

To: Jobs and the Economy Thematic Board

On: 16 November 2015

Report by:

**Director of Development and Housing Services
Revisions to the Single Outcome Agreement**

1. Summary

- 1.1 Renfrewshire Community Planning Partnership is committed to ensuring that our resources are deployed effectively to deliver Community Plan priorities and achieve best value. An open and rigorous performance culture has been embedded across the partnership which promotes our collective responsibility for achieving our outcomes.
- 1.2 The Single Outcome Agreement clearly sets out our agreed outcomes together with the one, three and ten year targets for each impact measures. However, at a meeting of the Thematic Board in December 2014, members discussed the implications of new major projects and the impact upon the Board's targets and outcomes. In this context it was noted that the range of targets set for the Board had been significantly exceeded and as a result there was a need to further develop the Jobs and Economy element of the Single Outcome Agreement.
- 1.3 Following this, a short term officer working group was established to review the relevant impact measures details of which are included within Section 4 below.

2. Recommendations

It is recommended that the Board agrees the revisions to the Single Outcome Agreement detailed in Section 4

3. Background

- 3.1 The Renfrewshire Community Plan and Single Outcome Agreement was developed during 2012 and 2013 and was approved by Renfrewshire Community Planning Partnership Board on 12 June 2013.
- 3.2 Subsequently, the Community Plan and Single Outcome Agreement was submitted to the Scottish Government and was scrutinised through a Quality Assurance exercise. Following this, the Renfrewshire Community Plan and SOA was signed off by the Minister for Local Government and Planning in August 2013.
- 3.3 The Single Outcome Agreement clearly sets out our agreed outcomes together with the one, three and ten year targets for each impact measure. However, at a meeting of the Thematic Board in December 2014, members discussed the implications of major capital and infrastructure projects and the impact this will have on the Board's targets and outcomes. In this context it was noted that the range of targets set for the Board had generally been significantly exceeded and as a result there was a need to further develop the Jobs and Economy element of the Single Outcome Agreement.
- 3.4 On the 24 June 2015 the Community Planning Partnership Board agreed that each thematic board would review and agree the relevant section(s) of the Single Outcome Agreement. Following this the Community Planning Partnership Board will consider the revised Single Outcome Agreement at its meeting on 9 December 2015.

4. Revisions to the Single Outcome Agreement

Following the meeting of the Community Planning Partnership Board in June 2015 a small working group of officers was established to review the Jobs and Economy element of the Single Outcome Agreement. The group prepared a draft SOA extract for Jobs and Economy and this was subsequently issued to partners for comment. The finalised version of this included within Appendix 1 below, however the detail of the amendments are contained within Sections 4.1 to 4.3 below.

4.1 Reduction in the number of Outcomes

The number of outcomes has been reduced from four to three, following discussion it was agreed that there was significant overlap between:

Outcome 1: Renfrewshire will be one of the best locations in Scotland to invest, in terms of its people, business and local communities, and

Outcome 3: Renfrewshire will be the best connected local economy in Scotland, internationally, nationally and regionally.

As a result Outcome 3 has been removed.

4.2 Revisions to existing targets

Three existing impact measures significantly exceeded year one targets. Table 1 below details these impact measures together with the year 1 performance and existing targets. The table also includes the revised year 3 and year 10 targets.

Table 1: Revisions to existing targets

Impact Measure		Baseline	Year 1 Target	Year 1 Actual	Existing Targets	
					Year 3	Year 10
Outcome 2: Renfrewshire will have a growing local economy creating employment for a well trained, qualified and motivated workforce — where unemployment is reduced and employment opportunities are growing						
1.	Reduction in the number of long term unemployed	1520 people (1.4%) JSA March 2013	5%	25%	15%	60%
					Proposed Revised Targets	
					60%	75%
2.	Reduction in the number of unemployed young people (18–24 year olds)	1475 (9.6%) JSA March 2013	9% (03/14)	28.9% (03/14)	18%	50%
					Proposed Revised Targets	
					60%	80%
Outcome 3 : Renfrewshire will have attractive environments and successful town centres created through successful area regeneration that contributes positively to local economic growth						
3.	Increase in visitor expenditure in Renfrewshire	£155 million — calendar year 2011	5% £162.75m	20% £186m	10%	20%
					Proposed Revised Targets	
					25%	35%

4.3 Proposed new impact measures and targets

As detailed in table 2 below, it is proposed that ten new impact measures be included within the Single Outcome Agreement. These impact measures reflect changes in priorities since the inception of the Single Outcome Agreement in 2013.

Table 2: New impact measures and targets

Impact Measure		Baseline	Proposed Targets	
			Year 3	Year 10
Outcome 1: Renfrewshire will be one of the best locations in Scotland to invest, in terms of its people, businesses and local communities				
1.	Increase the survival of businesses in Renfrewshire	2011 475 Births 425 Deaths Net: 50 businesses	Net: 100 businesses	Net: 150 businesses
2.	Reduce levels of digital exclusion in Renfrewshire	Baseline to be established during 2016	to be established	to be established
3.	Number of passengers using Paisley Gilmour Street per weekday	13,000 (source: Office of Rail Regulator; 2014)	14,000	17,000
4.	Number of scheduled train services stopping at Paisley Gilmour Street station per weekday	250 (source: weekday timetable Oct 2015)	260	350
5.	Number of scheduled flights from Glasgow Airport per day	200	220	260
Outcome 2: Renfrewshire will have a growing local economy creating employment for a well trained, qualified and motivated workforce — where unemployment is reduced and employment opportunities are growing				
6.	Reduction in the number of unemployed people 50+	745 people (2.1%) JSA figures March 2015	15% JSA Figures March 2016	50% JSA Figures March 2023
7.	Reduction of the number of claimants in receipt of Out of Work Benefits (16-64 years)	Currently 18,600 (16.5%) DWP Benefit claimants at Feb 15 - working age client group	17,500 people (6% reduction) Feb 2016	14,000 people (24.7% reduction) Feb 2023
8.	Increase the number of people in employment/self employed	85,300 or 73.8% at March 2015	1% (853)	8% (6824)
9.	Increase the number of Living Wage Accredited employers	5 formally registered October 2015	100 October 2016	500 October 2023
Outcome 3 : Renfrewshire will have attractive environments and successful town centres created through successful area regeneration that contributes positively to local economic growth				
10.	To arrest decline and then increase visitor expenditure in Paisley	£74.5 million per annum in 2012	£80 million	£115 million per annum

4.4 Removal of Impact Measures

It is recommended that following four impact measures be removed from the Single Outcome Agreement:

- Reduction in the level of urban vacant and derelict land – this impact measure has been replaced with the reduction in the level of vacant and derelict land (includes all land not just urban)
- Increase in the value of development investment activity - the data for this measure is derived solely from Building Warrant submissions and the level of investment can fluctuate dramatically depending on the timing of the proposed building activity
- Increase in Gross Value Added (GVA) in the Renfrewshire economy – the source of the estimated baseline data was taken from a one off piece of consultancy work undertaken in 2012. The GVA figures published by the Office for National Statistic include Renfrewshire, East Renfrewshire and Inverclyde.
- Increase in annual house completions (private and RSL) – this impact measure has been replaced with the following two new measures
 1. Increase the number of affordable house completions
 2. Increase the number of private house completions

5. Resources

No additional resources required.

6. Prevention

The Action Plan framework allows the Thematic Boards to plan resources and direct investment towards prevention and early intervention.

7. Community Involvement/Engagement

The Thematic Board Action Plans have been developed with our third sector partners and representatives.

For more information regarding this report, please contact Yvonne Farquhar, Senior Policy Officer, Chief Executive's Service on 0141 618 7409.

Theme: Jobs and the Economy

Impact Measure	Performance Baseline Data	Year 1 Target	Year 1 Actual	Year 3 Target	10 Year Target (2023)
Outcome 1: Renfrewshire will be one of the best locations in Scotland to invest, in terms of its people, businesses and local communities					
1.1 Reduction in the level of vacant and derelict land	956 hectares (2013)	Replace existing similar measure		4.5%	15%
1.2 Increase the survival of businesses in Renfrewshire	Baseline 2011 475 Births 425 deaths Net: 50 businesses	New measure		Net: 100 businesses	Net: 150 businesses
1.3 Reduce levels of digital exclusion in Renfrewshire	Baseline to be established during 2016	New measure		To be established	To be established
1.4 Number of passengers using Paisley Gilmour Street per weekday	13,000 (source: Office of Rail Regulator; 2014)	New Measure		14,000	17,000
1.5 Number of scheduled train services stopping at Paisley Gilmour Street station per weekday	250 (source: weekday timetable Oct 2015)	New Measure		260	350
1.6 Number of scheduled flights from Glasgow Airport per day	200	New measure		220	260

Impact Measure	Performance Baseline Data	Year 1 Target	Year 1 Actual	Year 3 Target	10 Year Target (2023)
Outcome 2: Renfrewshire will have a growing local economy creating employment for a well trained, qualified and motivated workforce — where unemployment is reduced and employment opportunities are growing					
2.1 Increase the rate of VAT/PAYE registered businesses in Renfrewshire	4,445 — 2011	2% 4,533	3.5% 4,605	6%	20%
2.2 Reduction in the number of long term unemployed	Currently 1520 people (1.4%) JSA Figures March 2013	5%	25% (1,140 JSA claimants)	60% (608 JSA claimants)	75% (380 JSA claimant)
2.3 Reduction in the number of unemployed young people (18–24 year olds)	Currently 1475 (9.6%) JSA Figures March 2013	9% (03/14)	28.9% (03/14)	60%	80%
2.4 Reduction the number of 16–19 year olds who are unemployed seeking work	201 - February 2013	10%	Baseline data available only	20%	50%
2.5 Reduction in the number of unemployed people 50+	745 people (2.1%) JSA figures March 2015	New measure	New measure	15% JSA figures March 2016	50% JSA figures March 2023
2.6 Reduction of the number of claimants in receipt of Out of Work Benefits (16-64 years)	Currently 18,600 (16.5%) DWP Benefit claimants at Feb 15 - working age client group	New measure	New measure	17,500 people (6% reduction) Feb 2016	14,000 people (24.7% reduction) Feb 2023
2.7 Increase the number of people in employment/self employed	85,300 or 73.8% at March 2015	New measure	New measure	1% (853)	8% (6824)
2.8 Increase the number of Living Wage Accredited employers	5 formally registered March 2015	New measure	New measure	100 (October 2016)	500 (October 2023)

Impact Measure	Performance Baseline Data	Year 1 Target	Year 1 Actual	Year 3 Target	10 Year Target (2023)
<i>Outcome 3 : Renfrewshire will have attractive environments and successful town centres created through successful area regeneration that contributes positively to local economic growth</i>					
3.1 Reduction in vacant retail space in Paisley Town Centre	2012 — 24,571 sqm	10%	13.4%	20%	50%
3.2 Increase the number of affordable house completions	2014/15 — 56 homes	Replace existing similar measure		200 annually from 2016	1000 (by 31 March 2021)
3.3 Increase the number of private house completions	2014/15 — 477 homes	Replace existing similar measure		500 annually from 2016	2500 (by 31 March 2021)
3.4 Increase Renfrewshire's resident population	174,900 Census 2011	No change	The next Census will be undertaken in 2021, however estimates indicate the Renfrewshire population as at 2013 as 173,900	2%	5%
3.5 Increase in visitor expenditure in Renfrewshire	£155 million — calendar year 2011	5% £162.75m	20% £186m	25%	35%
3.6 To arrest decline and then increase visitor expenditure in Paisley.	Baseline and targets to be established during 2016	New measure		To be established	To be established
3.7 Increase the footfall in Paisley Town Centre	Investigate the feasibility of this impact measure during 2016	Potential new measure		To be established	To be established