

To: North Strathclyde Community Justice Authority

On: 16 December 2016

Report by: Planning Officer

Heading: North Strathclyde Community Justice Authority

Action Plan 2016-2017

1. Summary

- 1.1 The purpose of the report is to present the progress report (attached Appendix 1) of the NSCJA Action Plan for 2016-2017.
- 1.2 The Action Plan aligns to the aims and objectives stated in our 2014-2017, 3 year Area Plan.
- 1.3 There are 10 actions that we will do as a partnership and 15 activities associated with the actions, in the plan. The majority of which will be the responsibility of the Chief Officer and Planning Officer to manage.
- 1.4 There were no activities due for completion in the last quarter.
- 1.5 Positive progress is being made across all the remaining 14 activities, particularly around the transition to the new model for community justice in Scotland.

2. Recommendations

- 2.1 Note the content of this report and Appendix 1
 - 2.3 Delegate authority to the Chief Officer in consultation with the Convener to make any necessary amendments to the Action Plan if required.
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3. Background

- 3.1** The Management of Offender etc (Scotland) Act 2005 Section 3 (5) establishes a function of Community Justice Authorities to prepare in consultation with its partners a Plan which is aimed at reducing re-offending within its area. These plans must be prepared and submitted at the frequency specified by Scottish Ministers.
- 3.2** The Action Plan is not just a freestanding document, it should show clear links to local priorities set out in the 2014-2017 Area Plan, and provide the basis for measuring progress on an annual basis. It should enable the CJA to demonstrate the ‘value-added’.
- 3.3** The Action Plan is a dynamic document that will change to reflect new national developments and translate these into local initiatives.

Implications of the Report

1. Equality & Human Rights

The Recommendations contained within this report have been assessed in relation to their impact on equalities and human rights. No negative impacts on equality groups or potential for infringement of individuals' human rights have been identified arising from the recommendations contained in the report as the report is for noting. If required following implementation, the actual impact of the recommendations and the mitigating actions will be reviewed and monitored, and the results of the assessment will be published on the Authorities website.

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What Actions we will do as a Partnership.

1. We will continue to work effectively in partnership to ensure the coordination of plans/strategies; interventions and workforce learning and development to reduce reoffending.
2. We will agree an Action Plan each year with our partners and others, which will set out specific actions that we will manage and monitor through regular progress reports to NSCJA.
3. We will be responsive to developing policy initiatives by including these within our existing partnership structures or establishing new structures where required to implement at a local level.
4. We will take into account the recommendations of the Commission on Women Offenders and ensure all resources are utilised effectively across a multi agency and multi sector approach to addressing the needs of women offenders in the NSCJA area coordinated through the NSCJA Women's Services Steering Group.
5. We will continue to support the increased, appropriate use of all forms of community sentences and alternatives to custody. We will progress any appropriate actions arising from the current review of Community Payback Orders and the unit cost of CPO's, and review the delivery of Drug Treatment and Testing Orders across the NSCJA area.
6. We will continue to support the Scottish Prison Service; in particular taking advantage in the opportunities presented by the developing estate within the NSCJA area, whilst continuing to offer support to the innovative initiatives that have already been introduced.
7. We will continue to support the National; Local and exemplar Public Social Partnerships and through these we will communicate examples of good practice and success to our wider partnership group. We will work with key public sector bodies to secure sustainable funding for successful PSPs.
8. We will continue to work with NHS GG&C and other partners to pursue innovative initiatives that incorporate a 'Whole Family Approach' to address health inequalities experienced by offenders and their families.
9. We will work with Scottish Government Community Justice Division; Community Planning Partnerships and other partners and stakeholders to ensure the smooth and efficient transition of duties and functions to the new structure for Community Justice.
10. We will use flexibility and innovation in the way that we allocate funding whilst keeping a focus on 'What Works' and interventions that have the most impact on reducing reoffending

Progress against the 2016-17 Action Plan

Key

- action achieved within timescale
- action will be achieved within timescale
- action will not be achieved

	Activities 2015-16	Contributes to Action	Short/ Medium Term Outcomes	Timescale	Progress	Comments
1	Continue to Support the sustainability of the enhanced women's services in Renfrewshire; Inverclyde and West Dunbartonshire.	1; 4 ; 6;12	Increased uptake of services. Reduction in women offenders serving a custodial (including remand) or community sentence.	March 2017	●	This is an ongoing commitment over the lifespan of the current funding and existence of the CJA. The planning officer sits on the steering group of the Renfrewshire service. Both the Renfrewshire and West Dun services has been awarded further funding of £30K for 2015/16.NSCJA has supported all initiatives over the lifetime of this plan
2	Request and receive quarterly update reports for CJA board from Renfrewshire; Inverclyde and West Dunbartonshire enhanced women's services.	1; 4 & 6	Reports received and used to determine subsequent resource allocation.	March 2017	●	Ongoing- reports are tabled at the Women's services steering group meetings. Regular reports are submitted to NSCJA board.
3	Continue to work with the Scottish Prison Service and other partners in the ongoing development of a throughcare model for women offenders.	1; 4 & 7	Appropriate services are put in place. SPS timescales are met.	March 2017	●	Since the decision to withdraw from the building of HMP Inverclyde, we are awaiting outcomes from the women's estate project at SC. Regular updates from development team. A NSCJA partners development day was held at Reid McEwan on 1 st June. NSCJA local authorities will not host one of the CCUs.
4	Continue to actively participate in both the HMP Low Moss PSP Governance and Operational Groups.	1;4; 7 & 8	Engaging prisoners are supported after liberation. All aspects of short term prisoner needs are met on liberation and all relevant agencies are engaging with PSP team.	March 2017	●	Both the chief officer and planning officer continue to contribute to the governance and operational steering groups. Regular update reports are received and shared with partners. The last operational group meeting was 6/5/16 which the Planning Officer attended.

Activities 2015-16	Contributes to Action	Short/ Medium Term Outcomes	Timescale	Progress	Comments
5	Continue to actively participate in the Reducing Reoffending Change Fund PSPs governance groups, to deliver and sustain mentoring services to offenders in the NSCJA area.	As per PSP outcome framework. 1;4; 7 & 8	March 2017	●	Chief Officer sits on governance groups for all PSPs operating within NSCJA area both at a national and local level.
6	Continue to actively support the Joint national PSP group in promoting the PSP model	Improved understanding of the added value that the PSP model offers to the justice system in achieving outcomes for offenders. 1;4; 7 & 8	March 2017	●	The Chief Officer is instrumental in the PSP sustainability group. Funding has been secured up to March 2017.
7	Continue to work with key public & third sector service providers within the NSCJA area to ensure that there is equity in access, for short term offenders, to relevant universal services (housing, healthcare, benefits, etc.)	All aspects of short term prisoner needs are met on liberation and all relevant universal agencies are engaging with justice agencies. 1;4; 7 & 8	March 2017	●	Part of NSCJA core business. This will be ongoing throughout the lifespan of the plan. This is an improvement area within the National Strategy for Community Justice, and will be progressed through the transition work currently being carried out both locally and nationally. NSCJA officers are both an integral part of these processes.
8	Continue to progress work with NHS GG&C, GJA and appropriate partners, to address health improvement of offenders and their families.	Improved positive health outcomes for offenders and their families, in particular children. 1 & 9	March 2017	●	Work has continued on this piece of work. The finished document, Reducing Reoffending Reducing Inequalities Promoting 'Better Health, Better Lives' through Community Justice has evolved over the last two years through a number of iterations.
9	Continue to work in partnership with Scottish Government and Community Planning Partnerships, both nationally and locally to facilitate information sharing and awareness events in preparation for the new structure.	Integrated processes are in place between CPPs and NSCJA, working towards a smooth transition of duties and responsibilities. 1; 3 & 11	March 2017		Community Justice coordinators are in post for all our local authority areas. NSCJA staff have and will continue to support throughout the lifespan of this plan. NSCJA officers have been an integral part of the local authority transition process, with inputs to steering groups and development sessions across NSCJA. Strategic Assessments were produced for all local authority areas in NSCJA. Nationally the CO sits on the transition group, and the planning officer has been heavily involved in working with CJ Coordinators and pulling together an Implementation Group for the Strategy OPI framework.

	Activities 2015-16	Contributes to Action	Short/ Medium Term Outcomes	Timescale	Progress	Comments
10	Continue to engage with CPPs in local authority areas to start dialogue re procedures for transition to the new structure.	1; 3 & 11	Integrated processes are in place between CPPs and NSCJA, working towards a smooth transition of duties and responsibilities.	June 2016	●	Presentations on the new model were delivered to all CPPs, and the dialogue has continued. NSCJA staff are an integral part of all local authority transition steering groups.
11	Coordinate and facilitate multi agency learning and development in line with national plan.	1;3 & 5	A fully informed and equipped Justice workforce.	March 2017	●	Ongoing work throughout the lifetime of the transition. All development sessions involve partners.
12	Continue to engage with SG CJD and partners in the progression of the offender agenda.	1	Improved positive outcomes for offenders, their families and communities.	March 2017	●	Planning Officer currently working with SG CJD in development of an Implementation Group ; organising the National launch event in November and the development of Electronic Monitoring in Scotland. The Chief Officer is a member of the Transition Steering Group, the Guidance Sub Group and the Funding Group.
13	Continue to positively contribute to the development of the New National Community Justice Strategy through secondment to SG CJD	1	Improved positive outcomes for offenders, their families and communities.	March 2017	●	Planning Officer is joint lead in the development of the new strategy for community justice. National and regional engagement events have taken place. Currently organizing the National launch event in November. Following the Cab Sec's approval of the Strategy & OPI an Implementation Group is being established.
14	Continue to positively contribute to the development of Electronic monitoring in Scotland through secondment to SG CJD	1	Improved positive outcomes for offenders, their families and communities.	October 2016	●	Planning Officer currently working with SG CJD in the development of Electronic Monitoring in Scotland. Working group report and recommendations have been accepted by Cab Sec. Primary legislation work required for proposals. Demonstration project being developed around EM and support. This secondment continues.
15	Close NSCJA in line with the disestablishment plan	CJA staff		March 2017	●	Disestablishment plan approved by SG. National Disestablishment group established. Meeting organised on 13 th Sept at Renfrewshire House with key areas i.e. Finance etc