

To: Finance and Resources Policy Board

On: 16 March 2016

Report by: Director of Finance and Resources

Heading: Revenue Budget Monitoring – Council Overview to 8 January 2016

1. **Summary**

- 1.1 This report provides an overview of the budget performance for all Services for the period to 8 January 2016.
- 1.2 The report confirms an overall budget underspend for all services of £0.378m (0.2%). This is summarised over General Fund Services, and the Housing Revenue Account in the table below:

Division / Department	Current Reported Position	% variance	Previously Reported Position	% variance
General Fund Services	£378,000 Underspend	0.2%	£151,000 Underspend	0.1%
HRA	Breakeven	-	Breakeven	-

1.3 The budget performance to date suggests a projected year end underspend of £1.182m (0.3%) which is summarised in the table below:

Division / Department	Anticipated Year End Position	% variance	Previously Reported Position	% variance
General Fund Services	£1,182,000 Underspend	0.3%	£1,182,000 Underspend	0.3%
HRA	Breakeven	-	Breakeven	-

2. Recommendations

2.1 Members are requested to note the budget position

3. **Service Commentaries**

- 3.1 Budget Monitoring reports will be considered by each Policy Board for services reporting directly to those Boards.
- 3.2 In terms of the Financial Regulations budgets have been approved on a service basis and Directors are expected to manage their spending needs within the bottom line of the budget approved. A brief commentary on budget variances by service is provided below and a Service overview is attached for information.

3.3 <u>Education and Children</u> (Education and Children Policy Board)

Current Position: Breakeven

Previously Reported: Breakeven

The breakeven position at this stage in the year relates mainly to the net effect of overspends and underspends in the following areas of service:-

- The overspend of £78,000 within Central Admin relates to additional staffing costs.
- £77,000 of an overspend in Additional Support for Learning relates to additional staffing costs.
- £214,000 of an underspend in Pre Fives relates to staffing costs and payments to partner nurseries.
- £352,000 of an overspend in Primary Schools is related to overspends on teachers' salaries and maintenance works partly offset by an underspend in transport.
- £368,000 of an underspend in Secondary Schools is mainly due to underspends in transport costs and teachers' salaries.

• £83,000 of an overspend in Special Schools relates to teachers' salaries including the central cover budget.

Projected Year End Position

It is anticipated at this stage that Education and Children's Services will achieve a breakeven position at year end subject to any unforeseen demand pressures emerging over the rest of the year.

3.4 **Leisure Services**

Current Position: Breakeven
Previously Reported: Breakeven

There are no significant variances to report.

Projected Year End Position

It is anticipated at this stage that Leisure Services will achieve a breakeven position at the year end.

3.5 <u>Community Resources</u> (Environment Policy Board)

Current Position: Breakeven

Previously Reported: Breakeven

The breakeven position at this stage in the year relates mainly to lower income from trade waste, special uplifts and recreational and cemetery income offset by underspends on transport costs across the services.

Projected Year End Position

It is currently forecast that Community Resources will break even at year end. This forecast position will be reviewed on an ongoing basis for the remainder of the financial year, particularly with regard to recycling performance and the level of tonnages received for recycling or disposal, and the costs of roads maintenance for the remainder of the winter maintenance period to March 2016.

3.6 <u>Development & Housing Services - Other Housing</u> (Housing & Community Safety Policy Board)

Current Position: Breakeven

Previously Reported: Breakeven

At this stage in the financial year the Other Housing account reflects a breakeven position with no significant variances to report on any of the budget categories.

Projected Year End Position

It is anticipated at this stage that the Other Housing year end position will be an underspend of £292,000 as a result of an improved outturn position on the Council's Housing Benefit subsidy position and reduced Housing Strategy costs.

3.7 <u>Development & Housing Services – Planning & Regeneration</u> (Planning and Property Policy Board)

Current Position: Breakeven

Previously Reported: Breakeven

The Planning Division account reflects a breakeven position with no significant variances to report on any of the budget categories.

Projected Year End Position

It is projected that the Planning division will achieve a breakeven position by the year end.

3.8 <u>Development & Housing Services – Economic Development</u> (Economy & Jobs Policy Board)

Current Position: Breakeven Previously Reported: Breakeven

At this stage in the financial year the account reflects a breakeven position with no significant variances to report on any of the budget categories.

Projected Year End Position

It is projected that the Economic Development division will achieve a breakeven position by the year end.

3.9 <u>Property & Construction Services</u> (Planning and Property Policy Board)

Current Position: Breakeven

Previously Reported: Breakeven

The current breakeven position mainly reflects overspends in Property Costs, Supplies and Services and Contractors and Others costs which have been offset by an over-recovery in income.

The overspends on the Property Services account at this stage in the financial year, reflect the increased levels of systems and professional support required to service the significant capital schemes currently being led by the Property Services division and will be offset by increased fee income.

Projected Year End Position

It is anticipated that Property & Construction Services will achieve a breakeven position at year end.

3.10 Adult Services (Social Work, Health and Well-being Policy Board)

Current Position: Breakeven
Previously Reported: Breakeven

The breakeven position within Adult Services at this stage in the year relates mainly to the net effect of overspends and underspends in the following areas of service:-

 The net overspend of £6,000 within Older People services is due to significant pressures within the care at home service which are mitigated by an underspend in the external care home placement budget reflecting higher than anticipated turnover levels. In addition to pressures within the care at home service, there is an under recovery of income from the Council's residential Care Homes reflecting occupancy levels throughout this financial year.

- £60,000 of an overspend in Physical Disabilities is due to increases in the purchase of equipment to support service users to stay in their own homes reflecting the shift in the balance of care to the community and their associated needs.
- An underspend of £163,000 within Learning Disabilities is mainly due to the time taken to recruit to new posts within the Learning Disability day services along with vacancies due to staff turnover. In order to ensure minimum delays in filling vacant posts, as soon as managers become aware that a member of staff is leaving, the post will actively be recruited. However, due to the nature of the service, turnover of staff is high for a variety of reasons.

This underspend offsets an overspend on the Adult Placement budget reflecting increased changes in the budget profile in relation to the funding of SDS packages.

 £97,000 of an overspend in Addictions relates to higher than anticipated payroll costs.

Projected Year End Position

The Adult Services budget is, at this stage, reporting a year projected breakeven position.

3.11 <u>Finance and Resources</u> (Finance and Resources Policy Board)

Current Position: Net underspend £133,000 Previously Reported: Net underspend £97,000

The underspend has arisen due to levels of staff turnover and an overrecovery of licensing income.

Projected Year End Position

It is anticipated that Finance and Resources will achieve an underspend of £175,000 by the year end due to levels of staff turnover and an over-recovery of licensing income.

3.12 <u>Chief Executive's Department</u> (Finance and Resources Policy Board)

Current Position: Net underspend £89,000 Previously Reported: Net underspend £54,000

The underspend has arisen due to levels of staff turnover.

Projected Year End Position

It is anticipated that the Chief Executive's will achieve an underspend of £115,000 by the year end due to levels of staff turnover.

3.13 <u>Miscellaneous Services</u> (Finance and Resources Policy Board)

Current Position: Net underspend £156,000 Previously Reported: Breakeven

The underspend has arisen due to additional one-off income.

Projected Year End Position

It is anticipated that Miscellaneous Services will achieve an underspend of £200,000 by the year end due to additional one-off income.

It is anticipated that Council Tax income for 2015-16 will be over recovered by £400,000 against budget due to increased yield.

3.14 **Trading Operations**

These are the subject of separate reports submitted to the relevant Policy Boards. An overview is attached for information which confirms an actual breakeven position in line with the budgeted surplus for the General Fund. It is projected that the Building Services trading operation will deliver a £468,000 surplus in line with budget. In line with agreed policy this surplus will be returned to the General Fund or the HRA based on the level of Housing related turnover and the reported position reflects this policy.

3.15 <u>Housing Revenue Account</u> (Housing & Community Safety Policy Board)

Current Position: Breakeven

Previously Reported: Breakeven

The current breakeven position principally reflects underspends in the expenditure categories of Employee Costs, Property Costs, Payments to Other Bodies and Capital Charges which have been offset by an increase in CFCR (Property Costs) and lower income levels as detailed below.

The increase in Capital Funded from Current Revenue (CFCR) to offset underspends is in line with the agreed strategy of using underspends within the HRA and Capital from Current Revenue to reduce new debt and to smooth debt repayments to support the sustainability of the HRA.

Employee Costs

The current underspend within Employee Costs represents vacancies which have occurred in the service over the course of the financial year to date.

Property Costs

The additional expenditure in Property Costs relates to CFCR and is in line with the agreed strategy of using underspends within the HRA to reduce new debt and to smooth debt repayments. Utilities costs within Property Services are underspent due to the new biomass heating systems becoming operational during the year.

Payments to Other Bodies

The underspend mainly reflects lower than expected levels of irrecoverable rent and voids. The underspend of in irrecoverable rent is as a result of the pressures expected as a result of the implementation of Universal Credit not materialising as quickly as anticipated. The Bad Debt Provision continues to be updated to ensure that the forecast remains up to date, whilst maintaining a prudent approach. The underspend in voids reflects the lower turnaround times resulting from the continuous improvement in the management of voids.

Capital Charges

The underspend is due to the capital charges being lower than projected.

Income

The under-recovery mainly reflects the reduced income levels from charges associated with the implementation of the new biomass heating systems as referenced in Property Costs.

Projected Year End Position

At this stage in the financial year, it is projected that the HRA will achieve a breakeven position at the year end. Projected underspends will be offset by a corresponding increase in the planned CFCR contribution.

Implications of the Report

- 1. **Financial** Net revenue expenditure will be contained within available resources.
- 2. **HR & Organisational Development** none
- 3. **Community Planning –** none
- 4. **Legal** none
- 5. **Property/Assets** none
- 6. **Information Technology** none.
- 7. **Equality & Human Rights** The Recommendations contained within this report have been assessed in relation to their impact on equalities and human rights. No negative impacts on equality groups or potential for infringement of individuals' human rights have been identified arising from the recommendations contained in the report because it is for noting only. If required following implementation, the actual impact of the recommendations and the mitigating actions will be reviewed and monitored, and the results of the assessment will be published on the Council's website.
- 8. **Health & Safety** none
- 9. **Procurement** none

- 10. **Risk** none
- 11. **Privacy Impact** none

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POLICY BOARD: GENERAL MANAGEMENT AND FINANCE: OVERVIEW

Description	Revised Annual Budget	Revised Period Budget	Actual	Adjustments	Revised Actual	Budg	Budget Variance	ice
(1)	(2)	(3)	(4)	(5)	(6) = (4 + 5)		(2)	
£000,8	£000,8	s,000 3	£000,8	£000,8	£000,8	\$,000 3	%	
Employee Costs	234,531	167,842	167,198	427	167,625	217	0.1%	underspend
Property Costs	102,722	74,911	73,752	2,317	76,069	(1,158)	-1.5%	overspend
Supplies & Services	17,273	12,883	15,004	(1,652)	13,352	(469)	-3.6%	overspend
Contractors and Others	101,355	62,706	62,428	211	62,639	29	0.1%	underspend
Transport & Plant Costs	13,184	9,801	9,237	351	9,588	213	2.2%	underspend
Administration Costs	67,127	5,955	4,448	1,497	5,945	10	0.2%	underspend
Payments to Other Bodies	55,751	35,385	35,487	(654)	34,833	552	1.6%	underspend
CFCR	2,880	1	25	(24)	1	0	0.0%	breakeven
Capital Charges	51,679	16,350	25	15,671	15,696	654	4.0%	underspend
GROSS EXPENDITURE	646,503	385,834	367,604	18,144	385,748	98	%0.0	underspend
Income	(266,600)	(150,404)	(142,671)	(8,025)	(150,696)	292	0.5%	over-recovery
NET EXPENDITURE	379,902	235,430	224,933	10,119	235,052	378	0.5%	underspend

0.2%

£000's 378 1,182

Bottom Line Position to 08 January 2016 is an underspend of Anticipated Year End Budget Position is an underspend of

POLICY BOARD: GENERAL MANAGEMENT AND FINANCE: OVERVIEW

(2) En 2000's		Actual	Adjustments	Revised Actual	Bud	Budget Variance	9)
£000's	(3)	(4)	(5)	(6) = (4 + 5)		(7)	
· ·	£000,s	£000,8	£000,8	£000,8	£000,8	%	
V	0.00	7	,		C	ò	-
	110,919	111,046	(127)	110,919	0	%0.0	breakeven
	2,065	2,067	(2)	7,065	0	%0.0	breakeven
	35,228	35,908	(089)	35,228	0	%0.0	breakeven
Finance & Resources	22,509	25,614	(3,238)	22,376	133	%9.0	underspend
Other Housing 5,735	3,939	4,154	(215)	3,939	0	%0.0	breakeven
Planning & Economic Development 8,457	4,597	8,493	(3,896)	4,597	0	%0.0	breakeven
Chief Executives 1,596	2,763	2,608	99	2,674	88	3.2%	underspend
Miscellaneous 30,132	5,501	2,847	2,498	5,345	156	2.8%	underspend
Social Work Adult Services 55,830	47,348	47,348	0	47,348	0	%0.0	breakeven
Trading Accounts (Surplus)/Deficit (1,082)	(1,205)	486	(1,691)	(1,205)	0	0.0%	breakeven
SUB -TOTAL GENERAL SERVICES 379,902	238,664	245,571	(7,285)	238,286	378	0.5%	underspend
Housing Revenue Account (HRA)	(3,234)	(20,638)	17,404	(3,234)	0	%0:0	breakeven
NET EXPENDITURE 379,902	235,430	224,933	10,119	235,052	378	0.5%	underspend

0.2%

378 1,182

Bottom Line Position to 08 January 2016 is an underspend of Anticipated Year End Budget Position is an underspend of

POLICY BOARD: GENERAL MANAGEMENT AND FINANCE: OVERVIEW: TRADING OPERATIONS

Description	Revised Annual	Revised Period	Actual	Adiustments	Revised Actual	l mg	Budget Variance	e e
. (1)	Budget (2)	Budget (3)	(4)	(2)	(6) = (4 + 5)		(7)	
s,000 3	\$,000,s	£000,8	\$,0003	£000,s	£000,8	£000,8	%	
Employee Costs	12,483	9,556	9,027	452	9,479	77	0.8%	underspend
Property Costs	683	516	361	143	504	12		nnderspend
Supplies & Services	5,533	4,196	4,494	(285)	4,209	(13)	-0.3%	overspend
Contractors and Others	3,152	2,278	2,462	(146)	2,316	(38)	-1.7%	overspend
Transport & Plant Costs	2,702	2,000	1,749	235	1,984	16	0.8%	nnderspend
Administration Costs	2,083	1,618	322	1,296	1,618	0	0.0%	breakeven
Payments to Other Bodies	7	2	(15)	20	5	0	0.0%	breakeven
CFCR	0	0	0	0	0	0	0.0%	breakeven
Capital Charges	241	185	0	185	185	0	0.0%	breakeven
GROSS EXPENDITURE	26,884	20,354	18,400	1,900	20,300	54	0.3%	nnderspend
Income	(27,965)	(21,559)	(17,914)	(3,591)	(21,505)	(54)		-0.3% under-recovery
NET EXPENDITURE	(1,081)	(1,205)	486	(1,691)	(1,205)	0	0.0%	breakeven
		\$,000 3						
Bottom Line Position to 08 January 2016 is breakeven of	y 2016 is breakeven of	0	0.0%					
Anticipated Year End Budget Position is breakeven of	tion is breakeven of	0	<u>0.0%</u>					

POLICY BOARD: GENERAL MANAGEMENT AND FINANCE: OVERVIEW: TRADING OPERATIONS

BudgetVariance	(7)	£000,s	0 0.0% breakeven	0 0.0% breakeven	0 0.0% breakeven	0 0.0% breakeven	0 0.0% breakeven			
Revised Actual	(6) = (4 + 5)	£000,8	(390)	(333)	(413)	(63)	(1,205)			
ents		£000's	(1,504)	(82)	181	(283)	(1,691)			
Adjustments	(2)									
Actual	(4)	£000,8	1,144	(254)	(594)	190	486		0.0%	0.0%
Period get		£000, s	(390)	(339)	(413)	(63)	(1,205)	£000,s	0	0
Revised Per Budget	(3)	ξ					(1)	¥		
nal		£000,8	0	(451)	(202)	(125)	(1,082)		en of	of "
Revised Annual Budget	(2)	Ę0		7)	<u>-</u>	(1	(1,0		016 is breakev	n is breakeven
		£000's					URE		January 2	et Positio
Description	(1)	03	Building & Works Trading	Catering Trading	Transport Trading	Roads Trading	NET EXPENDITURE		Bottom Line Position to 08 January 2016 is breakeven of	Anticipated Year End Budget Position is breakeven of