



Scotland Excel

To: **Executive Sub-Committee**

On: **19 June 2020**

Report by:
Chief Executive of Scotland Excel

Tender: **Demolition and Deconstruction Works**

Schedule: **1119**

Period: **1st August 2020 – 31 July 2022 with option to extend for up to two further years until 31 July 2024**

1. Introduction and Background

This recommendation is for the award of a renewal framework and will be a second-generation framework for demolition. The existing collaborative framework agreement expires on 31 July 2020.

As seen in recent news reports the construction industry has been particularly hard hit by the Corona Virus Disease 2019 (COVID-19) pandemic. Demolition suppliers are no exception and will require the opportunity to get back to work as soon as legally possible. This framework has taken into consideration the reduction of lead times for work package awards with a value under £50,000 and in emergency situations.

This framework will provide councils and other participating members with a mechanism to procure demolition and deconstruction works, ranging from simple shoring and to complex multi-storey demolitions and provide vital emergency services.

To ensure delivery of demolition and deconstruction works which meet our members' needs, Scotland Excel targeted three key areas in developing this strategy; increased market participation, simplified call-off procedures and improved support of the Scottish Government's declared climate emergency.

Demolition has been identified by Police Scotland as an area of potential risk regarding serious and organised crime. As such included in the tender was the declaration of non-involvement and declaration of non-involvement in human trafficking & exploitative labour. All tenderers signed the requested documents.

This report summarises the outcome of the procurement process for the national framework agreement.

2. Scope, Participation and Spend

As part of the strategy development, the User Intelligence Group (UIG) approved the inclusion of three lots, summarised in Table 1 which covers the scope of member requirements for the delivery of demolition and deconstruction works.

Table 1

| Lot No. | Description |
|----------------|--------------------------------------------------------|
| 1 | Demolition and Deconstruction works up to £50,000 |
| 2 | Demolition and Deconstruction works on or over £50,000 |
| 3 | Emergency Demolition |

The lotting structure was designed to be representative of the marketplace and member purchasing requirements.

As detailed in Appendix 1, 30 councils have confirmed their intention to participate in the framework. The remaining two councils have their own frameworks in place. To allow for potential migration from existing agreements, all 32 councils were included in the contract notice for the framework. Additionally, multiple associate members have confirmed their intention to participate.

The maximum estimated value of services that may be awarded under the framework is £72 million. This contract value has been derived from information provided directly from councils, market analysis and historic data. This is, however, a maximum value which is estimated to ensure that there is sufficient capacity within the framework to accommodate any unforeseen peaks in demand.

Procurement Process

User Intelligence Groups(UIGs) were set up comprising of key personnel from Scotland Excel member councils to support the development of the framework. The UIG agreed the procurement route, terms and conditions and the overall strategy, and a Technical UIG developed the specification and the commercial and technical evaluation.

In line with the European Union (EU) Open Procedure a Prior Information Notice (PIN) was published on 11 April 2019 via the Public Contracts Scotland (PCS) advertising portal which resulted in 54 expressions of interest. Supplier meetings were held with 18 interested participants to discuss the development of the

tender following an open invitation in the PIN. This resulted in the sharing of valuable information on plant categorisation, cost drivers in the industry and the risks they face.

Furthermore, Scotland Excel worked in partnership with a range of other stakeholders to develop this framework, including Police Scotland, National Federation of Demolition Contractors (NFDC), Demolition Contractors Association and Zero Waste Scotland.

A contract notice was published on the PCS portal on 11 February 2020. The tender documentation was made available for immediate download via the Public Contracts Scotland Tender portal.

The procurement processes followed an Open Tender Procedure under the procurement rules. Tenderers were evaluated against the following criteria and weightings:

- Technical 30%
- Commercial 70%

Within the technical section, tenderers were required to evidence their knowledge and experience by responding to the following series of technical questions as detailed below within Table 2:

Table 2

| Question | Description | Lot 1 Weighting | Lot 2 Weighting | Lot 3 Weighting |
|-----------------|-----------------------------------------------------|------------------------|------------------------|------------------------|
| 1 | Range of Expertise | 6.5 | 6.5 | 6 |
| 2 | Fair Work Practices | 2.5 | 1.5 | 2 |
| 3 | Scenario Example 1 - Risk Management | 5 | 5 | N/A |
| 4 | Scenario Example 1 – Resource Planning & Allocation | 3.5 | 3.5 | N/A |
| 5 | Scenario Example 2 - Risk Management | 5 | 5 | N/A |
| 6 | Scenario Example 2 – Resource Planning & Allocation | 3.5 | 3.5 | N/A |
| 7 | Recycling and Environment | 4 | 4 | 4 |
| 8 | Community Benefits | N/A | 1 | 1 |
| 9 | Emergency Response Methodology | N/A | N/A | 6 |

| | | | | |
|----|------------------------------|-----|-----|---|
| 10 | Service Delivery Methodology | N/A | N/A | 6 |
| 11 | Scenario 5 - Risk Management | N/A | N/A | 5 |

Within the commercial section for lots 1 and 3 the framework was scored per lot and council area. Both of these lots include options for users to award work directly as well as award work through mini competition. For lot 2 the framework was scored per lot and geographical region with the submitted rates enforceable under the framework. Planned works of greater value will be facilitated under Lot 2 to ensure best value is achieved; all call-offs will be appointed via mini competitions. Tenderers were able to offer for one, some or all lots and geographical areas.

All lots comprise the same labour rates with varying equipment rates for each lot. Tenderers were awarded on a per council basis for lots 1 and 3 and per region for lot 2.

3. Report on Offers Received

The tender closed on 16 March 2020 which was prior to the COVID-19 pandemic working restrictions starting. Scotland Excel received 33 offers before the closing date. Included in the 33 as outlined in Appendix 2, were 15 incumbent suppliers. In addition to the incumbent tenderers a further 18 organisations submitted a tender. Of these, 15 were new tenderers to Scotland Excel. Based on the criteria and scoring methodology set out in the tender document, a full evaluation of the 33 compliant offers was completed. Appendix 3 confirms the scoring achieved by each tenderer in each lot, per council/regional area.

4. Recommendations

Based on the evaluation undertaken, and in line with the criteria and weightings set out above, and to secure best value, capacity and coverage, it is recommended that a multi supplier framework is awarded to 25 suppliers across the 32 geographical areas and three lots, as outlined in Appendix 3.

These 25 recommended suppliers offer nationwide coverage and ample coverage to account for any potential difficulties that may arise from the implications of COVID-19 under the framework and all 25 suppliers are classed as Small to Medium Enterprises (SME) [between 10 and 249 employees].

5. Benefits

Benchmarking

Due to the bespoke nature of each and every demolition work package, a benchmarking exercise has not been undertaken. The high level of competition that will exist within the framework should ensure that mini competitions will continue to produce best value outcomes.

Tenderers were required to provide rates as a percentage variation from the National Federation of Demolition Contractors (NFDC) Daywork Charges. The tendered rates of the recommended suppliers for all three lots have been benchmarked against the current NFDC rates. On average, the median tendered rates are circa 25% below the NFDC rates across all three lots.

Process savings will also be realised under this framework. Currently most councils conduct substantive procurement processes for each of their demolition requirements. This framework will now allow direct awards for works under £50,000 and emergency demolition work and the option to run mini competitions for programmed work under the framework is still available for all three lots.

Price Stability

Framework pricing is fixed for the first year of the framework. When the NFDC Rates are updated (annually in July), Scotland Excel will apply the percentage adjustment tendered by the Suppliers to those updated NFDC Rates in accordance with the Framework Contract conditions. Thereafter any price increases will require to be supported with documentary evidence and will be validated against changes in market pricing, tracked in accordance with Scotland Excel's indexation model. These measures will help maintain healthy balance between competitiveness and sustainable pricing throughout the framework term.

Social

In recognition of the range of social considerations important to the sector, technical award criteria assessed tenderers' approach to fair work practices across a range of questions which focused on issues specifically pertaining to the supporting and promoting of pay equality, diversity, attractive working conditions, and staff training and development.

This framework supports the delivery of Scotland's National Outcomes including; tackling inequalities in Scottish society; living lives safe from crime, disorder and danger, realising our full economic potential with more and better employment opportunities; and reducing the local and global environmental impact of our consumption and production.

Community Benefits

Scotland Excel is committed to maximising community benefit delivery. Tenderers were asked to confirm whether they were willing to comply with our community benefits approach for the lifetime of the framework and scored on their ability to deliver it. This approach is designed to deliver local community benefits based on individual member spend thresholds and all 25 recommended suppliers have confirmed their acceptance. The community benefits approach focused on areas relevant to demolition industry and the benefits delivered will include:

- Employment opportunities, including jobs for unemployed;
- Training and accreditation, including accredited training to Scotland Excel member employees;
- Work experience, including hosting industry awareness days for public schools, colleges or jobs;
- Volunteering and charitable donations.

Suppliers have agreed to report ongoing delivery of community benefits to Scotland Excel on a six-monthly basis.

Fair Work Practices including the Real Living Wage

Suppliers were also asked to confirm their approach to the payment of the Real Living Wage to their workforce. As detailed in Appendix 4, all 25 recommended suppliers pay the Real Living Wage and commit to maintaining that for the duration of the framework, with six of them accredited and an additional seven committed to becoming accredited within two years. Twelve suppliers are not accredited by the Living Wage Foundation but pay the Real Living Wage to all employees (except volunteers, apprentices and interns).

Scotland Excel will work with all awarded suppliers during the lifetime of the framework to ensure commitments are met.

Other Benefits

Sustainable Procurement Benefits

All but one of the recommended suppliers are International Organization for Standardization (ISO) 14001 Environmental Management accredited or equivalent meaning they proactively explore reductions in process costs, emissions and waste.

6. Contract Mobilisation and Management

In accordance with Scotland Excel's established Contract Supplier Management programme, in terms of risk and spend, as detailed in Appendix 5 this framework is classified as level B. As such, on a quarterly basis Scotland Excel will collect, analyse and review detailed supplier management information.

Standard management information will be collated in accordance with that described in the tender documentation. Achievement of key performance indicators as provided in the tender will be finalised and agreed at contract award. These will be a driver to ensure that the required service is monitored, maintained and where possible improved during the framework period. This data will form the foundation of ongoing contract and supplier management.

Scotland Excel will also hold mobilisation meetings with all awarded suppliers to ensure they understand how the framework operates and what is contractually expected of them.

7. Summary

The framework for Demolition and Deconstruction Works has maximised collaboration and provided a route to market for local SMEs. It has also delivered a balanced approach to fair work practice. There are also a wide range of additional benefits, including significant local community benefits.

The Executive Sub Committee is requested to approve the recommendations to award this framework agreement as detailed in Appendix 3.

Appendix 1 – Participation and Annual Spend Summary

| Member Name | Participation in Contract | Participation Entry Date | Estimated Annual Spend | Source of Spend Data |
|-----------------------------|---------------------------|--------------------------|------------------------|-------------------------------|
| Aberdeen City Council | YES | 01 August 2020 | £ 250,000.00 | Management Information/SPIKES |
| Aberdeenshire Council | YES | 01 August 2020 | £ 245,000.00 | Council |
| Angus Council | YES | 01 August 2020 | £ 150,000.00 | Council |
| Argyll & Bute Council | YES | 01 August 2020 | £ 125,000.00 | Council |
| City of Edinburgh Council | NO | N/A | £ - | N/A |
| Clackmannanshire Council | YES | 01 August 2020 | £ 50,000.00 | Council |
| Comhairle nan Eilean Siar | YES | 01 August 2020 | £ 50,000.00 | Council |
| Dumfries & Galloway Council | YES | 01 August 2020 | £ 250,000.00 | Council |
| Dundee City Council | NO – Until 2021 | 01 August 2021 | £ 1,000,000.00 | Council |
| East Ayrshire Council | NO | N/A | £ - | N/A |
| East Dunbartonshire Council | YES | 01 August 2020 | £ 300,000.00 | Management Information/SPIKES |
| East Lothian Council | YES | 01 August 2020 | £ 120,000.00 | Council |
| East Renfrewshire Council | YES | 01 August 2020 | £ 27,000.00 | Management Information/SPIKES |
| Falkirk Council | YES | 01 August 2020 | £ 90,000.00 | Council |
| Fife Council | YES | 01 August 2020 | £ 550,000.00 | Council |
| Glasgow City Council | YES | 01 August 2020 | £ 1,300,000.00 | Council |
| Highland Council | YES | 01 August 2020 | £ 500,000.00 | Management Information/SPIKES |
| Inverclyde Council | YES | 01 August 2020 | £ 300,000.00 | Council |
| Midlothian Council | YES | 01 August 2020 | £ 150,000.00 | Management Information/SPIKES |
| Moray Council | YES | 01 August 2020 | £ 800,000.00 | Council |
| North Ayrshire Council | YES | 01 August 2020 | £ 800,000.00 | Management Information/SPIKES |
| North Lanarkshire Council | YES | 01 August 2020 | £ 35,000.00 | Council |
| Orkney Islands Council | YES | 01 August 2020 | £ 250,000.00 | Management Information/SPIKES |
| Perth & Kinross Council | YES | 01 August 2020 | £ 720,000.00 | Council |
| Renfrewshire Council | YES | 01 August 2020 | £ 400,000.00 | Council |
| Scottish Borders Council | YES | 01 August 2020 | £ 20,000.00 | Management Information/SPIKES |
| Shetland Islands Council | YES | 01 August 2020 | £ 110,000.00 | Management Information/SPIKES |
| South Ayrshire Council | YES | 01 August 2020 | £ 1,000,000.00 | Council |
| South Lanarkshire Council | YES | 01 August 2020 | £ 150,000.00 | Management Information/SPIKES |
| Stirling Council | YES | 01 August 2020 | TBC | Council |
| West Dunbartonshire Council | YES | 01 August 2020 | £ 600,000.00 | Management Information/SPIKES |
| West Lothian Council | YES | 01 August 2020 | £ 520,000.00 | Council |
| Tayside Contracts | NO | N/A | £ - | N/A |
| Associate Members | YES | 01 August 2020 | £ 3,500,000.00 | Management Information/SPIKES |
| Totals | | | £ 14,362,000.00 | |

Appendix 2 – List of Tenderers and Awards

| Tenderers | SME Status | Tenderers' Local Area | Lot(s) Offered | Lot(s) Awarded |
|-----------------------------------------------|------------|-----------------------|----------------|----------------|
| Andrew Cook (Builders) Limited | Small | Fife | 1 | NA |
| Bardem Limited | Small | Renfrewshire | 1, 2 | 1, 2 |
| Burnfield Builders & Demolishers Limited | Small | Glasgow City | 1, 2, 3 | 1, 2, 3 |
| Caskie Limited | Small | Glasgow City | 1, 2, 3 | 1, 2, 3 |
| Central Demolition Limited | Medium | Falkirk | 1, 2, 3 | 1, 2, 3 |
| C.E.P. Demolitions Limited | Small | Glasgow City | 1, 2 | NA |
| CHAMIC INDUSTRIAL SERVICES LIMITED | Small | The City of Edinburgh | 1, 2 | NA |
| Chris Wright & Sons Ltd | Small | Inverclyde | 1, 2, 3 | 1, 2, 3 |
| Coleman Group (CNC Group Holdings Ltd) | Medium | Birmingham City | 2 | 2 |
| Daltons Demolitions Limited | Small | The City of Edinburgh | 1, 2, 3 | 1, 2, 3 |
| Damada (Asbestos Removals) Ltd | Small | South Lanarkshire | 1, 2 | 1, 2 |
| David Morton (Larbert) Limited | Small | Falkirk | 1, 2, 3 | 1, 2, 3 |
| David Smith Contractors Ltd | Medium | Aberdeenshire | 1, 2, 3 | 2 |
| Dem-Master Demolition Limited | Medium | West Lothian | 1, 2, 3 | 1, 2, 3 |
| Dundee Plant Company Limited | Medium | Dundee City | 1, 2, 3 | 2 |
| G&J Demolition Limited | Small | North Lanarkshire | 1, 2, 3 | NA |
| GCM Services Scotland Ltd | Small | Falkirk | 1, 2 | 1, 2 |
| George Beattie & Sons Limited | Small | North Lanarkshire | 1, 2, 3 | 1, 2, 3 |
| Gowrie Contracts Limited | Small | Dundee City | 1, 2 | 1, 2 |
| JCH Plant Hire Ltd | Small | North Lanarkshire | 1, 2 | 1, 2 |
| JCJ (Demolition & Construction) Ltd | Small | Glasgow City | 1, 2, 3 | 1, 2, 3 |
| John Graham (Metals) Limited | Small | Stirling | 1 | 1 |
| John Gunn & Sons Limited | Small | The Highland | 1, 2, 3 | NA |
| MacWilliam Demolition Ltd | Small | North Lanarkshire | 1, 2 | 1, 2 |
| MGR Industrial Services Limited | Small | Falkirk | 1, 2 | 1, 2 |
| RM Brown Demolitions Ltd | Small | East Lothian | 1, 2, 3 | NA |
| Reigart Contracts Limited | Medium | North Lanarkshire | 1, 2, 3 | 1, 2, 3 |
| Rhodar Limited | Medium | South Lanarkshire | 2 | NA |
| Safedem Limited | Medium | Dundee City | 1, 2, 3 | 1, 2, 3 |
| Technical Demolition Services Limited | Medium | Wirral | 2 | 2 |
| Thompsons of Prudoe Limited | Large | Northumberland | 2 | NA |
| William Goodfellow (Contractors) Limited | Small | North Lanarkshire | 1, 2 | 1, 2 |
| William Munro Construction (Highland) Limited | Small | The Highland | 1, 2, 3 | 3 |

Appendix 3 – Scoring and Recommendations. Page 1 of 3
Lot 1 – Demolition and Deconstruction works up to £50,000

Lot 1 – D+D works up to £50,001

| |
|-----------------------------------------|
| 29 tenders submitted |
| 21 tenderers recommended for award |
| 8 tenderers not recommended for awarded |

KEY

| Supplier | KEY | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|------------------------------------------|-----------------------|-----------------------|---------------|-----------------------|---------------------------|--------------------------|---------------------------|-----------------------------|---------------------|-----------------------|-----------------------------|----------------------|---------------------------|-----------------|--------------|----------------------|--------------------|--------------------|------------------------|---------------------------|------------------------|-------------------------|----------------------|--------------------------|--------------------------|------------------------|---------------------------|------------------|----------------------|-------------------|---------------------|----------------------|------------------|----|
| | Recommended for award | | | | Not recommended for award | | | | No offer | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Aberdeen City Council | Aberdeenshire Council | Angus Council | Argyll & Bute Council | City of Edinburgh Council | Clackmannanshire Council | Comhairle nan Eilean Siar | Dumfries & Galloway Council | Dundee City Council | East Ayrshire Council | East Dunbartonshire Council | East Lothian Council | East Renfrewshire Council | Falkirk Council | Fife Council | Glasgow City Council | Inverclyde Council | Midlothian Council | North Ayrshire Council | North Lanarkshire Council | Orkney Islands Council | Perth & Kinross Council | Renfrewshire Council | Scottish Borders Council | Shetland Islands Council | South Ayrshire Council | South Lanarkshire Council | Stirling Council | The Highland Council | The Moray Council | West Dunbartonshire | West Lothian Council | Council Coverage | |
| Andrew Cook (Builders) Limited | | | | | | | | | | | | | | 39.7 | | | | | | | | | | | | | | | | 0 | | | | |
| Bardem Limited | | | | 52.0 | | | | 50.3 | | 50.3 | | | 49.6 | | 49.6 | 49.6 | 50.3 | | 50.3 | 49.6 | | | 49.6 | 50.3 | | 50.3 | 49.6 | 49.0 | | | 49.6 | 15 | | |
| Burnfield Builders & Demolishers Limited | 52.4 | 52.4 | 52.4 | 54.5 | 51.7 | 51.0 | 63.2 | 52.4 | 52.4 | 52.4 | 51.7 | 51.7 | 51.7 | 51.0 | 51.7 | 51.7 | 52.4 | 51.7 | 52.4 | 51.7 | 58.4 | 52.4 | 52.4 | 58.4 | 52.4 | 51.7 | 51.0 | 57.6 | 57.6 | 51.7 | 51.7 | 32 | | |
| C.E.P. Demolitions Limited | | | | | 39.5 | 38.7 | | | | 39.9 | 39.5 | 39.5 | 39.5 | 39.1 | 39.5 | 39.5 | 39.9 | | 39.9 | 39.2 | | | 39.2 | | | 40.2 | 39.5 | 38.7 | | | 39.2 | 0 | | |
| Caskie Limited | 46.1 | 46.1 | 46.1 | 46.1 | 48.4 | 49.1 | 50.4 | 49.1 | 47.5 | 50.9 | 50.3 | 48.6 | 50.3 | 49.1 | 48.6 | 50.3 | 50.7 | 49.0 | 50.9 | 49.7 | 49.2 | 47.5 | 50.3 | 45.6 | 49.2 | 50.9 | 50.3 | 49.1 | 47.4 | 49.0 | 50.3 | 49.7 | 26 | |
| Central Demolition Limited | 50.3 | 50.3 | 51.9 | 51.6 | 51.6 | 51.1 | 50.8 | 50.3 | 52.1 | 52.1 | 51.6 | 51.6 | 51.1 | 51.6 | 51.6 | 52.1 | 51.6 | 52.1 | 51.6 | 47.6 | 52.1 | 51.6 | 50.3 | 47.1 | 52.0 | 51.6 | 51.1 | 53.8 | 53.8 | 51.6 | 51.6 | 32 | | |
| Chamic Industrial Services Limited | 37.3 | 37.3 | 37.3 | 38.9 | 36.8 | 36.3 | 45.1 | 37.3 | 37.3 | 37.3 | 36.8 | 36.8 | 36.8 | 36.3 | 36.8 | 36.8 | 37.3 | 36.8 | 37.3 | 36.8 | 41.4 | 37.3 | 36.8 | 37.3 | 41.4 | 37.3 | 36.8 | 41.3 | 41.3 | 36.8 | 36.8 | 0 | | |
| Chris Wright & Sons Ltd | 46.5 | 46.5 | 46.5 | 45.4 | 45.8 | 45.2 | 46.2 | 46.5 | 46.5 | 46.5 | 45.8 | 45.8 | 46.0 | 45.2 | 45.8 | 50.5 | 45.8 | 46.5 | 45.8 | 43.3 | 46.5 | 45.8 | 46.5 | 43.3 | 46.5 | 45.8 | 45.2 | 42.8 | 51.2 | 45.8 | 45.8 | 9 | | |
| Coleman Group (CNC Group Holdings Ltd) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | |
| Daltons Demolitions Limited | 49.9 | 49.8 | 50.1 | 50.7 | 54.1 | 52.1 | | 50.0 | 51.3 | 50.8 | 50.3 | 53.6 | 50.8 | 52.6 | 53.2 | 52.7 | 50.8 | 54.1 | 50.8 | 52.7 | | 53.2 | 50.9 | 53.4 | | 50.0 | 50.2 | 52.5 | 54.2 | 54.0 | 50.3 | 54.1 | 28 | |
| Damada (Asbestos Removals) Ltd | 50.0 | 50.0 | 50.0 | 56.0 | 52.7 | 51.8 | | 53.5 | 50.0 | 53.5 | 52.7 | 52.7 | 52.7 | 51.8 | 52.7 | 52.7 | 53.5 | 52.7 | 53.5 | 52.7 | | 53.5 | 52.7 | 50.0 | | 53.5 | 52.7 | 51.8 | | 54.9 | 52.7 | 52.7 | 28 | |
| David Morton (Larbert) Limited | 93.8 | 93.8 | 93.8 | 89.3 | 93.8 | 93.8 | 91.3 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 93.8 | 32 | | | |
| David Smith Contractors Ltd | 47.2 | 47.2 | 46.2 | | | 51.3 | | 45.4 | | | | | | | | | | | | | | | | | | | | | 48.9 | 48.9 | 5 | | | |
| Dem-Master Demolition Limited | 49.7 | 49.7 | 49.7 | 51.4 | 52.9 | 52.3 | 57.5 | 49.7 | 53.4 | 49.7 | 52.9 | 52.9 | 52.9 | 52.3 | 52.9 | 52.9 | 53.4 | 52.9 | 49.7 | 52.9 | 53.9 | 53.4 | 52.9 | 49.7 | 53.9 | 49.7 | 52.9 | 52.3 | 53.9 | 53.9 | 52.9 | 32 | | |
| Dundee Plant Company Limited | 37.4 | 37.4 | 40.0 | | | | | 40.3 | | | | | | | 39.0 | | | | | | | 39.5 | | | | | | | | | 0 | | | |
| GCM Services Scotland Ltd | 46.0 | 46.0 | 46.0 | 47.5 | 45.5 | 45.0 | | 46.0 | 46.0 | 46.0 | 45.5 | 45.5 | 45.5 | 45.0 | 45.5 | 45.5 | 46.0 | 45.5 | 46.0 | 45.5 | | 46.0 | 45.5 | 46.0 | | 46.0 | 45.5 | 45.0 | 49.7 | 49.7 | 45.5 | 45.5 | 2 | |
| George Beattie & Sons Limited | 52.5 | 52.5 | 52.5 | 54.0 | 52.8 | 52.4 | 58.1 | 53.4 | 53.4 | 53.6 | 53.0 | 52.3 | 53.0 | 52.5 | 53.0 | 53.0 | 53.6 | 52.8 | 53.6 | 53.0 | 54.9 | 53.6 | 53.0 | 53.4 | 54.9 | 53.6 | 53.0 | 53.0 | 52.5 | 56.4 | 56.4 | 53.0 | 53.0 | 32 |
| G&J Demolition Limited | 42.2 | 42.2 | 42.2 | | 41.7 | 41.1 | | 42.2 | 42.2 | 42.2 | 42.2 | 41.7 | 41.7 | 41.7 | 41.1 | 41.7 | 41.7 | 42.2 | 41.7 | 42.2 | 41.7 | | 42.2 | 41.7 | 42.2 | | 42.2 | 41.7 | 41.1 | | 46.5 | 41.7 | 41.7 | 0 |
| Gowrie Contracts Limited | 53.7 | 53.7 | 53.7 | 55.7 | 53.0 | 52.4 | | 52.1 | 53.7 | | 53.0 | 53.0 | 52.4 | 53.0 | 53.0 | 53.7 | 53.0 | 53.7 | 53.0 | | 53.7 | 53.0 | 53.7 | | | 53.0 | 52.4 | 58.8 | 58.8 | | 53.0 | 25 | | |
| JCH Plant Hire Ltd | 68.8 | 68.8 | 68.8 | 76.3 | 72.0 | 70.9 | 83.3 | 73.1 | 73.1 | 73.1 | 72.0 | 72.0 | 72.0 | 70.9 | 72.0 | 72.0 | 73.1 | 72.0 | 73.1 | 72.0 | 77.6 | 73.1 | 72.0 | 77.6 | 73.1 | 72.0 | 70.9 | 75.2 | 75.4 | 72.2 | 72.2 | 32 | | |
| JCJ (Demolition & Construction) Ltd | | | | 69.4 | 66.6 | 65.8 | | 67.3 | 67.3 | | 66.6 | 66.6 | 66.6 | 65.8 | 66.6 | 66.6 | 67.3 | 66.6 | 67.3 | 66.6 | | 67.3 | 66.6 | 67.3 | | 67.3 | 66.6 | 65.8 | | | 66.6 | 66.6 | 23 | |
| John Graham (Metals) Limited | | | | 49.8 | | 46.8 | | | | 47.4 | | 47.4 | 46.8 | 47.4 | 47.4 | | 48.0 | 47.4 | | 48.0 | 47.4 | | | | | | 47.4 | 46.8 | | | 47.4 | 12 | | |
| John Gunn & Sons Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 29.9 | | | 0 | | |
| MacWilliam Demolition Ltd | 40.7 | 40.7 | 46.9 | | 46.3 | 45.5 | | 44.9 | 44.9 | 44.9 | 46.8 | 44.3 | 46.8 | 45.5 | 46.3 | 46.8 | 47.5 | 44.3 | | | | | | | | | | | | | | | | |

Appendix 3 – Scoring and Recommendations. Page 2 of 3

Lot 2 – Demolition and Deconstruction works on or over £50,000

| Colour Key Lot 2 | | | | | | | | | | Lot 2 – D+D works on or over £50,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|------------------------------------------|---------------------------|-----------------------|-----------------------|---------------|-----------------------|-----------------------------------------|--------------------------|---------------------------|-----------------------------|--------------------------------------|-----------------------|-----------------------------|----------------------|---------------------------|-----------------|--------------|----------------------|--------------------|--------------------|------------------------|---------------------------|------------------------|-------------------------|----------------------|--------------------------|--------------------------|------------------------|---------------------------|------------------|----------------------|-------------------|---------------------|----------------------|------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|
| Region 1 | Recommended for award | | | | | 31 tenders submitted | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Region 2 | Not recommended for award | | | | | 23 tenderers recommended for award | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Region 3 | No offer | | | | | 8 tenderers not recommended for awarded | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Region 4 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Region 5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Supplier | | Aberdeen City Council | Aberdeenshire Council | Angus Council | Argyll & Bute Council | City of Edinburgh Council | Clackmannanshire Council | Comhairle nan Eilean Siar | Dumfries & Galloway Council | Dundee City Council | East Ayrshire Council | East Dunbartonshire Council | East Lothian Council | East Renfrewshire Council | Falkirk Council | Fife Council | Glasgow City Council | Inverclyde Council | Midlothian Council | North Ayrshire Council | North Lanarkshire Council | Orkney Islands Council | Perth & Kinross Council | Renfrewshire Council | Scottish Borders Council | Shetland Islands Council | South Ayrshire Council | South Lanarkshire Council | Stirling Council | The Highland Council | The Moray Council | West Dunbartonshire | West Lothian Council | Council Coverage | | | | | | | | | | | | | | | | | |
| Andrew Cook (Builders) Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | | | | | | | | | | | | | | | |
| Bardem Limited | 48.1 | 48.1 | 48.1 | 49.9 | | 48.1 | 49.9 | 48.1 | 48.1 | 48.1 | 48.1 | 48.1 | | | 48.1 | 48.1 | 48.1 | 48.1 | 48.1 | 48.1 | 48.1 | 49.9 | 48.1 | 48.1 | 49.9 | 48.1 | 48.1 | 49.9 | 48.1 | 48.1 | 28 | | | | | | | | | | | | | | | | | | | | |
| Burnfield Builders & Demolishers Limited | 52.4 | 52.4 | 52.4 | 54.5 | 52.4 | 52.4 | 54.5 | 52.4 | 52.4 | 52.4 | 52.4 | 52.4 | 52.4 | 52.4 | 52.4 | 52.4 | 52.4 | 52.4 | 52.4 | 52.4 | 52.4 | 54.5 | 52.4 | 52.4 | 54.5 | 52.4 | 52.4 | 52.4 | 52.4 | 52.4 | 32 | | | | | | | | | | | | | | | | | | | | |
| C.E.P. Demolitions Limited | 33.0 | 33.0 | 33.0 | 34.9 | 35.8 | 33.0 | 34.9 | 35.8 | 33.0 | 35.8 | 35.8 | 35.8 | 35.8 | 33.0 | 35.8 | 35.8 | 35.8 | 35.8 | 35.8 | 35.8 | 34.9 | 33.0 | 35.8 | 33.0 | 34.9 | 33.0 | 35.8 | 33.0 | 34.9 | 33.0 | 0 | | | | | | | | | | | | | | | | | | | | |
| Caskie Limited | 46.1 | 46.1 | 46.1 | 46.1 | 47.6 | 46.1 | 46.1 | 47.1 | 46.1 | 47.1 | 49 | 47.6 | 49 | 46.1 | 46.1 | 49 | 49 | 47.6 | 47.1 | 49 | 46.1 | 49 | 47.1 | 46.1 | 49 | 46.1 | 46.1 | 49 | 47.6 | 28 | | | | | | | | | | | | | | | | | | | | | |
| Central Demolition Limited | 42.3 | 42.3 | 42.3 | 50.8 | 51.5 | 42.3 | 50.8 | 51.5 | 42.3 | 51.5 | 51.5 | 51.5 | 51.5 | 51.5 | 42.3 | 42.3 | 51.5 | 51.5 | 51.5 | 51.5 | 51.5 | 50.8 | 42.3 | 51.5 | 50.8 | 51.5 | 51.5 | 42.3 | 50.8 | 51.5 | 51.5 | 32 | | | | | | | | | | | | | | | | | | | |
| Chamic Industrial Services Limited | 36.1 | 36.1 | 36.1 | 37.5 | 36.1 | 36.1 | 37.5 | 36.1 | 36.1 | 36.1 | 36.1 | 36.1 | 36.1 | 36.1 | 36.1 | 36.1 | 36.1 | 36.1 | 36.1 | 36.1 | 36.1 | 37.5 | 36.1 | 36.1 | 36.1 | 36.1 | 36.1 | 37.5 | 36.1 | 36.1 | 0 | | | | | | | | | | | | | | | | | | | | |
| Chris Wright & Sons Ltd | 42.8 | 42.8 | 42.8 | 37.0 | 42.8 | 42.8 | 37.0 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 42.8 | 10 | | | | | | | | | | | | | | | | | | | | | |
| Coleman Group (CNC Group Holdings Ltd) | 48.3 | 48.3 | 48.3 | 49.6 | 48.3 | 48.3 | 49.6 | 48.3 | 48.3 | 48.3 | 48.3 | 48.3 | 48.3 | 48.3 | 48.3 | 48.3 | 48.3 | 48.3 | 48.3 | 48.3 | 48.3 | 49.6 | 48.3 | 48.3 | 49.6 | 48.3 | 48.3 | 49.6 | 48.3 | 48.3 | 32 | | | | | | | | | | | | | | | | | | | | |
| Daltons Demolitions Limited | 51.8 | 51.8 | 51.8 | 49.9 | 53.9 | 51.8 | 49.9 | 49.4 | 51.8 | 49.4 | 51.1 | 53.9 | 51.1 | 51.8 | 51.1 | 51.1 | 53.9 | 49.4 | 51.1 | 49.9 | 51.8 | 51.1 | 49.4 | 49.9 | 49.4 | 51.1 | 51.8 | 49.9 | 51.8 | 51.1 | 53.9 | 32 | | | | | | | | | | | | | | | | | | | |
| Damada (Asbestos Removals) Ltd | 45.5 | 45.5 | 45.5 | | 48.6 | 45.5 | | 48.6 | 45.5 | 48.6 | 48.6 | 48.6 | 48.6 | 48.6 | 45.5 | 45.5 | 48.6 | 48.6 | 48.6 | 48.6 | 48.6 | 48.6 | 48.6 | 48.6 | 48.6 | 48.6 | 48.6 | 48.6 | 48.6 | 48.6 | 27 | | | | | | | | | | | | | | | | | | | | |
| David Morton (Larbert) Limited | 92.8 | 92.8 | 92.8 | 90.3 | 92.8 | 92.8 | 90.3 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 90.3 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 92.8 | 32 | | | | | | | | | | | | | | | | | | | | |
| David Smith Contractors Ltd | 44.7 | 44.7 | 44.7 | 44.8 | | 44.7 | 44.8 | | 44.7 | | | | | | | | | | | | | 44.8 | 44.7 | | | 44.8 | | 44.7 | 44.8 | 44.7 | | 10 | | | | | | | | | | | | | | | | | | | |
| Dem-Master Demolition Limited | 53.6 | 53.6 | 53.6 | 55.0 | 57.7 | 53.6 | 55.0 | 56.2 | 53.6 | 56.2 | 57.7 | 57.7 | 57.7 | 53.6 | 53.6 | 57.7 | 57.7 | 57.7 | 56.2 | 57.7 | 55.0 | 53.6 | 57.7 | 56.2 | 55.0 | 56.2 | 57.7 | 53.6 | 55.0 | 57.7 | 32 | | | | | | | | | | | | | | | | | | | | |
| Dundee Plant Company Limited | 43.3 | 43.3 | 43.3 | | | 43.3 | | | 43.3 | | | | | | | | | | | | | | | | | | | | | | 43.3 | 43.3 | 10 | | | | | | | | | | | | | | | | | | |
| GCM Services Scotland Ltd | 44.4 | 44.4 | 44.4 | 43.2 | 43.9 | 44.4 | 43.2 | 43.7 | 44.4 | 43.7 | 43.9 | 43.9 | 43.9 | 44.4 | 44.4 | 43.9 | 43.9 | 43.9 | 43.7 | 43.9 | 43.2 | 44.4 | 43.9 | 43.7 | 43.2 | 43.7 | 43.9 | 44.4 | 43.2 | 43.9 | 10 | | | | | | | | | | | | | | | | | | | | |
| George Beattie & Sons Limited | 58.3 | 58.3 | 58.3 | 53.3 | 57.9 | 58.3 | 53.3 | 58.3 | 58.3 | 58.3 | 57.9 | 58.3 | 58.3 | 58.3 | 58.3 | 57.9 | 58.3 | 58.3 | 53.3 | 58.3 | 58.3 | 53.3 | 58.3 | 58.3 | 53.3 | 58.3 | 58.3 | 57.9 | 58.3 | 57.9 | 32 | | | | | | | | | | | | | | | | | | | | |
| G&J Demolition Limited | 40.9 | 40.9 | 40.9 | | 41.1 | 40.9 | | 38 | 40.9 | 38 | 41.2 | 41.1 | 41.2 | 40.9 | 40.9 | 41.2 | 41.2 | 41.1 | 38 | 41.2 | 40.9 | 41.2 | 38 | | 38 | 41.2 | 40.9 | | 40.9 | 41.2 | 41.1 | 0 | | | | | | | | | | | | | | | | | | | |
| Gowrie Contracts Limited | 47.6 | 47.6 | 47.6 | | | 47.6 | | | 47.6 | | | | | | | | | | | | | | | | | | | | | | | | 10 | | | | | | | | | | | | | | | | | | |
| JCH Plant Hire Ltd | 78.0 | 78.0 | 78.0 | 78.5 | 78.0 | 78.0 | 78.5 | 78 | 78.0 | 78 | 78 | 78.0 | 78 | 78.0 | 78 | 78 | 78 | 78.5 | 78.0 | 78 | 78.5 | 78 | 78 | 78.0 | 78.5 | 78.0 | 78 | 78.0 | 32 | | | | | | | | | | | | | | | | | | | | | | |
| JCJ (Demolition & Construction) Ltd | 65.8 | 65.8 | 6 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

Appendix 3 – Scoring and Recommendations. Page 3 of 3

Lot 3 - Emergency Demolition

| Lot 3 - Emergency Demolition | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------------------------------------------|-----------------------|-----------------------|---------------|-----------------------|---------------------------|--------------------------|---------------------------|-----------------------------|---------------------|-----------------------|-----------------------------|----------------------|---------------------------|-----------------|--------------|----------------------|--------------------|--------------------|------------------------|------------------------|-------------------------|----------------------|--------------------------|--------------------------|------------------------|------------------|----------------------|-------------------|---------------------|----------------------|------------------|------|---|
| KEY | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Recommended for award | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Not recommended for award | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| No offer | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Supplier | Aberdeen City Council | Aberdeenshire Council | Angus Council | Argyll & Bute Council | City of Edinburgh Council | Clackmannanshire Council | Comhairle nan Eilean Siar | Dumfries & Galloway Council | Dundee City Council | East Ayrshire Council | East Dunbartonshire Council | East Lothian Council | East Renfrewshire Council | Falkirk Council | Fife Council | Glasgow City Council | Inverclyde Council | Midlothian Council | North Ayrshire Council | Orkney Islands Council | Perth & Kinross Council | Renfrewshire Council | Scottish Borders Council | Shetland Islands Council | South Ayrshire Council | Stirling Council | The Highland Council | The Moray Council | West Dunbartonshire | West Lothian Council | Council Coverage | | |
| Andrew Cook (Builders) Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | | |
| Bardem Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | | |
| Burnfield Builders & Demolishers Limited | | | 55.2 | 49.2 | 48.5 | | | | 49.9 | 49.2 | 49.2 | 49.2 | 48.5 | | 49.2 | 49.9 | 49.2 | 49.9 | 49.2 | 49.9 | 49.2 | 49.2 | 48.5 | | | 49.2 | 49.2 | 21 | | | | | |
| C.E.P. Demolitions Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | | |
| Caskie Limited | 44.3 | 44.3 | 44.3 | 46.1 | 47.1 | 46.7 | | 47.9 | 44.9 | 47.9 | 47.3 | 45.7 | 47.3 | 46.7 | 45.7 | 47.3 | 47.6 | 47.3 | 47.9 | 47.3 | 44.9 | 47.3 | 46.5 | | 47.9 | 47.3 | 46.7 | 47.4 | 47.3 | 47.3 | 28 | | |
| Central Demolition Limited | 45.8 | 45.8 | 46.5 | 49.3 | 46.1 | 45.6 | | | 46.6 | 46.6 | 46.1 | 46.1 | 46.1 | 45.6 | 46.1 | 46.1 | 46.6 | 46.1 | 46.6 | 46.1 | 46.6 | 46.1 | | 46.5 | 46.1 | 45.6 | 46.7 | 46.1 | 46.1 | 26 | | | |
| Chamic Industrial Services Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | | |
| Chris Wright & Sons Ltd | 31.4 | 31.4 | 31.4 | 35.1 | 30.8 | 30.1 | 32.5 | 31.4 | 31.4 | 31.4 | 30.8 | 30.8 | 30.8 | 30.1 | 30.8 | 30.8 | 35.4 | 30.8 | 31.4 | 30.8 | 28.4 | 31.4 | 30.8 | 28.4 | 31.4 | 30.8 | 29.6 | 36.1 | 30.8 | 30.8 | 2 | | |
| Coleman Group (CNC Group Holdings Ltd) | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | | |
| Daltons Demolitions Limited | | | 44.8 | 43.6 | | | | | | 44.3 | | 43.6 | 44.2 | 44.2 | | 44.8 | | 44.2 | | 44.7 | | 44.7 | | | 44.2 | 43.6 | | | 44.8 | 7 | | | |
| Damada (Asbestos Removals) Ltd | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | | |
| David Morton (Larbert) Limited | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 91.8 | 32 | | | | | |
| David Smith Contractors Ltd | 28.0 | 28.0 | 27.0 | | | 31.5 | | 26.5 | | | | | | | | | | | | | | | | | | 28.8 | 28.8 | | 0 | | | | |
| Dem-Master Demolition Limited | 44.5 | 44.5 | 44.5 | | 46.1 | 45.0 | | 44.8 | 46.2 | 44.8 | 46.1 | 46.1 | 46.1 | 45.0 | 45.5 | 46.1 | 46.6 | 46.1 | 45.0 | 45.8 | | 46.1 | 46.1 | 44.8 | | 44.8 | 46.1 | 45.0 | 48.7 | 46.1 | 46.1 | 28 | |
| Dundee Plant Company Limited | | | 25.9 | | | | | | 26.5 | | | | | | | 25.7 | | | | | 26.2 | | | | | | | | | | 0 | | |
| GCM Services Scotland Ltd | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | |
| George Beattie & Sons Limited | 46.6 | 46.6 | 46.6 | 50.5 | 46.7 | 46.2 | 51.1 | 47.2 | 47.2 | 47.3 | 46.7 | 46.2 | 46.7 | 46.2 | 46.7 | 46.7 | 47.3 | 46.7 | 46.7 | 46.5 | 47.3 | 46.7 | 47.2 | 46.5 | 47.3 | 46.7 | 46.2 | 50.5 | 46.7 | 46.7 | 32 | | |
| G&J Demolition Limited | | | | | | | | | | | | | | | | | 29.0 | | | | | | | | | | | | | | | 0 | |
| Gowrie Contracts Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | |
| JCH Plant Hire Ltd | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | | |
| JCJ (Demolition & Construction) Ltd | | | 55.4 | 50.4 | 49.8 | | 51.0 | | 51.0 | 50.4 | 50.4 | 50.4 | 49.8 | 50.4 | 50.4 | 51.0 | 50.4 | 51.0 | 50.4 | | 51.0 | 50.4 | 51.0 | | 51.0 | 50.4 | 49.8 | | 50.4 | 50.4 | 23 | | |
| John Graham (Metals) Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | |
| John Gunn & Sons Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | 20.6 | | 0 | | | |
| MacWilliam Demolition Ltd | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | |
| MGR Industrial Services Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | |
| Reigart Contracts Limited | | | 44.7 | 48.7 | 44.1 | 43.6 | | 44.7 | 44.7 | 44.7 | 44.1 | 44.1 | 44.1 | 43.6 | 44.1 | 44.1 | 44.7 | 44.1 | 44.7 | 44.1 | | 44.7 | 44.1 | 44.7 | | 44.7 | 44.1 | 43.6 | | 44.1 | 44.1 | 17 | |
| Rhodar Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | |
| RM Brown Demolitions Ltd | 21.3 | 20.6 | 20.6 | 23.9 | 20.2 | 19.8 | 27.1 | 20.6 | 20.6 | 20.6 | 20.2 | 20.2 | 20.2 | 19.8 | 20.2 | 20.2 | 20.6 | 20.2 | 20.6 | 20.2 | | 20.6 | 20.2 | 20.6 | | 20.6 | 20.2 | 19.8 | 23.9 | 23.9 | 20.2 | 20.2 | 0 |
| Safedem Limited | 36.9 | 36.9 | 38.1 | 41.0 | 37.6 | 37.2 | | 38.1 | 38.1 | 37.6 | 37.6 | 37.6 | 37.6 | 37.6 | 37.6 | 37.6 | 38.1 | 37.6 | 38.1 | 37.6 | 37.3 | | 38.1 | 37.6 | 37.2 | 40.6 | 40.6 | 37.6 | 37.6 | 37.6 | 7 | | |
| Technical Demolition Services Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | |
| Thompsons of Prudoe Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | |
| William Goodfellow (Contractors) Limited | | | | | | | | | | | | | | | | | | | | | | | | | | | | | 0 | | | | |
| William Munro Construction (Highland) Limited | | | | | | | 35.1</td | | | | | | | | | | | | | | | | | | | | | | | | | | |

Appendix 4 – List of Recommended Suppliers with Real Living Wage Status at Point of Tender

| Supplier | Accredited Real Living Wage Employer and committed to maintaining | In process of becoming an accredited Real Living Wage Employer within the first two year period | Not an accredited Real Living Wage Employer but commit to gaining accreditation within the first two year period | Not an accredited Real Living Wage Employer but pay the Real Living Wage to all employees (except vols, APR & interns) committed to maintaining | Not an accredited Real Living Wage Employer and do not pay the Real Living Wage to all employees, but commit to paying the Real Living Wage to all employees (except vols, APR & interns) committed to maintaining | Not an accredited Real Living Wage Employer and do not currently pay the Real Living Wage to all employees |
|-----------------------------------------------|-------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|
| Bardem Limited | YES | | | | | |
| Burnfield Builders & Demolishers Limited | | | | YES | | |
| Caskie Limited | YES | | | | | |
| Central Demolition Limited | | | | YES | | |
| Chris Wright & Sons Ltd | | | YES | | | |
| Coleman Group (CNC Group Holdings Ltd) | | | | YES | | |
| Daltons Demolitions Limited | | YES | | | | |
| Damada (Asbestos Removals) Ltd | YES | | | | | |
| David Morton (Larbert) Limited | | | | YES | | |
| David Smith Contractors Ltd | | | | YES | | |
| Dem-Master Demolition Limited | | YES | | | | |
| Dundee Plant Company Limited | YES | | | | | |
| GCM Services Scotland Ltd | | | | YES | | |
| George Beattie & Sons Limited | YES | | | | | |
| Gowrie Contracts Limited | | | | YES | | |
| JCH Plant Hire Ltd | YES | | | | | |
| JCJ (Demolition & Construction) Ltd | | | | YES | | |
| John Graham (Metals) Limited | | | | YES | | |
| MacWilliam Demolition Ltd | | | | YES | | |
| MGR Industrial Services Limited | | YES | | | | |
| Reigart Contracts Limited | | YES | | | | |
| Safedem Limited | | YES | | | | |
| Technical Demolition Services Limited | | | YES | | | |
| William Goodfellow (Contractors) Limited | | | | YES | | |
| William Munro Construction (Highland) Limited | | | | YES | | |

Appendix 5 – Segmentation classifications

1119 Demolition and Deconstruction Works is classified as level B

There are five segmentation classifications and these classifications are rated from Class A to Class E. Each classification has contract and supplier management activities associated with it based on pre-determined weighted criteria.

Class A

Due to the unique and bespoke nature of the frameworks that fall within this class, a contract management plan to be developed and agreed with CSG.

Class B

Quarterly supplier contact, six monthly surveys, annual UIG, frequent support to councils, suppliers and external stakeholders requiring high level of procurement expertise, extensive contract monitoring.

Class C

Six monthly supplier contact, six monthly to annual surveys, annual UIG, regular support to councils, suppliers and external stakeholders requiring procurement expertise, high contract monitoring.

Class D

Annual supplier contact, annual surveys, optional annual UIG, ad-hoc support to councils, suppliers and external stakeholders potentially requiring procurement expertise, regular contract monitoring.

Class E

Annual supplier contact (if required), optional annual surveys, no requirement for annual UIG, straightforward ad-hoc support to councils, suppliers and potentially requiring procurement assistance, basic contract monitoring.