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**To: Renfrewshire Integration Joint Board**

**On: 25 November 2022**

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**Report by: Chief Officer**

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**Heading: Chief Officer's Report**

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Direction Required to Health Board, Council or Both	Direction to:	
	1. No Direction Required	<b>X</b>
	2. NHS Greater Glasgow & Clyde	
	3. Renfrewshire Council	
	4. NHS Greater Glasgow & Clyde and Renfrewshire Council	

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## 1. Summary

- 1.1. This report provides an update to the Integration Joint Board (IJB) on key developments and operational activity since the last IJB on 16 September 2022 and additional policy developments that the HSCP is building into future workplans, strategies and action plans.
- 1.2. This paper has been developed during an ongoing period of change and uncertainty, particularly within the financial circumstances faced by the IJB. An update on financial planning briefly sets out the approach to preparing for and managing likely financial challenges in current and future years, and the updated timescales for delivering the proposed savings programme. Further detail is also provided in the Financial Sustainability and Outlook paper also being considered by the IJB at this meeting.
- 1.3. This report reflects further updates on a range of areas that have been covered in previous Chief Officer updates. These are captured at a high level only, with more detailed reports provided to the IJB separately where appropriate. In addition to the financial outlook, this includes the HSCP's approach to winter planning and updates provided from Mental Health and Alcohol & Drug Recovery Services.
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## 2. Recommendations

It is recommended that the IJB note:

- The key operational updates provided covering the formal opening of CIRCLE, and the reopening of the Disability Resource Centre following refurbishment works (Section 4);
- The update on the Autumn/Winter COVID-19 Booster and Winter Vaccination Programme and respective timescales (Section 5);

- The financial planning update and approach taken to identify savings and service development opportunities (Section 6);
  - The progress update on the National Care Service (Scotland) Bill (Section 7);
  - The publication of Police Scotland latest quarterly statistics on Suspected Drug Deaths in Scotland between April to June 2022 and related local activity (Section 8); and
  - The updates provided on a range of policy publications from the Scottish Government and Scottish Parliament (Sections 9 to 13).
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### **3. Background**

3.1. The IJB and HSCP continue to operate within a fast-moving and complex policy environment which reflects the continuing impact of COVID-19 and the ongoing cost of living crisis which will continue to impact on local communities, providers, and the public sector in coming months and beyond. In addition, Scottish Government policy continues to develop across a range of areas which will have significant impact on the future operation of the IJB and HSCP.

3.2. This paper follows previous Chief Officer update reports to the IJB in providing a summary of the breadth of policy developments that the HSCP continues to respond to as part of, and alongside, service delivery.

### **4. Key service updates: the formal opening of CIRCLE and reopening of the Disability Resource Centre (DRC)**

4.1. The HSCP were delighted to host Angela Constance, Minister for Drugs Policy, for the formal opening of the CIRCLE (Continuing in Recovery Changes Lives Entirely) Recovery Hub on 26 October 2022. The Hub provides a unique mental health and addiction service for people looking for a recovery focus, by providing a varied programme of activities aimed at encouraging, involving, and supporting people in recovery – a system of open and self-referrals is in place.

4.2. The event was very well attended, including the Chair of the NHSGGC Board and Chair and Vice Chair of Renfrewshire IJB. As part of the event, attendees heard powerful testimony from people with lived and living experience underlines the importance of the hub and the support available through it.

4.3. The HSCP are further pleased to confirm the reopening of the Disability Resource Centre (DRC) opened on 24 October following refurbishment works. Members will recall that the DRC was forced to close due to a fire shortly after reopening in late 2021. Access to the building allows a broader range of activities and support to be provided alongside community outreach activities which remain very popular.

### **5. Autumn/Winter COVID-19 Booster and Winter Vaccination Programme**

5.1. The delivery of COVID and flu vaccinations commenced in older adult care homes on 6 September 2022. At the time of writing, the mobilised vaccination team have delivered winter flu and 4th/booster COVID-19 vaccinations to 1124 and 1140 people respectively. This is all the individuals who were

eligible/accepted the vaccine at the time. Mop up will continue across all care home residents as required.

- 5.2. The vaccination of housebound individuals began in Renfrewshire on 23 September 2022, earlier than initially planned. At the time of writing, 753 individuals have received flu vaccinations and 758 housebound residents have received COVID-19 vaccinations. This equates to around 47% of the housebound cohort having received a flu/covid booster vaccinations. The overall percentage of vaccinations provided continues to fluctuate as more individuals are referred to the programme.

## **6. Financial Planning Update**

- 6.1. Due to the challenges around external economic factors and public sector budget challenges, the HSCP continues to work on the development of its savings programme in a climate of ongoing uncertainty. This includes several changes to the UK Government's Fiscal Plan announcement which was scheduled for 31 October 2022 and has now been moved to 17 November as a full Autumn Statement. It is expected that this will now include further detail on changes to public sector budgets in this and future years, with the Scottish Government budget for 2023/24 to be published on 15 December 2022. In addition, there remains uncertainty over the full extent and impact of pay increases across the HSCP's staff group.

- 6.2. The HSCP's SMT continue to lead detailed work to develop savings proposals, which were further tested and developed at a recent full-day SMT meeting. Reflecting the degree of uncertainty described above, final savings proposals will be brought to the IJB at its meeting in March 2023 for approval. This timeline will allow the savings programme to reflect the UK and Scottish Government Budget impacts with greater clarity. Further detail on the financial outlook is provided in Agenda Item 10 'IJB Financial Sustainability and Outlook Update.

## **7. National Care Service Progress Update**

- 7.1. An update on the Stage 1 of the National Care Service (Scotland) Bill was provided to the IJB in September 2022. It was agreed that future progress updates would be provided to the IJB on key developments.
- 7.2. On 25 October 2022, as part of the ongoing parliamentary scrutiny process, oral evidence sessions were heard by the Health, Social Care and Sports Committee (Lead Committee) and the Financial and Public Administration Committee. Evidence included academic research on international models of care and local government briefings on the Bill's Financial Memorandum.
- 7.3. From October to December 2022, the Committees will continue to meet, gather evidence, and hear oral evidence sessions to further scrutinise the Bill before it moves to Stage 2. This will include oral evidence from Audit Scotland, NHS Scotland, the Health and Social Care Alliance, the Fraser of Allander Institute and the Minister for Mental Wellbeing and Social Care. The parliamentary bureau has set a deadline of 17 March 2023 for the Committees to publish evidence.

- 7.4. On 22 September 2022, the Scottish Government published 'Getting involved in designing the National Care Service'. As part of the co-design phase, eligible partners, stakeholders, and the public were invited to join the Lived Experience Experts Panel or National Care Service Stakeholder Register. The forums have been established to gather feedback and views on the Bill and are intended to be part of a wider ongoing engagement process. Applications are currently open with no registration deadline set.
- 7.5. In addition, on 30 September 2022, the Scottish Government published the National Care Service Social Work: Contextual Paper. The paper outlines the status of social work in Scotland and is part of a collection of evidence papers setting out key information about social care and related areas linked to the National Care Service. The paper outlines the historical background of social work, as well as the existing structures and functions that impact on how social work is practiced and delivered. In line with the primary objectives the Bill, the paper advocates that there is a coherent case for realigning social work professional practice with any early intervention and prevention agenda, building on policy intent, and universally supported within the Independent Review of Adult Social Care in Scotland (Feeley 2021) and the Promise.
- 7.6. Following on from these publications, in early October, the first National Care Service Forum 'Working Together' 2022 took place – a hybrid event encompassing in person and online attendance. The forum was the first co-design event organised by the Scottish Government and brought together a wide range of people with an interest in community health and social care to discuss ideas, ambitions, and the shape of the National Care Service. The programme agenda and delegate speeches have been published, and further information will be made available following analysis of the discussions held.
- 7.7. A further progress update will be provided to the IJB in January 2023.

## **8. Drug Related Deaths and Suspected Drug Deaths**

- 8.1. The previous Chief Officer's report included an update on the publication of the 2021 National Records of Scotland Drug Related Deaths in Scotland and national recommendations contained within the National Drugs Mission Plan: 2022-2026. The report noted that a further update would be provided to the IJB on the local response to these statistics, the ongoing activity to reduce drug related deaths and the impact of the national recommendations on service delivery within local service provision.
- 8.2. On 23 September 2022, Police Scotland published the latest quarterly report on Suspected Drug Deaths in Scotland (April to June 2022). The report estimates that within the Renfrewshire and Inverclyde Police Division, suspected drug deaths have decreased from 23 in the previous quarter to 7 (April to June 2022) – the lowest figure reported across all Police Divisions and since January 2017.
- 8.3. Several activities and developments continue across Renfrewshire to reduced and prevent drug related deaths. The detail of current and planned local activity, is contained within Agenda Item 13 Alcohol, Drug and Recovery Services Update.

## **9. Suicide Prevention**

9.1. On 29 September 2022, the Scottish Government published the Suicide Prevention Strategy – ‘Creating Hope Together’. This ten-year strategy, which replaces the previous Suicide Prevention Action Plan: Every Life Matters 2018 strategy, aims to create a new approach to reducing suicide in Scotland. Implementation of the new strategy is supported by increased Scottish Government funding through the Programme for Government and supplemented by a three-year action plan which aims to deliver on the strategy’s vision and target outcomes.

9.2. Detail on how the strategy’s vision, guiding principles and priorities have been aligned to the HSCPs strategic plan is contained within Agenda Item 12, Mental Health – Suicide Prevention.

## **10. Scottish Government publication of its Winter Resilience Plan and extension of the Social Care Staff Support Fund**

10.1. The Scottish Government published its 2022-23 winter resilience plan for health and social care on 4 October 2022. The plan sets out eight priorities to support service resilience over the coming months. Measures identified to support services include:

- The aim of recruiting 1,000 additional staff over the course of this winter, including £8 million to recruit up to 750 nurses, midwives and allied health professionals from overseas as well as 250 support staff across acute, primary care and mental health;
- Flexibility for Health Boards to offer ‘pension recycling’, where unused employer contributions can be paid as additional salary, to support the retention of staff;
- £45 million for the Scottish Ambulance Service to support on-going recruitment, service development and winter planning; and
- £124 million to assist health and social care partnerships expand care at home capacity. This funding was previously announced as part of the winter monies package for 2022-23, which also included £20m for interim care arrangements and £40m to enhance multi-disciplinary teams;
- Extension of the Social Care Staff Support Fund to 31 March 2023, to ensure staff receive full pay when in COVID isolation;
- Writing to GPs to communicate the expectation that pre-bookable appointments are made available in every practice, alongside same day, face to face and remote appointments.

10.2. As noted above, the Scottish Government and COSLA have agreed to extend the Social Care Fund to 31 March 2023. The eligibility criteria and scope of the fund remain the same.

10.3. The Fund is available for social care staff absent from work due to having COVID-19, or self-isolating in line with public health guidance, and will remain in place to support and encourage infection prevention and control in social

care settings where there is confirmation that a staff member has COVID-19. This will help to protect both service users and the workforce, thereby promoting public health and mitigating harm from the virus.

## **11. Scottish Parliament Health, Social Care and Sport Committee Tackling Health Inequalities in Scotland Report**

- 11.1. On 28 September 2022, the Scottish Parliament Health, Social Care and Sports Committee published the 'Tackling health inequalities in Scotland' report - in response to the 2021 inquiry into health inequalities. The inquiry was designed to assess progress since the 2015 report and also take into account the impacts of COVID-19. The wide-ranging report calls for urgent action to address health inequalities, and notes that tackling poverty should be considered a major public health priority across all levels of UK and Scottish Governments and Local Authorities.
- 11.2. The report makes several recommendations for public service reform and strategic action across policy areas - including education, employment, housing and social security. Key recommendations within the report include the development of an overarching national strategy for tackling health inequalities in Scotland and a national approach to social prescribing through prevention. The Committee highlights that effective community planning policy to reduce health inequalities and improve health outcomes is critical until a national strategy or set of guiding principles is implemented.
- 11.3. Tackling and reducing health inequalities through early intervention and prevention is a key strategic objective of the HSCPs Strategic Plan 2022-25 and is captured as a central area of focus with supporting actions in the recently updated Renfrewshire Community Plan. Several key report recommendations are already in place across Renfrewshire. For example, the HSCP is both part of, and actively promotes and supports employers to adopt the Carers Positive Award Scheme and have been embedded Community Link Workers across all GP surgeries to ensure social prescribing is utilised correctly (both online and in person).
- 11.4. The report also highlights that informal and unpaid caring has a disproportionate impact on health outcomes, and that unpaid carers face significant health inequalities as a result. To address the issue, the Committee has called on the Scottish Government and Public Health Scotland to provide more targeted support for carers to be reflected in the future development of public health policy and strategies.
- 11.5. In October 2022, the HSCP published the refreshed Renfrewshire IJB 'Unpaid Adult Carers Strategy 2022-25 - Supporting our Unpaid Carers' following approval from the IJB in September 2022. The co-produced strategy takes account of several key themes contained within the report e.g., the impacts of COVID-19 and cost of living crisis on carers and it aims to provide a range of targeted support also identified by the Committee, such as the provision of financial and emotional support.
- 11.6. The HSCP will continue to work with its partners to develop its policies and strategies in line with the strategic intent to reduce health inequalities and improve health outcomes for our communities.

## **12. Patient Safety Commissioner Bill**

12.1. On 7 October 2022, the Scottish Government Patient Safety Commissioner Bill. The purpose of the Bill is to introduce legislation to establish the Office of Patient Safety Commissioner for Scotland. The Commissioner's remit will cover all healthcare providers operating in Scotland, including the NHS, NHS-contracted and independent or private healthcare providers. The Commissioner will:

- Promote and improve patient safety by amplifying the patient voice within the patient safety system;
- Develop a system-wide view of the healthcare system in Scotland and use it to identify wider safety issues; and
- Promote better coordination across the patient safety landscape in Scotland in responding to concerns about safety issues.

12.2. The Patient Safety Commissioner remit will include collating patient feedback and safety data shared by NHS Boards and Healthcare Improvement Scotland to identify concerns and recommended actions. Where necessary, the Commissioner will also have the power to lead formal investigations into potential safety issues, with powers to require information to be shared to ensure that every investigation is fully informed.

12.3. The Bill has no implications for Local Authorities as they do not provide healthcare services. However, there will be implications for current legislation and policy relating to patient safety and complaints given the number of avenues through which concerns and complaints regarding patient safety can be raised in Scotland. The HSCP Senior Management Team are considering the implications of the proposed legislations on current protocols and processes and will be guided by the NHSGGC on any revised changes to the existing complaint processes.

## **13. NHS Public Protection Accountability and Assurance Framework**

13.1. On 6 October 2022, the Scottish Government published the NHS Public Protection Accountability and Assurance Framework. The Framework sets out exemplar evidence of high quality and effective services that promote the protection of children and adults. The Framework is underpinned by recent policy and practice developments, Scotland's Independent Care Review findings (and subsequent publication of The Promise), and a range of sources including inspection findings and reviews of cases where children and adults have died or significantly harmed.

13.2. The Framework is intended to guide Health Boards in assessing the adequacy and effectiveness of their public protection arrangements relating to adults and children at both strategic and operational levels and informs existing health board and shared multi-agency governance and assurance arrangements. The aim is to ensure greater consistency in what children, adults at risk of harm, and families can expect in terms of support and protection from health services in all parts of Scotland.

- 13.3. Local leadership and accountability for child and adult protection services, and more broadly public protection, collectively sits with Chief Officers in Renfrewshire – Chief Executives of Local Authorities/Health Boards, Police Scotland Divisional Commanders and HSCP. Chief Officers are appropriately linked to local governance arrangements through Renfrewshire’s multi-agency Community Protection Chief Officers Group with additional representation on Renfrewshire’s Children and Adult Protection Committees.
- 13.4. This Group is responsible for leadership, strategic oversight and scrutiny of multi-agency public protection activity and practice including child protection, adult protection, community safety, the management of offenders and community justice, alcohol and drugs, and gender-based violence. The Group provides regular reports to the Member Officer Group, comprised of elected members on a cross party basis, and key officers from the Council and partners.
- 13.5. The Framework will be considered by the Chief Officers Group and appropriate NHSGGC clinical and care governance fora to ensure the framework is reflective of current public protection arrangements across Renfrewshire.

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### Implications of the Report

1. **Financial** – No implications from this report. A detailed assessment of the current financial context is provided in the Financial Sustainability and Outlook paper also submitted to this IJB meeting for consideration.
2. **HR & Organisational Development** – No implications from this report.
3. **Community Planning** – Relevant policy developments, for example those arising from the Scottish Parliament Health, Social Care and Sports Committee ‘Tackling health inequalities in Scotland’ report will be considered within the context of the refreshed Community Plan and the IJB’s Strategic Plan.
4. **Legal** – All updates in this report are consistent with the HSCP’s statutory duties and support delivery of the Public Bodies (Joint Working) (Scotland) Act 2014.
5. **Property/Assets** – No implications from this report, however the completion of refurbishment works at the Disability Resource Centre are captured for members’ information within this paper.
6. **Information Technology** – No implications from this report.
7. **Equality and Human Rights** – No implications from this report.
8. **Health & Safety** – No implications from this report.
9. **Procurement** – No implications from this report.
10. **Risk** – Risks and issues arising from the contents of this report and related activity and tracked and managed on an ongoing basis through the HSCP’s risk management arrangements and incorporated into reports to the Audit, Risk and Scrutiny Committee as appropriate.
11. **Privacy Impact** – None from this report.

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**List of Background Papers:** None

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