

## **Glasgow and the Clyde Valley Strategic Development Planning Authority**

**To: Glasgow and the Clyde Valley Strategic Development Planning Authority  
Joint Committee**

**On: 11<sup>th</sup> June 2018**

**Report by**

**Dorothy McDonald, Assistant Manager**

### **Clydeplan Update and Work Priorities**

#### **1. Summary**

- 1.1 The purpose of this report is for the Joint Committee to note the factors influencing Clydeplan including the progress of the Planning Bill, the National Planning Framework (NPF) refresh, and the Glasgow City Region Partnership, and to consider and approve the Clydeplan work priorities over the coming months.

#### **2. Recommendations**

- 2.1 It is recommended that the Joint Committee:
- note the factors influencing Clydeplan including the progress of the Planning Bill, the National Planning Framework refresh, and the Glasgow City Region Partnership; and,
  - consider and approve the Clydeplan work priorities based on its Action Programme approved in October 2017.

#### **3. Planning (Scotland) Bill Update**

- 3.1 A summary of the progression of the Planning Review leading to the introduction of the Planning (Scotland) Bill to the Scottish Parliament on 4<sup>th</sup> December 2017 was provided to the last meeting of the Joint Committee and as members are aware, the Bill has been progressing through the parliamentary scrutiny processes.
- 3.2 The most relevant aspects of the Bill as it pertains to Clydeplan are:
- the removal of the statutory requirement to prepare Strategic Development Plans; and,
  - a requirement on planning authorities to provide information to assist the Scottish Ministers in their preparation of the National Planning Framework.
- 3.3 The parliamentary scrutiny of the Bill is being led by the Scottish Parliament's Local Government and Communities Committee. Other committees that have considered the Bill are the Delegated Powers and Law Reform Committee and the Finance and Constitution Committee.
- 3.4 As part of that process both written and oral evidence has been sought. Clydeplan has submitted its written views to the Local Government and

Communities Committee and in terms of the Financial Memorandum to the Finance and Constitution Committee.

- 3.5 Additionally, a series of oral evidence sessions have been undertaken and on Wednesday 7<sup>th</sup> March 2018, Clydeplan's Manager and Assistant Manager, gave evidence to the Local Government and Communities Committee on a panel that also included:

- Kate Houghton, Policy and Practice Officer, RTPI Scotland;
- Malcolm Fraser, Consultant Architect; and
- Professor Cliff Hague, Emeritus Professor of Planning and Spatial Development, Heriot-Watt University.

- 3.6 Full reports of all the evidence gathered by the Committee, including oral evidence, are available on line at:

<http://www.parliament.scot/parliamentarybusiness/107202.aspx/parliamentarybusiness/CurrentCommittees/107202.aspx>

### **Planning (Scotland) Bill - Parliamentary Scrutiny**

- 3.7 The Local Government and Communities Committee has agreed its final Stage 1 report on the Bill which was published on Thursday 17 May 2018.
- 3.8 The Committee have made recommendations on a number of issues relevant to the Planning Bill and significantly, the Committee have concluded in respect of Strategic Development Planning as follows:

*"95. ....we do not consider that the current statutory framework for regional planning should be repealed unless a more robust mechanism is provided to that currently proposed in the Bill."*

- 3.9 The recommendations in respect of Strategic Development Planning are repeated in full as follows:

### **Stage 1 Report on the Planning (Scotland) Bill - Removal of Strategic Development Plan Recommendations**

92. It is fair to say that views are mixed on the proposal to remove the statutory provisions relating to Strategic Development Plans (SDPs). To the extent that there is support, it is contingent on a commitment to continue with some form of regional spatial planning because, as one witness put it, “people and the natural environment do not obey strict political boundaries.”
93. We note that there are significant concerns about the future of regional spatial planning, a discipline that has a long history in Scotland and has attracted interest and commendation from elsewhere. A number of the planning authorities that comprise Clydeplan wrote of their positive experience and the valuable contribution that regional planning had made to “the successful delivery of regeneration and economic growth in the Glasgow city region in recent years.”
94. It was not clear from the evidence we heard that removing the current provisions for SDPs will lead to a simplification, to streamlining, to cost savings or to more effective planning at a regional scale. There is a risk that the time and effort currently devoted to the four SDPs will be eroded and political support will wane if regional planning becomes a voluntary endeavour.
95. Given this, we do not consider that the current statutory framework for regional planning should be repealed unless a more robust mechanism is provided to that currently proposed in the Bill.
96. We suggest that such a mechanism could include enabling local authorities to work together for strategic planning purposes; and that any agreed plan that arises from that work should then form part of the relevant Local Development Plans (LDPs).

*(Stage 1 Report on the Planning (Scotland) Bill, Local Government and Communities Committee, 2018, page 32)*

- 3.10 The history of Clydeplan and high regard in which it is held is mentioned and the report specifically references the support expressed by Clydeplan’s constituent planning authorities. The Committee notes the 70 year history of regional planning in the Glasgow city-region and quotes the SDP Manager’s contribution at the Committee’s hearing on 7th March 2018, stating that Clydeplan does not want to see the removal of the statutory duty to prepare a SDP but if this duty is removed that a “...*regional spatial strategy is critical to economic delivery and that any role in that regard as part of a regional partnership should be a statutory duty*” (paragraph 79).

The report also highlights that it is unclear that removing SDPs from the statutory planning system will lead to simplification, streamlining, cost savings or more effective regional planning and considers the risks if regional planning becomes voluntary.

- 3.11 Since the Committee's report Kevin Stewart, Minister for Local Government and Housing, has provided the Scottish Government's response to the Stage 1 Report on 24th May 2018 and a full debate in Parliament took place on 29th May 2018.
- 3.12 In the response to the Stage 1 report, the Government have restated that they wish to see a continuing role for strategic planning which could be set out in the National Planning Framework as described in the Technical Paper published in December 2017. The Technical Paper describes a role for strategic planning which includes:
- supporting the co-production of the National Planning Framework;
  - collaborative working that encompasses planning, economy, housing, and infrastructure including transport;
  - providing regional level evidence to help inform and influence a single spatial strategy;
  - identifying regional priorities;
  - coordinating a partnership approach to planning for housing;
  - working with infrastructure providers to develop an infrastructure first approach to plan development;
  - bringing forward innovative solutions to shared challenges such as climate change, green infrastructure and inclusive growth; and
  - supporting the preparation and implementation of a delivery programme for NPF.
- 3.13 The Government have also stated that they will *"seek to amend the Bill at Stage 2 to introduce a clearer duty for local authorities to work together in strategic planning while retaining flexibility about how they wish to do so and about which other authorities they collaborate with."*
- 3.14 The next stage of the parliamentary process (Stage 2) will involve the consideration by the Local Government Committee, of proposed amendments to the Bill which will take place during June. Then an 'as amended' version of the bill is published which is the version of the bill that the Parliament will consider at Stage 3, the final consideration stage. It is anticipated that the Bill will be enacted by the Scottish Parliament in September 2018.
- 3.15 Clearly the Bill, and secondary legislation, will be subject to changes that impact directly on strategic development planning and Clydeplan, as well as wider changes for the planning system as a whole.
- 3.16 Following the Bill's enactment, the process of refreshing Scotland's National Planning Framework and Scottish Planning Policy will commence in earnest and Clydeplan would wish to be in a position to support and influence that process.
- 3.17 All of the above mentioned background papers and reports are available at the following web locations:

## Relevant Reports and Weblinks

Local Government and Communities Committee, Stage 1 Report, Thursday 17th May 2018	<a href="https://digitalpublications.parliament.scot/Committees?utm_source=LGC&amp;utm_campaign=Fonto&amp;utm_medium=website#localgovernmentandcommunitiescommittee">https://digitalpublications.parliament.scot/Committees?utm_source=LGC&amp;utm_campaign=Fonto&amp;utm_medium=website#localgovernmentandcommunitiescommittee</a>
Scottish Government's response to the Local Government and Communities Committee Report, 24th May 2018	<a href="http://www.parliament.scot/S5_LocalGov/Reports/SG_Response_to_LGC_8th_Report_on_S1_of_Planning_Bill.pdf">http://www.parliament.scot/S5_LocalGov/Reports/SG_Response_to_LGC_8th_Report_on_S1_of_Planning_Bill.pdf</a>
Televised Parliamentary Debate, Tuesday 29th May 2018	<a href="https://www.scottishparliament.tv/meeting/debate-planning-scotland-bill-may-29-2018">https://www.scottishparliament.tv/meeting/debate-planning-scotland-bill-may-29-2018</a>
Report of Parliamentary Debate, Tuesday 29th May 2018	<a href="http://www.parliament.scot/parliamentarybusiness/report.aspx?r=11566">http://www.parliament.scot/parliamentarybusiness/report.aspx?r=11566</a>
Review of the Scottish Planning System, Technical Paper, December 2017	<a href="https://beta.gov.scot/publications/places-people-planning-working-paper-practice/">https://beta.gov.scot/publications/places-people-planning-working-paper-practice/</a>

## 4. Glasgow City Region Update

- 4.1 Also impacting on the activities and potentially the governance arrangements of Clydeplan, is the emerging Glasgow City Region Partnership (GCR).
- 4.2 The Glasgow City Region Partnership is continuing to evolve beyond the delivery of the City Deal Infrastructure Investment Fund into a regional partnership model in order to take forward delivery of its Regional Economic Strategy and Action Plan through the themed portfolios.
- 4.3 On 10th April 2018, a key report from Kevin Rush, Director of Regional Economic Growth on governance and organisational arrangements was considered and approved by the Glasgow City Region Cabinet. This report is attached at the **Appendix** to this report.
- 4.4 In summary the report recommended the creation of the Glasgow City Regional Partnership, to sit alongside the Chief Executives' Group with both reporting to the Glasgow City Region Cabinet. The Chief Executives' Group oversees the City Deal Lead Officers' Group and the delivery of City Deal projects. The new Glasgow City Regional Partnership Group will oversee the Economic Delivery Group and delivery of the Regional Economic Strategy and Action Plan. This role is distinct from the Chief Executives' Group whose existing role, with its focus on the oversight of the City Deal programme, remains unchanged (see Figure 1).

- 4.5 Within the recommended organisational changes, the Economic Delivery Group on which Clydeplan sits, becomes a senior officer group with responsibility for the delivery and implementation of the actions within the Regional Economic Strategy and Action Plan.

**Figure 1: Glasgow City Region Partnership Structure Diagram**



Source: Glasgow City Region – City Deal Cabinet meeting 10th April 2018, Item 11 Glasgow City Region Partnership

- 4.6 The Clydeplan Manager, Assistant Manager and Chair of Steering Group met with Kevin Rush, Director of Regional Economic Growth, previously in February 2018 and more recently in May 2018 to discuss the structural implications of these organisational changes for Clydeplan.
- 4.7 The Director of Regional Economic Growth will be taking a report to the 21st June 2018 meeting of the Glasgow City Regional Partnership outlining the potential route forward for a phased implementation of an organisational structure to support the Glasgow City Region activities and both organisations (Clydeplan and Glasgow City Region) will maintain close contact as these matters are progressed.
- 4.8 Increasingly Clydeplan are involved in supporting the activities of the emerging City Region Partnership. Clydeplan are now involved as an active participant in a number of the portfolios including:
- Land Use and Sustainability;
  - Housing and Equalities;
  - Transport and Connectivity; and,
  - Infrastructure and Assets.
- 4.9 Clydeplan has also been involved in discussions around the development of an Intelligence Hub.

#### 4.10 Recent activities have included:

- taking a lead role in developing a Pilot Study on Infrastructure in North Lanarkshire, with a view to rolling this out region-wide. This work stream is being undertaken for the Infrastructure and Assets Portfolio led by East Renfrewshire Council;
- supporting the review of the actions of the Land Use and Sustainability Portfolio;
- supporting the reporting of progress on other portfolios including Infrastructure and Assets and Transport and Connectivity; and
- participation in the Economic Delivery Group which now assumes an overarching role as described earlier.

### 5. Implications for Clydeplan

- 5.1 Given the progress of the Planning Bill and combined with the Glasgow City Region activities, Clydeplan's future processes and governance arrangements will be subject to change.
- 5.2 Discussions are ongoing with the Scottish Government regarding the future direction, timescale and technical/evidential requirements for the new National Planning Framework 4 (NPF4). Work on NPF4 is scheduled to begin following enactment of the Planning Bill in 2018. As mentioned above (Paragraph 3.12), in their response to the Stage 1 report on the Bill, the Scottish Government have restated their commitment to strategic planning and have referred to the role for strategic planning as outlined in their Technical Paper.
- 5.3 These considerations will be important in influencing the continuing role Clydeplan can play in supporting the development of regional planning activities and NPF4.
- 5.4 Clydeplan is maintaining ongoing contact with the Director of Regional Economic Growth and Scottish Government in order to ensure that our ongoing activities remain fully aligned with the requirements of the City Region Partnership and future strategic planning requirements resulting from the Planning Bill.



## 6. Delivering Clydeplan

- 6.1 Despite the lack of clarity around the future legislative context and emerging City Region Partnership arrangements, Clydeplan can continue to deliver relevant activities to support this city region and to support the development of the emerging National Planning Framework 4.
- 6.2 Clydeplan's Action Programme was approved by the Joint Committee in October 2017 and sets out 35 actions which are firmly framed under partnership working to deliver both Clydeplan's Vision and Spatial Development Strategy and the vision of the Glasgow City Region Economic Strategy. These are set out below in Figure 2 and a summary of the actions are set out in Figure 3. The full Action Programme is available online at:

<https://www.clydeplan-sdpa.gov.uk/news/101-strategic-developmentplan-action-programme-published>.

**Figure 2:**  
**Clydeplan Vision and Glasgow City Region Economic Strategy Vision**

### **Clydeplan Vision**

#### **The Place We Want to Create**

By 2036 Glasgow and the Clyde Valley will be a resilient, sustainable compact city region attracting and retaining investment and improving the quality of life for people and reducing inequalities through the creation of a place which maximises its economic, social and environmental assets ensuring it fulfils its potential as Scotland's foremost city region.

### **Glasgow City Region Economic Strategy Vision**

A strong, inclusive, competitive and outward-looking economy, sustaining growth and prosperity with every person and business reaching their full potential



**Figure 3: Clydeplan Strategic Development Plan Action Programme:  
Summary Actions (October 2017)**

### **A City Region Vision - Leadership and Delivery**

- LD1 City Region Placemaking
  - LD2/1 Glasgow City Region - Partnership Working
  - LD2/2 Glasgow City Region - Economic Strategy and Action Plan
  - LD2/3 Glasgow City Region - Monitoring and Intelligence
  - LD2/4 Glasgow City Region - City Deal Infrastructure Projects
- LD3 Identify Regional Priorities
- LD4 Promote and support Glasgow City Centre

### **City Region as a Successful and Sustainable Place**

- SSP1 Delivering Sustainable Economic Growth
- SSP2 Strategic Economic Investment Locations
- SSP3 Network of Strategic Centres
- SSP4 Supporting Infrastructure Delivery
- SSP5 Enabling Delivery of New Homes
  - SSP5/1 - Monitoring Activities
  - SSP5/2 - Housing Need and Demand Assessment
  - SSP5/3 - Activities to Support Delivery
  - SSP5/4 - Knowledge Sharing and Best Practice
- SSP6 Ravenscraig (NPF3 National Development)



### **City Region as a Low Carbon Place**

- LCP1 Collaborative Delivery of a Low Carbon and Natural, Resilient Place
- LCP2 Preparation of Supplementary Guidance for strategic heat infrastructure
- LCP3 Climate Ready Clyde



### **City Region as a Natural Resilient Place**

- NRP1 Preparation of Supplementary Guidance for Forestry and Woodland
- NRP2 Preparation of Supplementary Guidance for construction aggregates
- NRP3 Maximizing the Green Network Benefits including the delivery of the Central Scotland Green Network (CSGN)
- NRP4 Metropolitan Glasgow Strategic Drainage Scheme (NPF3 National Development)
- NRP5 Clyde Marine Planning
- NRP6 Monitoring Activities



(continued)

**Figure 3: Clydeplan Strategic Development Plan Action Programme:  
Summary Actions (October 2017)**

**City Region as a Connected Place**

- CP1 Delivering a Connected Place (NPF3 National Development)
- CP2 Regional Transport Strategy
- CP3 Promote Active Travel (NPF3 National Development)
- CP4 High Speed Rail (NPF3 National Development)



**Development Plan and Development Management Activities**

- DP1 Regional Spatial Strategy Preparation
- DP2 Local Development Plan Preparation
- DP3 Awareness Raising
- DP4 Partnership Working
- DP5 Development Management Activities

6.3 Over the coming months Clydeplan, in partnership with its Steering Group and wider stakeholders, will focus on a number of priority actions within the above list, where Clydeplan has a direct role and influence. These are activities in which Clydeplan is currently engaged. A more detailed work plan will be developed with Clydeplan's Steering Group and progress reported to Joint Committee.

6.4 The priority actions are:

<b>Clydeplan Priority Actions</b>	
<b>A City Region Vision - Leadership and Delivery</b>	
• LD1	City Region Placemaking
• LD3	Identify Regional Priorities
<b>City Region as a Successful and Sustainable Place</b>	
• SSP4	Supporting Infrastructure Delivery
• SSP5	Enabling Delivery of New Homes
• SSP5/2	Housing Need and Demand Assessment
<b>City Region as a Low Carbon Place</b>	
• LCP1	Collaborative Delivery of a Low Carbon and Natural, Resilient Place
<b>City Region as a Natural Resilient Place</b>	
• NRP1	Preparation of Supplementary Guidance: Forestry and Woodland
• NRP2	Preparation of Supplementary Guidance: Construction aggregates
• NRP3	Maximising the Green Network Benefits including the delivery of the Central Scotland Green Network
<b>City Region as a Connected Place</b>	
• CP2	Regional Transport Strategy
<b>Development Plan Activities</b>	
• DP1	Regional Spatial Strategy Preparation
• DP2	Local Development Plan Preparation





## **Glasgow City Region - City Deal**

### **Cabinet**

### **Report by Director of Regional Economic Growth**

**Contact: Kevin Rush    Phone: 0141 287 4613**

## **Item 11**

**10th April 2018**

### **Glasgow City Region Partnership**

#### **Purpose of the Report**

This report proposes the establishment of a Glasgow City Region Partnership, aligned to the proposals that emerged from the Scottish Government's Enterprise and Skills Review Phase 2, and the delivery of the Glasgow City Region Economic Strategy and Action Plan.

#### **Recommendations :**

The Cabinet is invited to:

- agree the amended structures and roles and remits as set out in this report; and
- instruct the Director of Regional Economic Growth to establish the new structures and provide a draft meetings schedule at the next meeting of the Chief Executives' Group.

## **Introduction**

1. This report proposes the establishment of a Glasgow City Region Partnership, aligned to the proposals that emerged from the Scottish Government's Enterprise and Skills Review, the progression of the Glasgow City Region Economic Strategy & Action Plan, and the ongoing delivery of the Glasgow City Region City Deal.

## **Background**

2. This report builds upon three recent policy developments that have an impact upon Glasgow City Region (GCR):
  - the proposals around Regional Partnerships which emerged from the Scottish Government's Enterprise and Skills Review Phase 2<sup>1</sup>;
  - the delivery of the Glasgow City Region Economic Strategy and Action Plan, approved by the GCR Cabinet in February 2017<sup>2</sup>; and
  - the continuing delivery of the GCR City Deal projects.
3. Taking these into account, this report proposes the establishment of a Glasgow City Region Partnership and an approach that will meet the requirements of each element. An overview of each element is provided in the following sections:

## **Regional Partnerships**

4. The development of Regional Partnerships (RPs) was a key policy that emerged from the Scottish Government's Enterprise and Skills Review. The approach is explicitly pragmatic and non-prescriptive, however it does identify key requirements that regional partnerships will be expected to meet. Generally, Regional Partnerships should:
  - Be self-assembled around the bespoke requirements of particular regions;
  - Build on existing City Deals and, over time, involve Community Planning Partnerships, universities and colleges;
  - Establish Inclusive Growth as a priority;
  - Assess all City and Growth Deals using the Scottish Government's Inclusive Growth monitoring framework and provide annual reports; and
  - Include private sector representation.
5. The flexibility in the approach allows Glasgow City Region to establish a partnership that reflects local economic circumstances, shared policy priorities, and existing governance arrangements.
6. At the meeting on 15 August 2017, the Cabinet noted and welcomed the approach to the development of Regional Partnerships and agreed to further

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<sup>1</sup> Scottish Government - Enterprise and Skills Review Report on Phase 2: Regional Partnerships; (June 22, 2017) <http://www.gov.scot/Publications/2017/06/1584>

<sup>2</sup> Glasgow City Region Economic Strategy & Action (February 14, 2017) - <http://www.glasgowcityregion.co.uk/article/8798/Councils-Share-Vision-for-Jobs-Skills-and-Inclusive-Growth>

enhance the existing partnerships with the Scottish Government, Government Agencies, the private sector and academia, while progressing the development of the Glasgow City Regional Partnership.

### **Glasgow City Region Economic Strategy & Action Plan**

7. The Glasgow City Region Economic Strategy (RES) 2017-2035 the RES Action Plan were launched in February 2017 and identify 51 ambitions and actions to grow the regional economy. The Action Plan also established 8 policy portfolios, each led by one of the Member Authorities, to provide leadership and accountability in the delivery of these actions during the lifetime of the Strategy.
8. Three Senior Portfolio Development Officers have been appointed to advance the delivery of the RES actions under the themes of People, Place and Business and discussions are underway to align the actions and Cabinet portfolios with those of wider partner organisations in the City Region.
9. The Senior Portfolio Development Officers have now allocated actions across the eight Policy Portfolios and seek to work with the relevant portfolio leads, groups and partners to further the ambitions set out in the RES Action Plan.

### **Existing Glasgow City Region City Deal Structures**

10. Collaboration across Glasgow City Region on the City Deal has formally been in place since January 2015 and the 8 local authorities have a long history of collaboration over matters such as strategic land use planning and strategic transport.
11. The current governance arrangements for the City Region are contained within the Cabinet Agreement that was signed by all 8 member authorities on 21 January 2015. The functions of the Glasgow City Region Cabinet ('the Cabinet'), as set out in the agreement are to:
  - determine the strategic economic development priorities for the Glasgow and Clyde Valley Region;
  - deliver the City Deal, a key element of which will be to: approve business cases, and monitor and evaluate them;
  - report progress to the UK and Scottish Governments on delivery and increase in the GVA in the Glasgow and Clyde Valley Region;
  - Approve the remits of the Independent Commission on Urban Growth, the Glasgow and Clyde Valley Economic Leadership Board, and the Regeneration and Economy Consultative Group; and
  - Deal with any other areas of activity delegated to it by the Member Authorities.
12. The primary function of the Joint Committee is the strategic economic development of Glasgow City Region so this is consistent with the emerging vision for Regional Partnerships proposed by the Scottish Government.



13. In addition to setting the role and functions of the Cabinet, the Joint Committee agreement also defines the functions of the Chief Executives' Group (CEG). Currently, the CEG will have responsibility for the overall supervision and delivery of the City Deal. Currently, the Cabinet meets every 8 weeks and the Chief Executives' Group meets on a 4 weekly cycle.

### **Next Steps**

14. The following sections set out proposals for the role and remit, membership and meeting frequency for each of the relevant structures. A basic diagram is attached at Appendix 1 indicating each of the structures.

### **15. Glasgow City Region Cabinet**

**Role and Remit:** the existing role and remit of the Cabinet will remain unchanged.

**Meeting Frequency:** 8 weekly meetings. In addition to the scheduled Cabinet meetings, a special Cabinet meeting will be arranged every six months at which Ministers from the Scottish & UK Government will be invited to attend. The purpose of these special meetings will be to provide political oversight of the work of the Regional Partnership and specifically to discuss:

- Progress on delivering the GCR Regional Economic Strategy; and
- Driving forward regional collaboration between the MAs and the Scottish & UK Governments.

**Membership:** The membership of the Cabinet will remain unchanged. The main private sector engagement with the City Deal will be through the attendance at the Cabinet of the Chair of the Glasgow City Region Economic Leadership Board.

### **16. GCR Chief Executives' Group**

**Role and Remit:** While the existing role and remit for the Chief Executives' Group will essentially remain unchanged, the draft set out below includes updates to more explicitly emphasise the role of the Group in relation to the City Deal Gateway Review process. The role and remit of the Chief Executives Group is proposed as follows:

- To take operational responsibility individually for the delivery of City Deal activity within their local authority area and collectively for Glasgow City Region City Deal activity.
- To ensure that an effective monitoring and evaluation framework is in place at both a project and programme level, and that each Member Authority is delivering upon its requirements needed to successfully pass the City Deal Gateway Review Process.
- To have responsibility on a collective basis for the overall supervision and management and for the monitoring of the performance of the PMO City Deal.

- To meet in advance of Cabinet to propose a programme of work for the Cabinet.
- To individually prepare briefings for respective Leaders.
- To agree the make-up and responsibilities of the support groups.
- To provide strategic direction and manage the input of the working groups.

**Membership:** the existing membership of the Group will remain unchanged.

**Meeting Frequency:** the meeting cycle for the GCR Chief Executives' Group will change from 4-weekly to quarterly. It is also proposed that an informal quarterly meeting is scheduled for the 8 GCR chief executives to allow the planning of future meeting agendas.

## 17. **Glasgow City Regional Partnership**

**Role and Remit:** The role and remit of the Glasgow City Regional Partnership is intended to be concise and focussed upon the priorities of the city region:

- To provide strategic oversight for the delivery of the strategic priorities and actions contained within the GCR Economic Strategy & Action Plan;
- To drive forward the growth of the economy of the Glasgow City Region;
- To prioritise inclusive growth and provide an annual report in line with the Scottish Government's Inclusive Growth Monitoring Framework;
- To drive increased collaboration and partnership between the 8 Member Authorities, the Scottish & UK Governments and their agencies and the private sector, that is focussed towards delivery of the city region's shared economic priorities;

A proposed **Terms of Reference** (below) provides further clarity on how this would be achieved. The Glasgow City Regional Partnership will be expected to:

- Receive regular reports on the delivery of the individual actions contained within the GCR Economic Action Plan;
- Each Chief Executive will be expected to report on the progress made against the actions that have been aligned to their portfolio.
- Undertake periodic reviews of the GCR Economic Strategy & Action Plan to ensure that it is consistent with the emerging ambitions of the City Region and collaboration with partners.
- Actively promote collaboration among members of the Partnership;
- Provide reports and agenda items for the Glasgow City Region Cabinet relating to the Regional Economic Strategy & Action Plan.

**Membership:** The membership of the Partnership will be at the Chief Executive level of the 8 MAs and senior representatives from the wider partner organisations. The Partnership will be chaired by the Chief Executive of Glasgow City Council and the membership of the Glasgow City Region Partnership will consist of:

- Chief Executives from the 8 GCR MAs;
- Senior representatives from the UK & Scottish Governments;

- A senior representative of Scottish Enterprise;
- A senior representative from Skills Development Scotland
- A representative from the Glasgow City Region Economic Leadership Board
- 2/3 representatives from the Chambers of Commerce of the GCR MAs;

**Meeting Frequency:** quarterly.

## 18. Economic Delivery Group

**Role and Remit:** The current role of the Economic Delivery Group will be updated to reflect the emergence of the Regional Partnership. Under this proposal, the Economic Delivery Group (EDG) will become the Senior Officer Group with responsibility for the delivery and implementation of the actions within the Regional Economic Action Plan

It will be the responsibility of the EDG to clear all reports prior to their submission to the Glasgow City Regional Partnership. The EDG will also take the lead role in engaging with colleges and universities, and with Community Planning Partnerships.

The role and remit of the EDG will be discussed and refined at a Workshop of the EDG that is scheduled to take place in April. However, broadly, the EDG's role and remit will be:

- To take individual and collective responsibility for the delivery and implementation of the individual actions set out within the Regional Economic Strategy & Action Plan;
- To serve as the main officer support group in delivering the priorities of the Glasgow City Region Partnership;
- To clear reports submitted by each of the portfolio groups in relation to progress made against the delivery of their actions from the Regional Economic Strategy & Action Plan;
- To co-ordinate the development of policy and actions around the themes of Business, People and Place;
- To support and assist the progress of individual portfolios in delivering RES

**Meeting Frequency:** Given the role of the EDG in servicing the Regional Partnership, the meeting schedule should fit with the quarterly cycle of meetings of the Partnership. However it is likely that the EDG will require to meet more often and the meeting schedule can be at the discretion of the Chair of the EDG.

**Membership:** The membership of the Economic Delivery Group will consist of senior (Head of Service or above) representation from each of the Member Authorities along with wider partners. It is expected that the wider partners who would participate in the EDG could include:

- Scottish & UK Governments
- Scottish Enterprise,
- Skills Development Scotland, and
- Representative of the Glasgow City Region Economic Leadership Board.

Other partners will be invited to attend the EDG as required and

- DWP
- Colleges and universities
- NHS, and,
- the Voluntary sector

## **19. Glasgow City Region City Deal Lead Officers' Group**

**Role and Remit:** The role and remit of the Lead Officers' Group (LOG) would largely remain unchanged. The one area of change is that the remit of the group will now be restricted only to the delivery of the Glasgow City Region City Deal. This reflects the enhancement to the role of the Economic Delivery Group as the primary support group for the delivery of the Glasgow City Region Economic Strategy & Action Plan. The focus of the LOG will be on the project and programme requirements of the City Deal. The role and remit of the LOG is set out below:

- To have a full understanding of their Local Authority City Deal project(s) and to work in collaboration with the other Lead Officers to achieve cumulative programme objectives.
- To provide progress reports on projects for which they are responsible, including updates on GVA growth in their areas and to review, monitor and report on risks in relation to projects.
- To escalate issues in terms of project or programme delivery.
- To support the CEG, the PMO and the Cabinet. To contribute to the work of the Economic Leadership Board
- To collaborate to achieve the overall GCV City Deal programme objectives.
- To participate in data collection for Gateway reviews
- To be the lead contact for and to champion the GCV City Deal programme within their LA.
- To identify, provide direction to and work alongside any required support groups.

**Meeting Frequency:** 4 weekly.

**Membership:** Membership of the LOG will be the nominated officers from each of the MAs who leads on the delivery of their City Deal projects.

### **Timetable**

20. The Director for Regional Economic Growth will develop a revised meeting timetable to reflect the content of this report and present it at the next Chief Executives' meeting.

### **Recommendations**

21. The Cabinet is invited to:

- agree the amended structures and roles and remits as set out in this report; and
- instruct the Director of Regional Economic Growth to establish the new structures and provide a draft meetings schedule at the next meeting of the Chief Executives' Group.

## Appendix 1

## Structure Diagram

