	19 Proposed Funding	£291k		
2018/	19 Breakdown of Resource:	2.5fte Educational Psychologist	£145k	
Pleas	e provide a breakdown of what	2fte Principal Teacher (point 3)	£117k	
	inding will be used for including s of teachers/others staff.	Research Assistant	£29k	

changes to a workstream from 2017/18

Continuation of current plan. Additional 0.5fte Educational Psychologist included as per earlier change request that was agreed.

			Leadership	
3.2	Familias & Communities, Bas	es & Communities: Ready to Learn: Supporting Children & Families	Learning and Teaching	
J.Z	Fammes & Communities. Rea	idy to Learn. Supporting Children & Fainines	Families and Communities	Х
			Programme Costs	
	nuing Intervention from 18 Plans? Y/N	Y		
2018/	19 Proposed Funding	£625k		
	19 Breakdown of Resource: e provide a breakdown of what	9FTE Inclusion Support Assistants Cost of the School Day	£245k £50k	
	inding will be used for including	Families First Programme	£150k	
detail	s of teachers/others staff.	Interpreters Bank Pilot	£10k	
		PAThs resource	<u>£60k</u>	
		Parents in Partnership - change to programme	£110k	
	v for 2018/19 please give details ges to a workstream from 2017	s of the plans you have in place to deliver this /18	workstream or provide details	s of
Parer	nts in Partnership (PIP)			
condu and is conne	ucted this year. This includes a P s aimed at earlier engagement wit acting and aligning projects acros	I will continue as per the original plan. However, Parent's in Transition pilot which will be delivered in th parents. As showcased at the Education Lead s work-streams and encourages the sharing of in Auplication for pupils and families.	in collaboration with Transition T ers Forum, this project is core to	eachers,
The a	im is to increase engagement an	d impact of the core S1 PIP programme allowing	parents to see the importance o	f

engagement and working in partnership with the school to achieve the best outcomes for their children. The pilot clusters have

been identified and selected due to their involvement in the Five to Thrive programme. This would include 14 primary schools creating strong links with associated secondary schools. A new branch of PIP, in partnership with the Adult Learning and Literacies team, will also focus on the development of parent's own skills and knowledge with the aim of establishing parent ambassadors for the PIP programme.

If new for 2018/19 please give details of the plans you have in place to deliver this workstream or provide details of changes to a workstream from 2017/18

Parents in Partnership will continue to deliver a core model in each Secondary school to support parental engagement. Extensive plans, showcased at the Education Leaders Forum, have been devised to implement pilots in primary schools in conjunction with Transition Teachers. Development sessions have also taken place to map this work out and a number of schools have indicated interest in this pilot.

Continuing Intervention from 2017/18 Plans? Y/N Y 2018/19 Proposed Funding £ 210k 2018/19 Breakdown of Resource: Family Learning Coordinator Please provide a breakdown of what this funding will be used for including details of teachers/others staff Family Learning Support workers 2fte (previous sessional budget) £54k Sessional Staff £40k Resources £5k	3.3 Families & Communities: Family Engagement in Learning Families and Communities and Communitie				Leadership	
Families and Communities Families and Communities Programme Costs Programme Costs Continuing Intervention from 2017/18 Plans? Y/N Y 2018/19 Proposed Funding £ 210k Family Learning Coordinator £42k 2018/19 Breakdown of Resource: Family Learning Workers Please provide a breakdown of what this funding will be used for including details of teachers/others staff Family Learning Support workers 2fte (previous sessional budget) £54k Sessional Staff Resources £40k If new for 2018/19 please give details of the plans you have in place to deliver this workstream or provide details of	Continuing Intervention from 2017/18 Plans? Y/N Y 2018/19 Proposed Funding £ 210k 2018/19 Breakdown of Resource: Family Learning Coordinator 2 Family Learning Workers Part time Family Learning Support workers 2fte (previous sessional bu Sessional Staff Resources) If new for 2018/19 please give details of the plans you have in place to deliver this workstream or provide	2 2	Familias & Communities For	ily Engagoment in Learning	Learning and Teaching	x X
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2018/19 Breakdown of Resource: Please provide a breakdown of what this funding will be used for including details of teachers/others staff2 Family Learning Workers Part time Family Learning Support workers 2fte (previous sessional budget) £54k £40k £5kIf new for 2018/19 please give details of the plans you have in place to deliver this workstream or provide details of the plans you have in place to deliver this workstream or provide details of	2018/19 Breakdown of Resource: Please provide a breakdown of what this funding will be used for including details of teachers/others staff2 Family Learning Workers Part time Family Learning Support workers 2fte (previous sessional bu Sessional Staff ResourcesIf new for 2018/19 please give details of the plans you have in place to deliver this workstream or provide			Family Learning Coordinator		£42k
this funding will be used for including details of teachers/others staff Sessional Staff £40k List of teachers/others staff Resources £5k If new for 2018/19 please give details of the plans you have in place to deliver this workstream or provide details of	this funding will be used for including details of teachers/others staff If new for 2018/19 please give details of the plans you have in place to deliver this workstream or provid	2018	/19 Breakdown of Resource:			£69k
details of teachers/others staff Resources £5k If new for 2018/19 please give details of the plans you have in place to deliver this workstream or provide details of	details of teachers/others staff Resources If new for 2018/19 please give details of the plans you have in place to deliver this workstream or provid	Pleas	se provide a breakdown of what	Part time Family Learning Support wo	rkers 2fte (previous sessional budget)	£54k
If new for 2018/19 please give details of the plans you have in place to deliver this workstream or provide details of	If new for 2018/19 please give details of the plans you have in place to deliver this workstream or provid		5	Sessional Staff		£40k
		detai	ls of teachers/others staff	Resources		£5k
Channes to a workstream from 2017/18				• • •	liver this workstream or provide det	ails of
	The Family Engagement in Learning programme will continue as per the year 3 bid.	The F	Family Engagement in Learning p	rogramme will continue as per the year	3 bid.	
The Family Engagement in Learning programme will continue as per the year 3 bid.						
gement in Learning programme will continue as per the year 3 bid.						

4.1 4.2			Leadership	Х
42	Drainat Dalivany, Cabaal Laas	Jarahin	Learning and Teaching	
-	Project Delivery : School Lead	Jersnip	Families and Communities	
			Programme Costs	
	nuing Intervention from 18 Plans? Y/N	Y		
2018/1	19 Proposed Funding	£ 336k		
Please this fur	19 Breakdown of Resource: e provide a breakdown of what nding will be used for including s of teachers/others staff	Aspiring leaders programme Step Back leadership programme Leadership collaboration across primary schools Coaching and mentoring approaches Pupil Leadership Academy	£35k £30k £216k £25k £30k	
	for 2018/19 please give detail ges to a workstream from 2017	s of the plans you have in place to deliver this /18	workstream or provide detail	ls of
المعطم	rship will continue as per the Ye	ar 3 bid.		